### **Public Spending Code**

**Quality Assurance Report for 2024** 

**Donegal County Council** 

To Be Submitted to the National Oversight & Audit Commission in Compliance with the Public Spending Code

### Certification

This Annual Quality Assurance Report reflects Donegal County Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibility.

Signature of Chief Executive:

Date:

May 2025

John G. M. Loughbin

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#### 1. Introduction

Donegal County Council has completed this Quality Assurance (QA) Report as part of its compliance with the Public Spending Code (PSC).

The Quality Assurance procedure aims to gauge the extent to which the Council is meeting the obligations set out in the Public Spending Code. One of the objectives of the Public Spending Code is that the State achieves value for money in the use of all public funds.

The Quality Assurance Process contains five steps:

- Drawing up Inventories of all projects/programmes at different stages of the Project Life Cycle. The three sections are expenditure being considered, expenditure being incurred and expenditure that has recently ended and the inventory includes all projects/programmes above €0.5m.
- 2. Publish summary information on website of all procurements in excess of €10m for projects in progress or completed in the year under review.
- **3.** Checklists to be completed in respect of the different stages. These checklists allow the Council to self-assess their compliance with the code in respect of the checklists which are provided through the PSC document.
- 4. Carry out a more in-depth check on a small number of selected projects/programmes. Capital projects selected must represent a minimum of 5% of the total value of all capital projects on the Project Inventory. Revenue projects selected must represent a minimum of 1% of the total value of all revenue projects on the Project Inventory. This minimum is an average over a three year period.
- 5. Complete a short report for the 'National Oversight & Audit Commission' which includes the inventory of all projects, the website reference for the publication of procurements above €10m, the completed checklists, the Council's judgement on the adequacy of processes given the findings from the in-depth checks and the Council's proposals to remedy any discovered inadequacies.

This report fulfils the requirements of the QA Process for Donegal County Council for 2024. Projects and programmes which predate Circular 13/13 were subject to prevailing guidance covering public expenditure, e.g., the Capital Appraisal Guidelines 2005.

#### 2. Interpretation of the PSC for the Local Government Sector

The Public Spending Code was written specifically with Government Departments in mind and some of the terminology is very specific to that sector. To aid Local Authorities in meeting their obligations in a uniform manner, a Guidance Note was prepared by the County and City Management Association (CCMA) Finance Committee. The Guidance Note described each stage of the Quality Assurance requirements and provided interpretations from a Local Government perspective.

This Quality Assurance Report follows the methodology outlined in the current Guidance Note (Version 4 – February 2021) that was prepared and circulated to local authorities for use initially in preparing the 2016 QA Reports.

[Note: The Guidance Note focuses on the Quality Assurance element of the PSC only.]

#### 3. Expenditure Analysis

#### 3.1. Inventory of Projects/Programmes

This section details the inventory drawn up by Donegal County Council (DCC) in accordance with the guidance on the Quality Assurance process. The inventory lists all of the Council's projects and programmes at various stages of the project life cycle which amount to more than €0.5m. This inventory is divided between current and capital expenditure and between three stages:

- Expenditure being considered
- Expenditure being incurred
- Expenditure that has recently ended

Deciding at what point a job/project transitions from "being considered" to "being incurred" can be subjective. The approach adopted for this QA Report is that once <u>any</u> expenditure commences on a job/project, it is included in the "being incurred" category.

The full inventory is included separately in the form prescribed by NOAC. Table 1 below is a summary of the full inventory.

Table1: Inventory of Relevant Projects/Programmes (Summary)

Expenditure Being Considered		
Project/ Programme Description	Revenue	Capital
	Expenditure	Expenditure
Housing and Building		
HOUSING CAPITAL PROGRAMME		€304,000,000
34 UNITS CARRIGART (TK 46/18)		€9,500,000
25 UNITS LETTERKENNY (TK 15/18)		€7,500,000
NASMOR HOUSING DEVELOPMENT, LETTERKENNY		€4,600,000
ARDARA PHASE 3 20 UNITS		€5,000,000
KILLYBEGS 16 UNITS HCD 01/22		€4,200,000
CARRIGART 8 UNITS HCL 02/17		€2,400,000
LAGHEY 2 UNITS HCD 02/22		€1,000,000
GLENCOLMCILLE 5 UNITS		€1,500,000
KILCAR 5 UNITS		€1,500,000
DUNKINEELY 16 UNITS		€4,800,000
BALLINTRA 8 UNITS		€2,400,000
TAMNEY 10 UNITS		€2,800,000
ST JOHNSTON 30 UNITS		€10,000,000
STRANORLAR (FIRE STATION) 8 UNITS		€2,500,000
KERRYKEEL 5 UNITS		€1,500,000
MOVILLE 24 UNITS		€7,500,000
MILLBRAE STRANORLAR 20 UNITS		€6,500,000
FINTOWN 15 UNITS		€3,800,000
TK LETTERKENNY 90 UNITS		€27,000,000

TK CREESLOUGH 11 UNITS		€3,500,000
TK 05/23 MANORCUNNINGHAM 12 UNITS		€4,500,000
TK LETTERKENNY 200 UNITS (WINDYHALL)		€62,000,000
TK LETTERKENNY 28 UNITS		€8,400,000
TK 18/18 MOVILLE 35 UNITS		€8,000,000
TK 06/23 CHAPEL ROAD DUNGLOE 31 UNITS		€9,000,000
TK 11/23 OLDTOWN		€7,800,000
TK 07/23 KILDERRY MUFF 38 UNITS		€11,000,000
TK 08/23 AN FAL CARRACH		€7,000,000
TK 03/23 COLLEGE FARM ROAD		€4,500,000
TK 10/23 MALIN RD CARNDONAGH		€15,500,000
TK 12/23 LIFFORD APARTMENTS		€6,000,000
TK 09/23 LUDDEN, BUNCRANA		€6,800,000
DERRYBEG 12 UNITS		€3,500,000
ARD NA GLAISE KILMACRENNAN		€6,000,000
GLENFIN LINK (MULRINES) 8 UNITS		€2,400,000
RESPOND FAIRHILL LODGE DUNGLOE		€1,052,019
ARDAN RUA KILLYLASTIN		€7,816,200
LOUGH FERN HEIGHTS MILFORD		€1,218,438
ENERGY EFFICIENCY RETROFITTING PROG 2025 ALL MDS		€5,644,000
Housing Rent and Tenant Purchase Administration	€594,153	
RAS and Leasing Programme	€1,098,661	
Housing Grants – Croí Cónaithe	€6,002,848	
Road Transportation and Safety		
N13 LURGYBRACK TO LISTILLION		€2,215,000
N15 LISCOOLEY TO CASTLEFIN		€2,100,000
N56 ARDARA TO DOOHILL		€1,300,000
MULRINES LINK ROAD BALLYBOFEY		€500,000
BUNCRANA INNER RELIEF ROAD		€2,000,000
ACTIVE TRAVEL LK Convent Rd		€500,000
ACTIVE TRAVEL LK Circular Rd		€1,000,000
ACTIVE TRAVEL LK Ballyraine Rd		€1,000,000
ACTIVE TRAVEL High Rd		€1,000,000
ACTIVE TRAVEL Old Farm Rd		€1,000,000
ACTIVE TRAVEL Ballymacool Rd		€1,000,000
ACTIVE TRAVEL Oatfield Roundabout		€1,000,000
ACTIVE TRAVEL Twin Towns Railway		€500,000
LOGUE'S BRIDGE		€3,000,000
ALTER BRIDGE		€500,000
DROMORE FOOTBRIDGE		€500,000
Regional Road - Maintenance and Improvement	€1,483,898	

Local Road - Maintenance and Improvement	€2,351,677	
Water Services		
N/A		
<b>Development Management</b>		
COMMUNITY RECOGNITION FUND 2024		€3,000,000
T&V CONVOY RAILWAY PARK		€500,000
CARRIGART-DOWNINGS WALKWAY		€1,000,000
MALIN HEAD PHASE 3		€15,000,000
PEACEPLUS		€4,218,281
PEACEPLUS DRUMBOE COMMUNITY PARK PLAYGROUND		€500,000
PEACEPLUS THE MALL BALLYSHANNON PLAYGROUND		€500,000
PEACEPLUS GLENCAR OUTDOOR COMMUNITY RECREATION FACILITY		€500,000
PEACEPLUS NEWTOWNCUNNINGHAM MUGA SENSORY GARDEN AND CANOPY SPACE		€500,000
CREESLOUGH COMMUNITY REGENERATION PROJECT		€13,000,000
DUNGLOE REGENERATION		€1,000,000
RATHMULLAN REGENERATION		€1,000,000
Environmental Services		
Operation of Fire Service	€1,763,355	
Recreation and Amenity		
DONEGAL TOWN LIBRARY		€4,500,000
BIOMASS BURNER AT AURA LETTERKENNY SSRH		€500,000
WATERWORLD REFURB CHANGING/ENTRANCE		€500,000
PATHFINDER ENERGY PROJECT 5 LOCATIONS		€2,500,000
CFRAMS - DONEGAL & LETTERKENNY		€29,025,000
LURGANBOY GWS		€1,034,000
GWS - 4 LOCATIONS MEENATOLE		€1,257,000
PRIOR SCHOOL		€2,000,000
Agriculture, Education, Health and Welfare		
BURTONPORT PHASE 3		€1,500,000
RANNAGH PIER		€500,000
GROYNE AT MAGHERAROARTY		€2,000,000
LIFEBOAT BERTH AT BUNCRANA		€500,000
Miscellaneous Services		
N/A		

Expenditure Being Incurred		
Project/ Programme Description	Revenue	Capital
	Expenditure	Expenditure
Housing and Building		
Maintenance/Improvement of LA Housing	€8,934,527	
Housing Assessment, Allocation and Transfer	€1,930,571	
Housing Rent and Tenant Purchase Administration	€1,877,551	
Administration of Homeless Services	€1,648,376	
Support to Housing Capital & Affordable Prog.	€2,474,805	
RAS Programme	€6,834,004	
Housing Loans	€1,014,561	
Housing Grants	€7,328,014	
BUNDORAN 45 SOCIAL HOUSING UNITS		€11,500,000
ORAN HILL LETTERKENNY 34 UNITS		€9,500,000
GALLOW LANE LIFFORD 29 UNITS		€6,800,000
RAILWAY PARK DONEGAL TOWN PHASE 3		€5,700,000
COUNTY HOUSE HQ DEVELOPMENT		€4,441,612
TRUSK ROAD BALLYBOFEY 19 UNITS		€6,500,000
CRANA CRESCENT BUNCRANA 16 UNITS		€4,700,000
MEADOW HILL RAPHOE 11 NO. SOCIAL HOUSES		€4,000,000
LIFFORD ARMY BARRACKS		€2,500,000
DUNFANAGHY 13 NO. SOCIAL HOUSES		€1,203,099
MEADOWFIELD CONVOY 24 UNITS		€5,500,000
CHAPEL RD DUNGLOE 45 UNITS		€13,500,000
LOUGH FERN HEIGHTS MILFORD 17 UNITS		€2,200,000
KILLYLASTIN LETTERKENNY 11 UNITS		€3,400,000
SINGLE HOUSE, THE MEADOWS, ARDARAVAN, BUNCRANA		€564,935
23 & 24 CLAREDEN DRIVE, DRUMLONAGHER, DONEGAL		,
TOWN		€501,867
ROCKYTOWN, BUNCRANA (PHASE 2) 54 SOCIAL HOUSING		
UNITS		€15,700,000
6 HOUSES AT LURGANBOY, DONEGAL TOWN (PART V)		€1,234,022
175 UNITS AT HIGH ROAD LETTERKENNY		€55,000,000
170 UNITS AT BALLYMACOOL LETTERKENNY		€170,000,000
8 NO PART V'S @ THE MULLANS, DONEGAL TOWN		€1,505,919
7 NO. UNITS GLEN ROAD, ANAGAIRE		€2,000,000
6 UNITS AT LIFFORD COMMON		€19,000,000
35 NO. UNITS DRUMROOSKE		€9,100,000
29 NO. SOCIAL HOUSING UNITS BUNBEG GWEEDORE		€8,200,000
21 NO. SOCIAL HOUSING UNITS AT WINDYHALL		€6,500,000
14 NO. SOCIAL HOUSING UNITS AT DONEGAL ROAD,		
BALLYBOFEY		€3,800,000
16 UNITS AT OLDTOWN LETTERKENNY		€4,500,000

21 UNITS AT BARRICK HILL CARNDONAGH		€5,994,000
RADHARC NA TRA BREIGE MALIN		€2,700,000
FORMER GARDA STATION AND RESIDENCE (2 UNITS)		€700,000
10 UNITS AT CARN ROAD, GLENEELY		€2,300,000
40 UNITS AT BALLYHASKEY, NEWTOWNCUNNINGHAM		€11,000,000
3 UNITS AT MASINESS CREESLOUGH		€1,000,000
1 UNIT AT CRUCKAKEEHAN, ANNAGRY		€700,000
30 UNITS AT COIS ABHAINN, ST JOHNSTON		€10,000,000
8 UNITS AT COLD FIRE STATION, STRANORLAR		€2,500,000
3 UNITS AT GLENTIES FIRE STATION		
		€1,000,000
HOUSING GRANTS (LA HOUSING)		€3,548,772
HOUSING GRANTS (LA HOUSING)		€1,101,267
DEFECTIVE CONCRETE BLOCK GRANT SCHEME		€338,728,848
CAS MEENMORE DUNGLOE HOUSING PROJECT – V300		€1,694,590
HABINTEG HOUSING ASSOCIATION PROJECT CASTLEFIN		€8,954,771
EXTENSIONS TO COUNCIL HOUSES INISHOWEN		€730,000
REPLACEMENT SCHEME INISHOWEN, DONEGAL,		C4 200 000
LETTERKENNY, GLENTIES & STRANORLAR		€4,200,000
EXTENSIONS TO COUNCIL HOUSES LETTERKENNY  ENERGY EFFICIENCY RETROFITTING PROG 2024 -		€788,000
INISHOWEN MD		€810,849
ENERGY EFFICIENCY RETROFITTING PROG 2024 - GLENTIES		6010,043
MD		€1,440,628
ENERGY EFFICIENCY RETROFITTING PROG 2024 -		
LETTERKENNY MD		€1,091,608
ENERGY EFFICIENCY RETROFITTING PROG 2024 - LIFFORD		
STRANORLAR MD		€1,961,170
ENERGY EFFICIENCY RETROFITTING PROG 2024 - DONEGAL		£1 27F 721
MD		€1,275,731
CALF CLUID ARD NA GREINE LETTERKENNY 18 UNITS		€1,272,021
MICA/DEFECTIVE BLOCKWORK REMEDIAL WORKS ALL MDS		€326,000,000
NAS MOR, LETTERKENNY - 18 SOCIAL HOUSING UNITS		€5,400,000
EXTENSIONS TO COUNCIL HOUSES - STRANORLAR		€565,087
EXTENSIONS TO COUNCIL HOUSES - DONEGAL		€842,833
IMRPOVEMENTS IN LIEU OF LA HOUSING		€5,220,000
Road Transportation and Safety		
NP Road - Maintenance and Improvement	€1,896,149	
NS Road - Maintenance and Improvement	€1,513,788	
Regional Road - Maintenance and Improvement	€21,031,967	
Local Road - Maintenance and Improvement	€33,738,932	
Public Lighting	€2,032,956	
Road Safety Engineering Improvement	€855,170	
Maintenance & Management of Car Parking	€1,856,536	
Support to Roads Capital Prog.	€1,830,330	
Agency and Recoupable Services	€796,075	
Roads Management Office (RMO) operation costs	€3,331,515	
noaus ivianagement office (kivio) operation costs	€3,331,313	

SOUTHERN RELIEF ROAD LETTERKENNY	€90,000,000
FINTRA BRIDGE CAPITAL REALIGNMENT	€10,000,000
R250 PAVEMENT SAFETY FINTOWN	€826,000
ACTIVE TRAVEL - N56 LETTERKENNY URBAN	€3,700,000
GLENMORE BRIDGE	€1,100,000
BALLYSHANNON BUNDORAN CYCLEWAY	€3,500,000
SWAN PARK BUNCRANA	€2,331,341
AGHILLY ROAD LAND PURCHASE BUNCRANA TC	€1,600,000
DONEGAL TOWN ONE WAY SYSTEM	€1,426,000
BARNESMORE GAP GREENWAY 2022	€48,000,000
BALLYSHANNON REGIONAL SALT BARN	€2,000,000
TEN-T PRIORITY ROUTE IMPROVEMENT - DONEGAL	€915,000,000
N56 DUNGLOE TO GLENTIES	€110,000,000
N56 MOUNTCHARLES TO INVER	€39,000,000
N15 BRIDGEND CO BOUNDARY	€61,000,000
N56 COOLBOY KILMACRENNAN REALIGNMENT 2011	€18,400,000
N56 FOUR LANE LETTERKENNY	€16,000,000
N15 CORCAM BENDS 2021	€20,000,000
N15 LAGHEY ROUNDABOUT RSIS	€4,800,000
N15 BALLYSHANNON ARDGILLEW 2022	€2,336,461
N56 CROLLY TO MEENACUNG 2022	€2,496,811
N15 BUNDORAN BYPASS 2022	€1,753,923
PORT BRIDGE ROUNDABOUT	€5,500,000
N15 BLACKBURN BRIDGE SOUTH	€5,400,000
N56 MOUNTAIN TOP TO ILLISTRIN PAVEMENT	€1,244,000
N56 NORTH OF TERMON PAVEMENT	€980,000
N56 CREESLOUGH VILLAGE TO CASHELMORE PAVEMENT	€1,615,698
N56 DOONWELL TO DRUMBRICK 2020	€10,000,000
BURTONPORT TO LETTERKENNY GREENWAY	€220,000,000
INISHOWEN GREENWAY- MUFF TO QUIGLEYS POINT	€5,000,000
INISHOWEN GREENWAY - BUNCRANA TO CARNDONAGH	€44,000,000
CARRIGANS TO LIFFORD GREENWAY	€12,000,000
INISHOWEN GW - BRIDGEND TO BUNCRANA &	
NEWTOWNCUNNINGHAM	€34,000,000
BALAMI 2022-23 BUNBEG INFRASTRUCTURE	€1,000,000
INISHOWEN GREENWAY THREE TREES TO CARDONAGH	€50,000,000
GREENWAY CARRIGANS TO LIFFORD	€25,000,000
N14 TULLYRAP BALLYHOLEY	€3,000,000
N56 GORT AN CHOIRCE GO DTI AN FAL CARRACH	€5,000,000
N15 LAGHEY TO DRUMNACROIL PAVEMENT 2024	€2,240,000
NTA AT RAMELTON NS	€501,000
ACTIVE TRAVEL LK (KILMACRENNAN RD)	€1,000,000
LETTERKENNY NORTHERN NETWORK PROJECT	€15,000,000
NTA SCHEMES LETTERKENNY TOWN	€500,000
DORE BUNBEG FOOTPATH LIGHTING	€1,000,000
BEGGARS BRIDGE	€810,000

NEWTOWNCUNNINGHAM MAIN FOOTPATH		€600,000
LETTERKENNY ACTIVE TRAVEL - CONVENT RD		€1,100,000
N15 LIFFORD CYCLEWAY		€650,000
Water Services		
Operation and Maintenance of Water Supply	€11,801,235	
Operation and Maintenance of Water Supply  Operation and Maintenance of Waste Water Treatment	€2,708,993	
Collection of Water and Waste Water Charges	€629,284	
Support to Water Capital Programme	€2,735,798	
Agency & Recoupable Services	€822,131	
Local Authority Water and Sanitary Services	€575,460	
TOWNAWILLY GWS UPGR 2003		£2 907 207
TORY ISLAND GWS UPGR 2003		€2,897,297
MAGHERA GWS UPGR 2003		€560,000
MEENABOLL GWS UP GR 2022		€3,250,000
IVICENABULL GW3 OF GR 2022		€504,000
Development Management		
Forward Planning	€1,122,021	
Development Management	€3,554,479	
Enforcement	€1,413,422	
Tourism Development and Promotion	€1,735,436	
Community and Enterprise Function	€5,851,157	
Economic Development and Promotion	€18,781,925	
Heritage and Conservation Services	€979,830	
ISLAND HOUSE KILLYBEGS (RRDF)		€5,500,000
TUS NUA CARNDONAGH REGENERATION PROJECT		€14,000,000
BALLYSHANNON TOWN CENTRE		€10,000,000
LETTERKENNY 2040 REGENERATION STRATEGY(URDF)		€2,500,000
LETTERKENNY 2040 RE-ENERGISE AND CONNECT THE		£19,000,000
HISTORIC TOWN CENTRE (PHASE 1)		€18,000,000
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 1		€2,700,000
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 2		€3,700,000
BALLYBOFEY STRANORLAR SEED RRDF		€9,700,000
REPOWERING BUNCRANA RRDF		€17,500,000
BURTONPORT RRDF LAND AQUISITION - RF0090		€900,000
RAMELTON HISTORIC CENTRE REGENERATION		€8,600,000
RATHMULLAN REGENERATION PROJECT		€11,000,000
RURAL DEVELOPMENT PROGRAMME (RDP) 2014-2020		€19,862,303
RURAL DEVELOPMENT PROGRAMME (RDP) 2023-2027		€10,400,000
SICAP PHASE 1 [LOTS 33-1, 33-2 & 33-3]		€19,201,098
SICAP PHASE 2 [LOTS 33-1, 33-2 & 33-3]		€17,873,774
RIVERINE PROJECT		€18,200,000

PEACE IV MANAGEMENT & IMPLEMENTATION		€3,733,963
DRUMBOE COMMUNITY PARK		€2,500,000
FORT DUNREE ENHANCEMENT WORKS		€21,000,000
SUSTAINABLE ACCESS & HABITAL RESTORATION ERRIGAL		€982,911
MUCKISH RAILWAY WALK ENHANCEMENT( LETTERKENNY		
TO BURTONPORT GREENWAY)		€1,500,000
BUNCRANA INNOVATION HUB		€3,000,000
EEN -ENTERPRISE EUROPE NETWORK PROJECT 2022-2025		€780,045
DROMORE PARK HOUSING ESTATE TAKEOVER		€1,500,000
ST. JUDES COURT LIFFORD TAKEOVER		€800,000
MARKET SQUARE LETTERKENNY URDF		€2,600,000
DEVELOPED & EMERGING TOURISM DESTINATIONS		€800,000
COMMUNITY RECOGNITION FUND 2023		€2,300,000
PEACEPLUS - ADMINISTRATION COSTS		€1,417,114
PLATFORMS FOR GROWTH - BUNDORAN		€1,200,000
PLATFORMS FOR GROWTH - DOWNINGS		€1,200,000
ALPHA INNOVATION PROJECT LETTERKENNY		€12,809,245
BETA BUSINESS CENTRE LETTERKENNY		€20,000,000
LAND AT THE COMMON LIFFORD DEVELOPMENT		€3,400,000
DONEGAL TOWN OUTDOOR PUBLIC SPACE SCHEME		€899,000
LETTERKENNY 2040 - REVIVAL AT THE COURT HOUSE		€7,000,000
LETTERKENNY 2040 - LK GREEN CONNECT PHASE		67,000,000
2/CULTURAL CORRIDOR		€2,500,000
HISTORIC TOWNS INITIATIVE - GLENTIES 2024		€500,000
LETTERKENNY 2040 - ENABLING A REGIONAL TRANSPORT		,
HUB ACQUISITION		€4,000,000
LETTERKENNY 2040 - LK PHASE 2 LINEAR PARK		€1,900,000
Environmental Services		
Operation, Maintenance and Aftercare of Landfill	€4,091,158	
Op & Mtce of Recovery & Recycling Facilities	€1,139,624	
Litter Management	€1,929,152	
Waste Regulation, Monitoring and Enforcement	€775,565	
Safety of Structures and Places	€941,669	
Operation of Fire Service	€9,495,887	
Water Quality, Air and Noise Pollution	€786,075	
Climate Change and Flooding	€876,732	
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CFRAMS		€40,513,000
BALBANE REMEDIATION/RESTORATION PROJECT		€3,100,000
BALLYNACARRICK ICW		€4,313,718
CATCHMENTCARE PROJECT		€13,792,435
LANDFILL REMEDIAL WORKS - RECOUPABLE		€1,900,000
PURCHASE OF 2023 CLASS B FIRE APPLIANCE - NO1		€534,000
		,

CONSTRUCTION OF HGV VEHICLE STORE FIRE BRIGADE HQ		€500,000
Recreation and Amenity		
•		
Operation and Maintenance of Leisure Facilities	€1,356,135	
Operation of Library and Archival Service	€5,082,012	
Op, Mtce & Imp of Outdoor Leisure Areas	€1,890,806	
Operation of Arts Programme	€2,193,251	
BUNCRANA SWIM POOL COMM LEISURE CNTR RE-FURB 06		€17,500,000
SPORT CAPITAL GRANT - BALLYSHANNON LEISURE CENTRE		€915,995
Agriculture, Education, Health and Welfare		
Operation and Maintenance of Piers and Harbours	€1,526,064	
Veterinary Service	€918,468	
GLENGAD PIER		£1 3E1 000
BURTONPORT PIER		€1,351,000
		€1,900,000
PORTSALON PIER REFURBISHMENT		€2,000,000
GREENCASTLE HARBOUR DEVELOPMENT		€16,800,000
PIERS & HARBOURS - RATHMULLAN PIER REHABILITATION		€5,000,000
Miscellaneous Services		
Profit/Loss Machinery Account	€7,843,550	
Adminstration of Rates	€6,622,055	
Franchise Costs	€554,570	
Local Representation/Civic Leadership	€2,103,979	
Motor Taxation	€1,603,064	
Agency & Recoupable Services	€12,069,890	
Stranorlar Regional Training Centre	€1,128,578	
From any difference was a country. Front and		
Expenditure recently Ended	Davienus	Canital
Project/ Programme Description	Revenue Expenditure	Capital Expenditure
Housing and Building		
ROCKYTOWN BUNCRANA - 21 NO.UNITS (2015)		€5,026,629
DRUMROOSKE 2015 (24 NO.SOCIAL HOUSES)		€5,458,847
5 NO UNITS AT ROCKVIEW BALLYSHANNON		€1,065,516
58 NO. UNITS AT CONVENT RD, CARNDONAGH		€44,212
38 NO. UNITS AT BROOKFIELD, DONEGAL TOWN		€8,476,599
ENERGY EFFICIENCY RETROFITTING PROG 2023 - LETTERKENNY MD		€1,404,088
ENERGY EFFICIENCY RETROFITTING PROG 2023 -		
STRANORLAR MD		€1,147,092

ENERGY EFFICIENCY RETROFITTING PROG 2023 -	
INISHOWEN MD	€703,565
ENERGY EFFICIENCY RETROFITTING PROG 2023 - DONEGAL	
MD	€1,272,109
ENERGY EFFICIENCY RETROFITTING PROG 2023 - GLENTIES	
MD	€1,163,710
TRAVELLERS EXT/REFURB PROGRAMME	€921,667
Road Transportation and Safety	
CAPPRY TO BALLYBOFEY (PAVEMENT)	€3,612,774
N13 CALLEN BRIDGE TO TRENTABOY	€1,960,516
LETTERKENNY CATHEDRAL ONE WAY	€1,167,768
DUCGS JOE BONNER LINK ROAD	€1,479,492
DUCGS LETTERKENNY TC LINKAGES	€551,340
CASTLETREAGH - 5 POINTS	€605,457
TRAFFIC MANAGEMENT SOLUTION LETTERKENNY	
(POLESTAR)	€1,031,609
POLE RD DUNGLOE FOOTPATH	€604,775
Development Management	
,	
T&V - CARRIGART/DOWNINGS - DIGITAL HUB	€514,088
LETTERKENNY PUBLIC REALM URDF001A - CAPITAL	€1,011,484

#### Notes:

- All expenditure headings at "Service" level in the 2024 Annual Financial Statement (AFS) which
  incurred expenditure > €0.5m are included in the report. Services in the 2025 Budget (considered
  during 2024) which are either new or show an increase of €500k or more over the 2024 budget
  are included under the "Being Considered" heading.
- 2. Local government accounting practices result in some expenditure that other organisations would classify as "capital" being reported here under the "current" heading and vice versa.
- 3. The cost stated in all cases for uncompleted capital projects is the estimated final total cost at completion, not expenditure to date as of the end of 2024. There are some very high-value projects included where actual expenditure incurred to date is relatively small and there is little likelihood of the project proceeding to delivery in the foreseeable future.
- 4. Segregation of overall projects: it can be difficult to establish what constitutes a 'phase' or a continuation of a multi-annual project/programme and what is a new project/programme (e.g., Major roads projects delivered in stages that can have decades-long lifecycles). Best judgement has been used on a case-by-case basis in this report.
- 5. In the case of some very long-term projects, expenditure information is only readily available from as far back as the commencement of the Agresso financial management system, i.e., since 2001.
- 6. Figures quoted in current expenditure (programmes) include overheads and administration costs.
- 7. Figures quoted include transfers to/from reserves if appropriate.
- 8. Figures quoted include Central Management Charges (CMC).
- 9. Defective Concrete Block Grant Scheme figure is based on the number of current applications, it is likely the full cost of the scheme will be a figure much greater than this.

#### 4. Published Summary of Procurements

As part of the Quality Assurance process, Donegal County Council is required to publish summary information on our website of all procurements in excess of €10m.

During 2024, two such procurements above this threshold occurred. The summary information is published on Donegal County Councils website at the following address:

https://www.donegalcoco.ie/en/services/other-services/finance/procurement/

Project Details		
Year:	2024	
Parent Department:	Donegal County Council	
Name of Contracting Body:	Donegal County Council	
Name of Project/Description:	Construction of 54 no. Social housing units and all	
	associated site development works at Baile na	
	Carraige, Ballymacarry, Buncrana, Co. Donegal,	
	(Rockytown phase 2).	
Procure	ement Details	
Advertisement Date:	28/06/2024	
Tender Advertised in:	eTenders, TED 386882-2024	
Awarded to:	McCallion Construction Ltd	
EU Contract Award Notice Date:	N/A	
Contract Price:	€13,500,000	
P	rogress	
Start Date:	Q4 2024	
Expected Date of Completion per Contract:	2026	
Spend in Year under Review:	€187,024	
Cumulative Spend to End of Year:	€187,024	
Projected Final Cost:	€13,500,000	
Value of Contract Variations:	N/A	
Date of Completion:	2026	
Outputs		
Expected Output on Completion	54 Units to be built	
(E.G. X kms of Road, No of units etc.)		
Output Achieved to date	In progress – site clearance and foundation works	
(E.G. X kms of Roads, No of Units etc.)	completed	

Proi	ect Details
Year:	2024
Parent Department:	Donegal County Council
Name of Contracting Body:	Donegal County Council
Name of Project/Description:  Construction of 43 no. social housing units associated site development works at Loinn Locha, Chapel Road, Dungloe, Co. Donegal	
Procure	ement Details
Advertisement Date:	11/01/2024
Tender Advertised in:	eTenders – TED 18244-2024
Awarded to:	John O'Donnell Construction Limited
EU Contract Award Notice Date:	N/A
Contract Price: €11,500,000	
P	Progress
Start Date:	Q2 2024
Expected Date of Completion per Contract:	2027
Spend in Year under Review:	€1,053,433
Cumulative Spend to End of Year:	€1,053,433
Projected Final Cost:	€11,500,000
Value of Contract Variations:	Unknown
Date of Completion:	2027
	Dutputs
Expected Output on Completion	43 Units to be fully completed
(E.G. X kms of Road, No of units etc.)	
Output Achieved to date (E.G. X kms of Roads, No of Units etc.)	Work progressing on-site. Site clearance completed and all units completed to 1 <sup>st</sup> floor level.

#### 5. Assessment of Compliance

#### 5.1. Checklist Completion: Approach Taken and Results

The third step in the Quality Assurance process involves completing a set of checklists covering all expenditure. The high-level checks in Step 3 of the QA process are based on self-assessment by the Council, in respect of guidelines set out in the Public Spending Code. There are seven checklists in total:

- Checklist 1: General Obligations not Specific to Individual Projects/Programmes
- Checklist 2: Capital Expenditure Being Considered Appraisal and Approval
- Checklist 3: Current Expenditure Being Considered Appraisal and Approval
- Checklist 4: Capital Expenditure Being Incurred
- Checklist 5: Current Expenditure Being Incurred
- Checklist 6: Capital Expenditure Recently Completed
- Checklist 7: Current Expenditure Completed or Discontinued

A full set of checklists 1-7 was completed by the Council – see following pages.

The scoring mechanism for these above tables is as follows:

- (i) Scope for significant improvements = a score of 1
- (ii) Compliant but with some improvement necessary = a score of 2
- (iii) Broadly compliant = a score of 3

For some questions, the scoring mechanism is not always strictly relevant.

# $\label{lem:checklist} \textbf{1}-\textbf{To be completed in respect of general obligations not specific to individual projects/programmes.}$

	General Obligations not specific to individual projects/programmes.	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	All senior staff at Divisional Manager level engaged fully with the process.
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	2	Due to staff movement some additional training may be required. Internal training did not take place in the year under review.
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	2	Yes, in respect of the QA stage.
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	N/A	Requirements are not clear in this regard. The area is still under consideration by the sector.
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	In-depth checks/audits are circulated to staff where relevant.
Q 1.6	Have recommendations from previous QA reports been acted upon?	2	Enhanced awareness & IPA training will contribute to improvements in compliance over time.
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	Chief Executive has signed off on the QA Public Spending Code and report has been published on Donegal County Councils website.
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	Internal Audit completed in-depth reviews for 2024. (See appendices)
Q 1.9	Is there a process in place to plan for ex post evaluations? Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	2	Yes – where relevant and in the context of Final Accounts, Departmental Returns and Recoupment.
Q 1.10	How many formal evaluations were completed in the year under review?  Have they been published in a timely manner?	3	Post project reviews normally take the format of final account reports, management reports, recoupment claims and other project materials/documents synonymous with the term 'Post Project Review'.
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	2	Process to be reviewed

Q 1.12	How have the recommendations of reviews and ex post evaluations	2	
	informed resource allocation decisions?		

## Checklist 2-To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	Capital Expenditure being Considered – Appraisal and Approval	Self- Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	N/A	
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date?  Have steps been put in place to gather performance indicator data?	3	Requirement/relevance is project dependent.
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	Where applicable
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	All projects appraised appropriately depending on scale and individual requirements.
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	
Q 2.9	Was the evidence base for the estimated cost set out in each business case?  Was an appropriate methodology used to estimate the cost?  Were appropriate budget contingencies put in place?	3	
Q 2.10	Was risk considered and a risk mitigation strategy commenced?  Was appropriate consideration given to governance and deliverability?	3	
Q 2.11	Were the Strategic Assessment Report, Preliminary and Final Business Case submitted to DPER for technical review for projects estimated to cost over €200m?	N/A	
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	3	
Q 2.13	Were procurement rules (both National and EU) complied with?	3	
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	
Q 2.15	Were State Aid rules checked for all support?	3	
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	

Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	
Q 2.18	Was approval sought from Government through a Memorandum for		
	Government at the appropriate decision gates for projects estimated to cost	N/A	
	over €200m?		

### Checklist 3-To be completed in respect of new current expenditure under consideration in the past year.

	Current Expenditure being Considered – Appraisal and Approval	Self- Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 3.1	Were objectives clearly set out?	3	Budget increase for specific purposes. Central Government Grants.
Q 3.2	Are objectives measurable in quantitative terms?	3	Yes.
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	Arose due to identified demands and specific objectives (as well as anticipated funding availability).
Q 3.4	Was an appropriate appraisal method used?	3	Expansion of existing work programme. Grant-funded.
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	3	
Q 3.6	Did the business case include a section on piloting?	3	Expansion of existing programme
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	3	
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	3	
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	3	
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	3	Yes.
Q 3.11	Was the required approval granted?	3	
Q 3.12	Has a sunset clause been set?	3	

Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	2	More oversight to be gained in respect of 3 <sup>rd</sup> party procurement
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	
Q 3.15	Have steps been put in place to gather performance indicator data?	3	Yes, where appropriate.

### Checklist 4-To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

	Incurring Capital Expenditure	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	Yes, where appropriate. It is normal practice to sign contracts for major capital projects.
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	Yes.
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	Divisional managers coordinate delivery of all projects/programmes within their service division.
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	The delivery of each capital project is assigned to a staff member of appropriate grade.
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	Project progress is tracked, and regular project meetings are held involving Council representatives, contractor representatives and, where relevant, consultant representatives.
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Most projects, once they go to construction, stick as close as is practicable to budget and time schedule. Inflationary costs in 2024 were

			outside the control of Local Authority.
Q 4.7	Did budgets have to be adjusted?	2	On some occasion's budgets have to be adjusted to meet contingencies, but changes are kept to a minimum.
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	Yes.
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	It may be necessary to re- consider different elements/phases of ongoing projects.
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	Yes, to the relevant department where required.
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	No.

### Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	Spending programme defined as part of statutory budget process.
Q 5.2	Are outputs well defined?	3	National Performance Indicators for local Government.
Q 5.3	Are outputs quantified on a regular basis?	2	Performance Indicators, Corporate Plan, Annual Report and Annual Service Delivery plan contribute to this process.
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	Yes, budget performance and monitoring are in place. Internal Audit Unit, Audit Committee and Value for Money Committee are in place.
Q 5.5	Are outcomes well defined?	3	Performance Indicators, Corporate Plan, Annual Report and Annual Service Delivery plan contribute to this process.

Q 5.6	Are outcomes quantified on a regular basis?	2	Performance Indicators, Corporate Plan, Annual Report and Annual Service Delivery plan contribute to this process.
Q 5.7	Are unit costings compiled for performance monitoring?	2	Performance indicators for some services feature performance based on units and per-capita analysis.
Q 5.8	Are other data compiled to monitor performance?	2	Yes, budget performance and monitoring are in place. There are regular financial returns made to the Department (Quarterly Returns on revenue/capital expenditure, borrowing, payroll etc.)
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	2	Yes, where relevant, measures can vary depending on service. Internal Audit Unit, Audit Committee and Value for Money Committee contribute to this. Public accountability and local democracy are also relevant here.
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	2	Many forms of financial and non-financial data are recorded during the implementation of programmes and projects.

### Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	Capital Expenditure Recently Completed	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 6.1	How many Project Completion Reports were completed in the year under review?	2	
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	
Q 6.3	How many Project Completion Reports were published in the year under review?	3	
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	3	
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	3	
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	The usual post-project actions have been or will be carried out where relevant and in the context of the requirements and reporting demands relating to the individual schemes and as may be required by project/programme funding agencies
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	3	Reviews generally conducted by internal staff but subject to external review by funders, department etc
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?	N/A	

#### **DCC Notes:**

- 1. A local authority has a range of different projects and programmes across many services, funded through a myriad of different sources, conducted according to various and diverse regulations and requirements. Completing a single set of QA documents for the organisation is challenging and does not necessarily provide an accurate picture of compliance generally throughout the organisation.
- 2. Whilst some changes were made to the checklists in previous years, the QA Checklists are still not considered to be particularly well tailored for the local government sector some of the questions are not applicable or are irrelevant
- 3. Some of the questions presuppose an element of choice in whether or not DCC spends money in a particular area (Value and Subject). This is not always the case as in direct grant funding from Government to do a certain thing.

#### 6. In-Depth Checks

Step 4 looks at a small subset of schemes reported on the Project Inventory, looking in more detail at the quality of the Appraisal, Planning and/or Implementation stages to make a judgement on whether the work was of an acceptable standard and that they are in compliance with the Public Spending Code.

The value of the projects selected for in depth review each year must follow the criteria set out below:

- Capital Projects: Projects selected must represent a minimum of 5% of the total value of all capital projects on the Project Inventory.
- Revenue Projects: Projects selected must represent a minimum of 1% of the total value of <u>all</u> revenue projects on the Project Inventory.

This minimum is an average over a three-year period. This requirement has been met.

There now follows a summary of the in-depth checks undertaken by Donegal County Council's Internal Audit Unit in respect of the 2024 Public Spending Code Quality Assurance process.

#### **6.1** Housing Loans Income Collection Process

Value: €1,658,879 Percentage of Inventory: 0.72%

#### **6.1.1.** Summary & Conclusions

Donegal County Council, (DCC) offer Housing Loans to individuals, subject to certain conditions, who wish to purchase a house or to build a house but are unable to procure a loan from a private lending institution. DCC's Income Collection Unit currently have 3 full time personnel assigned to manage the collection of income from all active Housing Loans.

This review primarily focussed on assessing controls in place around the Housing loan accrual and repayment process including the management of those Loans in arrears, to provide reasonable assurance that the objectives are being achieved and to ensure compliance with the Public Spending Code.

The key activities undertaken include checking relevant applications to ensure all documents and approvals were obtained, the setup of new loans on Agresso, processing the monthly loan accruals, running the monthly arrears reports and closing loans that have been redeemed/run out.

The necessary data and information is available to enable the programme to be subjected to a full evaluation at a later date if required.

The procedures in place for the management and governance of the housing loan income collection process provide adequate assurance that there is compliance with the Public Spending Code to-date.

#### 6.2 TEN-T Priority Route Improvement - Donegal

Value: €915,000,000 Percentage of Inventory: 22.5%

#### **6.2.1** Summary and Conclusions

The objectives of the TEN-T Priority Route Improvement Project are to enhance regional accessibility and geographic integration to and within the Northwest and enhance all Ireland connectivity, whilst delivering improved journey times and road safety.

The key activities are obtaining TII/ Departmental approval for each phase of the project, Project Appraisal, procurement of consultancy services and works, conducting environmental assessments, construction, land acquisition by compulsory purchase orders, project management and post project review.

The necessary data and information is available to enable the TEN-T Project to be subjected to a full evaluation at a later date if required.

The procedures and controls in place for the management and governance of the TEN-T Project provide adequate assurance that there is compliance with the Public Spending Code/ Infrastructure Guidelines to-date.

#### 7. Next Steps: Addressing Quality Assurance Issues

The compilation of information for this report remains a complex and time-consuming task.

Internal Audit Unit's process of carrying out In-depth checks has become more integrated into its regular annual work programme. A template document has been developed for the purpose of carrying out the required in-depth checks. Each individual report highlights any process shortcomings identified during the in-depth check and, where appropriate, makes recommendations for procedural changes.

As with any Internal Audit report, if/where issues requiring rectification are identified; Internal Audit will revisit the matter in due course to confirm that the matter has been addressed.

In order for the organisation as whole to learn and benefit from the QA process, issues identified and/or procedural changes recommended, which could have wider application across the organisation, will be compiled and circulated to Divisional Managers.

#### 8. Conclusion

This QA Report has been compiled in as comprehensive a manner as possible within the timeframe and resources available. It has been prepared in line with the interpretations provided in the Guidance Note (Version 4) prepared for the local government sector.

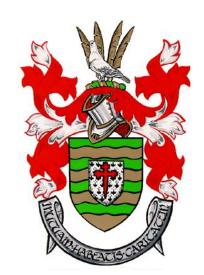
The process of compiling this report once again highlighted a range of issues that require further consideration in terms of tailoring the PSC for the local government sector. The introduction of Guidance Note (Version 4) is welcomed. However, some issues highlighted previously remain.

The Council looks forward to the evolution of the code and developing its usefulness in future years, developing Internal Audit's role in the in-depth analysis and configuring the PSC in a more useful context for the sector.

Donegal County Council has complied to a high degree with the spirit of the PSC in terms of procurement discipline, safeguarding the public purse, achieving best value for money and managing projects in an efficient and economical manner, for the betterment of the county, the improvement of infrastructure and delivery of public services.

#### **Appendix A – Housing Loans Income Collection Process**

# Donegal County Council Internal Audit Department



**Public Spending Code for 2024** 

**Local Authority Quality Assurance** 

**PSC 24/01 – Housing Loans Income Collection Process** 

#### **Section A: Introduction**

The Public Spending Code was developed by the Department of Public Expenditure and Reform, DPER, and it applies to both current and capital expenditure and to all public bodies in receipt of public funds.

As Local Authority (LA) funding derives from a number of sources, including grants from several Government Departments, Local Authorities are responsible for carrying out the Quality Assurance requirements of the Public Spending Code, by undertaking an in-depth review of selected projects/programmes.

One of the areas selected for an in-depth review for 2025 was the:

#### **Housing Loans – Income Collection Process**

Project: Housing Loans – Income Collection Process

Start Date: January 2024

Responsible Body: Donegal County Council Category: Current expenditure

Total value of scheme: €1,658,879 Value of Revenue 2024 Inventory: €182,207,493

% of in-depth review: 0.72%

#### **Section B: Evaluation**

- 1. Logic Model Mapping see attached.
- 2. Summary Timeline of Life Cycle see attached.
- 3. Analysis of Key Documents see attached.
- 4. Data Audit see attached.
- 5. Key Evaluation Questions see attached.

#### **Section C: Summary and Conclusions**

Donegal County Council, (DCC) offer Housing Loans to individuals, subject to certain conditions, who wish to purchase a house or to build a house but are unable to procure a loan from a private lending institution. DCC's Income Collection Unit currently have 3 full time personnel assigned to manage the collection of income from all active Housing Loans.

This review primarily focussed on assessing controls in place around the Housing loan accrual and repayment process including the management of those Loans in arrears, to provide reasonable assurance that the objectives are being achieved and to ensure compliance with the Public Spending Code.

#### **Quality Assurance – In Depth Check**

#### **Section A: Introduction**

This introductory section details the headline information on the programme or project in question.

Programme or Project Information		
Name	Donegal County Council Housing Loan Income Collection	
	Process	
Detail	Donegal County Council's Income Collection Unit manages	
	the administration of all Housing Loan accruals and	
	repayments. This includes the management of all Housing	
	Loans in arrears in line with the Mortgage Arrears	
	Resolution Process	
Responsible Bodies	Department of Housing, Local Government and Heritage/	
	Housing Agency	
	Donegal County Council (Finance Directorate)	
<b>Current Status</b>	Current Expenditure being incurred	
Start Date	January, 2024	
End Date	Ongoing	
Overall Cost	€1,658,879	

#### **Project Description**

Donegal County Council's Income Collection Unit manages the administration of all Housing Loan accruals and repayments including dealing with those customers whose mortgage loans are in arrears.

In January 2022, the Local Authority Home Loan, (LAHL) was launched as part of Housing for All for first time buyers and Fresh Start applicants. The scheme is for the purchase of new or second-hand residential properties and for self-builds. The finance for these loans is provided through the Housing Finance Agency (HFA). There were 313 active loans that had been issued by DCC at 31 December 2024.

#### **Section B - Step 1: Logic Model Mapping**

Objectives	Inputs	Activities	Outputs	Outcomes
<ul> <li>To enable citizens to purchase their own home or carry out extensive repairs on an existing property.</li> <li>Maximise income due to the Council from Housing Loans and reduce mortgage arrears.</li> <li>Efficiently administer the accrual and repayment of all Housing Loans.</li> </ul>	<ul> <li>Completed Loan         applications         with relevant         supporting         documentation</li> <li>Agresso System Loan Master         Module</li> <li>Staff Resources         in the Finance         Directorate,         Income         Collection Unit.</li> <li>Specialist         advice from         DCC solicitors,         when required.</li> <li>Housing Agency         Guidance         Documents and         Income         Collection Unit         Process Notes.</li> </ul>	<ul> <li>Check that all relevant documentation is complete.</li> <li>Setup of new loans on Loan Master module and setup of new housing loan debtor on Agresso debtors module.</li> <li>Monthly loan instalment accrual process is run</li> <li>Closing runout loans on Agresso Loan Master module.</li> <li>Completion of year end reconciliation between Loan Master and the General Ledger by Finance Team.</li> <li>Arrears report is run on a monthly basis to facilitate debt recovery activity.</li> </ul>	<ul> <li>Income from Housing Loans.</li> <li>DCC Loans with Housing Finance Agency are discharged</li> <li>Loans to DCC Housing Loan customers are redeemed</li> </ul>	<ul> <li>Income from         Housing Loans is         maximised         which in turn         helps to fund all         DCC services</li> <li>Enables         members of the         public to source         affordable         housing and         increases home         ownership rates         in County         Donegal.</li> </ul>

As part of this In-Depth Check, Internal Audit has completed a Programme Logic Model (PLM) for The Housing Loans Income Collection process. A PLM is a standard evaluation tool and further information on their nature is available in the Public Spending Code.

#### **Description of Programme Logic Model**

**Objectives:** To administer the setup, monthly accrual and repayment of all new and existing Housing Loans including the management of all Loans in Arrears.

*Inputs:* Completed and approved loan applications are sent by staff in the Housing Directorate to the Income Collection Unit who then setup the Loan on the Loan Master module of Agresso. All loans are then managed through the Agresso financial system by the staff in Income Collection Unit.

Funding is drawn down by DCC from the Housing Agency to facilitate the initial House purchase

**Activities:** There are a number of key activities involved in ensuring income from Housing Loans is collected in an effective and efficient manner:

- Checking applications and associated documentation received from the Housing Directorate to ensure all necessary information and approvals have been received.
- New loans are setup on the Loan Master Module on Agresso and a new customer account is added to the debtors' module by Income Collection Staff.
- Staff in the Income Collection Unit run the Housing Loan Accrual process on a monthly basis.
- Ensuring redeemed loans are closed on the Loan Master module of Agresso and that the Finance Team are informed to settle the corresponding loan with the Housing Finance Agency
- Income Collection Unit, (ICU) staff run the Arrears Report on a monthly basis and engage with customers who are in arrears to improve repayment levels.

**Outputs:** The outputs are income from Housing Loans customers as well as the redemption of loans to customers and loans from the Housing Agency.

**Outcomes:** Effective execution of this process ensures that income from Housing Loans is maximised while ensuring increased levels of home ownership in Donegal.

#### **Section B - Step 2: Summary Timeline of Programme**

The following section tracks the processes involved in the collection of Income from Housing Loans by staff in the Finance Directorate.

New Loan Setup	Relevant staff in the ICU of the Finance Department receive the documentation/ approved application from the Housing Directorate, and setup the loan on the Loan Master module of Agresso once a checklist is completed to ensure all is in order. The Loan customers are also setup on the debtors' module of Agresso.
Start of each month	On a monthly basis, staff in the ICU run the monthly accrual process which posts the loan instalments to each debtor's account. Repayments are processed automatically depending on the method of repayment to pay down the loan on an ongoing basis, (for example by direct debit).
Mid month, (post accrual)	Once the monthly accrual process and associated reporting has been completed, staff in the ICU run the monthly arrears report. This report is

	then analysed by staff in the ICU and the relevant customer accounts are identified for further arrears recovery activity.
Loan Redemption	Once the customer has redeemed the loan or it has run-out, staff in the ICU close the Loan on the Loan Master module and notify the customer accordingly. Staff in the ICU then inform Finance Team so they can redeem the corresponding loan with the Housing Finance Agency.

#### **Section B - Step 3: Analysis of Key Documents**

The following section reviews the key documentation related to the administration of the Housing Loans Income Collection process in Donegal County Council.

	Project/Programme Key Documents		
	Title	Details	
1	Mortgage Arrears Resolution Process, (MARP) Toolkit	Procedure introduced by Central Bank of Ireland in their Code of Conduct on Mortgage Arrears	
2	Housing Loans Manual	User Manual for Staff in the ICU in respect of the administration of Housing Loans	
3	Housing Circular 32 of 2023 – Local Authority Mortgage to Rent Scheme, (LAMTR)	Details the parameters to be applied by Local Authorities for LAMTR scheme	
4	Shared Ownership Restructuring Guide, (April 2016)	Guidance document for Local Authorities for Restructuring Shared Ownership Loans in Arrears.	
5	Credit Reporting Act 2013	Act that establishes a Central Credit Register in Ireland	

#### Key Document 1: Mortgage Arrears Resolution Process, (MARP) Toolkit (August 2017)

The MARP toolkit is a useful guide on dealing with Mortgage Arrears for Local Authorities. It sets out the steps that the Local Authority and the customer must follow when dealing with a Mortgage Loan that has fallen into arrears.

#### **Key Document 2: Housing Loans Manual**

This is an internal DCC user guide that sets out in the necessary detail the steps required to complete the key tasks involved with the administration of Housing Loans.

### Key Document 3: Housing Circular 32 of 2023 – Local Authority Mortgage to Rent, (LAMTR) Scheme

This circular outlines the parameters for LAMTR to be applied by all local authorities and details the funding arrangements that underpin the scheme.

#### **Key Document 4: Shared Ownership Restructuring Guide**

This guide sets out the conditions required to be met by customers and the steps to be followed by Local Authorities in restructuring Shared Ownership Loans that have fallen into arrears.

#### **Key Document 5: Credit Reporting Act 2013**

This act makes provision for the establishment of a Central credit register for the holding of information about credit agreements and the parties to them as well as the information to be provided by credit institutions for entry on the register.

#### Section B - Step 4: Data Audit

The following section details the data audit that was carried out on the Housing Loans Income Collection Process in Donegal County Council in 2024. It evaluates whether appropriate data is available for the future evaluation of the programme.

Data Required	Use	Availability
Relevant Guidance and	To determine the	Yes – available from relevant
Procedures Manuals	guidelines and procedures	staff in the Finance
	in place for the Housing	Directorate.
	Loans Income Collection	
	process	
Mortgage Loan Applications	To assess a sample of new	Yes – This information is
and associated	and existing mortgages to	available on the Loan Master
	ensure they have been	module of Agresso and in

documentation and approvals	setup correctly on Agresso and that the interest rate, loan principal amount and other key information is correct.	hard copy files stored in the Finance Directorate.
Arrears Reports, repayment arrangements and Outstanding Loan Balances	To ensure arrears recovery activity is ongoing and Loan Arrears are being managed and recovered in a timely fashion	Yes - These are available on Agresso, saved on the Loans shared drive or available on the Ascendas portal under the relevant customer number.

#### **Data Availability and Proposed Next Steps**

DCC utilises the Agresso financial system to manage housing loans. The Income Collection Unit also keep physical files to record details in relation to the customer loans and any arrears activity/ agreements.

All appropriate data is available for the future evaluation of the project if required.

#### **Section B - Step 5: Key Evaluation Questions**

The following section looks at the key evaluation questions for Donegal County Council's Housing Loans Income Collection Process based on the findings from the previous sections of this report.

Does the delivery of the programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

The controls in place for the process around the collection of income from housing loans provide adequate assurance that there is compliance with the Public Spending Code to-date.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

The necessary data is available to enable the Housing Loans Income Collection process to be evaluated at a later date if required.

## What improvements are recommended such that future processes and management are enhanced?

It was found in a number of loan cases examined that long delays and a lack of progress resulted after these cases were referred to DCC's previous preferred provider of legal services and requests for updates from HLICU staff were often not responded to.

It was recommended that Management write to the previous provider of legal services requesting that all cases previously referred to them be progressed in a timely fashion with a suggestion that these cases be referred to the new provider of legal services for appropriate action if sufficient progress was not made.

#### **Section: In-Depth Check Summary**

The following section presents a summary of the findings of the in-depth check on the Housing Loans Income Collection process within Donegal County Council.

#### **Summary of In-Depth Check**

The objective of this programme is to maximise income due to Donegal County Council from Housing Loans and reduce arrears.

The key activities undertaken include checking relevant applications to ensure all documents and approvals were obtained, the setup of new loans on Agresso, processing the monthly loan accruals, running the monthly arrears reports and closing loans that have been redeemed/run out.

The necessary data and information is available to enable the programme to be subjected to a full evaluation at a later date if required.

The procedures in place for the management and governance of the housing loan income collection process provide adequate assurance that there is compliance with the Public Spending Code to-date.

# Donegal County Council Internal Audit Department



**Public Spending Code for 2024** 

**Local Authority Quality Assurance** 

PSC 24/02 – TEN-T PRIORITY ROUTE IMPROVEMENT - DONEGAL

#### **Section A: Introduction**

The Public Spending Code was developed by the Department of Public Expenditure and Reform, DPER, and it applies to both current and capital expenditure and to all public bodies in receipt of public funds.

As Local Authority (LA) funding derives from a number of sources, including grants from several Government Departments, Local Authorities are responsible for carrying out the Quality Assurance requirements of the Public Spending Code, by undertaking an in-depth review of selected projects/programmes.

One of the areas selected for an in-depth review for 2025 was the:

#### **TEN-T Priority Route Improvement - Donegal**

Project: TEN-T Priority Route Improvement - Donegal

Start Date: 2015

Responsible Body: Transport Infrastructure Ireland & Donegal County Council

Category: Capital Expenditure being incurred

Total value of scheme: €915,000,000 Value of Revenue 2024 Inventory: €2,759,083,270

% of in-depth review: 22.5%

#### **Section B: Evaluation**

- 6. Logic Model Mapping see attached.
- 7. Summary Timeline of Life Cycle see attached.
- 8. Analysis of Key Documents see attached.
- 9. Data Audit see attached.
- 10. Key Evaluation Questions see attached.

#### **Section C: Summary and Conclusions**

The Trans European Transport Network, (TEN-T) is a selection of strategic transport corridors throughout the European Union (EU). In County Donegal, sections of the National Primary roads (N13, N14 and N15) form part of the TEN-T Priority Route Improvement Project. The objectives of the Project are to improve the strategic road network in Donegal as well as improve journey times, sustainable and active travel and accessibility to employment in regional and national centres.

Internal Audit found that the processes and controls in place have ensured that to date the project is being carried out in adherence to Public Spending Code/ Infrastructure guidelines.

#### **Quality Assurance – In Depth Check**

#### **Section A: Introduction**

This introductory section details the headline information on the programme or project in question.

Programme or Project Inform	ation						
Name	TEN-T Priority Route Improvement – Donegal						
	N15 Ballybofey – Stranorlar Urban Region						
	N56/N13 Letterkenny to Manorcunningham						
	N14 Manorcunningham to Lifford/Strabane/A5 link.						
Detail	The TEN-T Priority Route Improvement Project is a capital						
	investment programme to develop an efficient Multimodal						
	Transport solution that provides a safe, connected, high						
	quality transport network for all road users.						
Responsible Bodies	Transport Infrastructure Ireland						
	Donegal County Council						
<b>Current Status</b>	Capital Expenditure being incurred						
Start Date	2015						
End Date	Ongoing						
Overall Cost	€915,000,000						

#### **Project Description**

The TEN-T Priority Route Improvement Project is a capital investment programme to develop an efficient Multimodal Transport solution that provides a safe, connected, high quality transport network for all road users.

The Project has been split into 3 sections; Section 1 involves the creation of a bypass of the Ballybofey/ Stranorlar urban areas. Section 2 includes route realignment and the creation of an urban bypass on the Letterkenny to Manorcunningham road and Section 3 involves the creation of an urban bypass and route realignment on the Manorcunningham to Lifford/ Strabane route.

#### **Section B - Step 1: Logic Model Mapping**

As part of this In-Depth Check, Internal Audit has completed a Programme Logic Model (PLM) for the TEN-T Priority Route Improvement Project Donegal. A PLM is a standard evaluation tool and further information on their nature is available in the Public Spending Code.

Objectives	Inputs	Activities	Outputs	Outcomes
<ul> <li>Enhance regional accessibility and geographic integration to and within the Northwest</li> <li>Facilitate</li> </ul>	<ul> <li>Design Standards</li> <li>Capital Funding</li> <li>Sponsoring Authority Resources</li> </ul>	<ul> <li>Department         Approval</li> <li>Project Appraisal</li> <li>Procurement of         Technical         Consultants</li> </ul>	Improved and newly constructed transport network for all road users	<ul> <li>High Quality         Transport         Network with seamless modal integration     </li> <li>Improved accessibility in</li> </ul>
sustainable compact growth in Letterkenny and Key Towns.  • Enhance All- Island Connectivity within the Northwest City Region  • Contribute to climate action goals through improved sustainable travel	<ul> <li>(Donegal County Council)</li> <li>Approving Authority Resources (TII)</li> <li>Consultancy services to support design and approval</li> </ul>	<ul> <li>Project Management</li> <li>Design and Environmental Assessments</li> <li>Compulsory Purchase Order</li> <li>Construction of Project</li> <li>Post Project Review</li> </ul>	<ul> <li>8 Park &amp; Share/Ride facilities incorporating other facilities eg EV Charging</li> <li>Greater integration of road and bus services</li> <li>Provision of significant, safe, connected walking and cycling infrastructure</li> </ul>	<ul> <li>Improved         <ul> <li>Improved</li> <li>Integration of</li> <li>the Northwest</li> <li>to rest of</li> <li>Ireland,</li> <li>Northern</li> <li>Ireland and to</li> <li>Europe</li> </ul> </li> <li>Improved         <ul> <li>journey time</li> <li>and journey</li> <li>time reliability,</li> <li>including public</li> <li>transport</li> </ul> </li> </ul>
Provide a safe and efficient transport network in the northwest for all users.			<ul> <li>Measures to support integration with the natural environment along the scheme such as landscaping</li> <li>Improved accessibility and enhanced mobility</li> <li>Connectivity by high quality transport infrastructure</li> </ul>	<ul> <li>Modal shift         away from         private car to         public transport         and active         modes</li> <li>Improved         overall safety of         the transport         network for all         road users</li> <li>Increased         access to         employment         and education</li> </ul>

		<ul> <li>New active travel infrastructure</li> </ul>
		<ul> <li>Improved urban realm and reduced impact of transport on the natural environment.</li> </ul>
		<ul> <li>Separation of strategic traffic from local traffic through towns, villages and communities and relieving congestion.</li> </ul>

#### **Description of Programme Logic Model**

**Objectives:** To enhance regional accessibility and geographic integration to and within the Northwest and enhance all Ireland connectivity. The project also aims to improve the safety of the road network whilst contributing to DCC's climate action goals.

**Inputs:** The primary inputs to the programme are the capital funding which will be provided by Transport Infrastructure Ireland as well as the expertise and technical knowledge of external consultants and staff in both DCC and the TII.

**Activities:** The key activities of the project are as follows, (Internal Audit note that although both the TII Project Management Guidelines and the Infrastructure Guidelines now require a Strategic Assessment Report to be prepared for all projects, the TEN-T had already passed Gate 0 before this requirement was introduced).

- Obtaining TII approval for each Decision Gate.
- Project Appraisal
- Procurement of consultants and works.
- Project Management
- Acquiring the necessary lands by compulsory purchase orders

Post project review process

**Outputs:** Having carried out the above activities using the inputs, the outputs of the TEN-T project will be the delivery of a multi-modal improved transport network with greater accessibility for all road users.

**Outcomes:** The expected outcome is the delivery of a high quality transport network in the Northwest leading to greater integration with the rest of Ireland and Europe. The improved network will lead to increased safety levels for all road users whilst helping to drive a shift away from private car usage to public transport and active modes of travel.

#### **Section B - Step 2: Summary Timeline of Programme**

The following section tracks the TEN-T Priority Route Improvement Project from inception to current status in terms of major project milestones.

	TEN-T Route Corridor Needs Study:
February 2015	Donegal County Council, (DCC) commission an external engineering firm to
Tebruary 2013	carry out a high-level Corridor Needs study on the TEN-T Transport corridor
	within County Donegal.
	DCC launch a tender competition for the provision of multi-disciplinary
May 2016	Engineering and Other Specialised Consultancy Services for the TEN-T Priority
	Route Improvement Project Donegal
	Transport Infrastructure Ireland, (TII) approve the appointment of RPS HB
November 2016	Joint Venture for the provision of Consultancy services for the TEN-T Priority
November 2010	Route Improvement scheme following a request from the National Roads
	Office and DCC.
	TII approve DCC's request to progress the TEN-T Project from Phase 1,
December 2019	(Concept and Feasibility) to Phase 2, (Option Selection) of the TII Project
	Management Guidelines
	TII approve DCC's request to progress the TEN-T Project from Phase 2,
December 2019	(Option Selection) to Phase 3, (Design and Environmental Evaluation) of the
	TII Project Management Guidelines.
	The Donegal National Roads Office submit the Preliminary Business Case to
June 2023	TII requesting Gate 1 Approval in principle from the Approving Authority in
	line with the Public Spending Code.
	Department of Transport grants approval in principle for the Donegal TEN-T
July 2024	Project to proceed, (Approval Gate 1) in line with the Requirements of the
33., 232 .	Infrastructure Guidelines.

### Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation related to the administration of the TEN-T Priority Route Improvement Project, Donegal in Donegal County Council.

	Proje	ect/Programme Key Documents
	Title	Details
1	TII Project Management Guidelines	This is a TII procedures documents that provides a framework for the development and delivery of National Road Capital Projects
2	TII Project Appraisal Guidelines	TII procedural document for the Project Appraisal process and associated deliverables for each stage in the progress of Major Roads Projects.
3	TEN-T Route Corridor Needs Study	Feasibility report to prioritise investment in improving the TEN-T road network in Co. Donegal
4	TII Approval Letter for TEN-T Project Consultants	Letter approving appointment of engineering firm to provide consultancy services for TEN-T Project.
5	TII Phase 2 Approval Letter	Letter from the TII approving progression from Phase 1 to Phase 2 of the Project
6	TII Phase 3 Approval Letter	Letter from the TII approving progression from Phase 2 to Phase 3 of the Project
7	Preliminary Business Case and associated appendices	Preliminary Business Case for the TEN-T Priority Route Improvement Project, Donegal
8	Approval Letter for Approval Gate 1	Letter from the Department of Transport to the TII confirming approval in principle for the Donegal TEN-T Project
9	Steering Group Minutes	A record of the Project Management Team's review of progress against the required deliverables throughout the project phases.

#### **Key Document 1: TII Project Management Guidelines**

This document provides a framework for a phased approach to the management and delivery of National Road, Greenway, Active Travel and Public Transport Capital Projects.

#### **Key Document 2: TII Project Appraisal Guidelines**

This document issued by the TII sets out the role of organisations and people in the appraisal process of project planning and it outlines the key project appraisal deliverables required for each phase of the project.

#### **Key Document 3: TEN-T Route Corridor Needs Study**

The TEN-T Corridor Needs Study is a feasibility report that outlines the scope and preappraisal for the entire TENT-T Corridor in Donegal and prioritises the sections for improvement.

#### **Key Document 4: TII Approval Letter for TEN-T Project Consultants**

This was a letter from the TII to the National Roads Office approving the appointment of the consultants for the TEN-T project.

#### **Key Document 5: TII Phase 2 Approval Letter**

This was a letter from the TII to DCC approving the council's request to progress the TEN-T Project from Phase 1, (Concept and Feasibility) to Phase 2, (Option Selection) of the TII Project Management Guidelines

#### **Key Document 6: TII Phase 3 Approval Letter**

This was a letter from the TII to DCC approving the council's request to progress the TEN-T Project from Phase 2, (Option Selection) to Phase 3, (Design and Environmental Evaluation) of the TII Project Management Guidelines

#### **Key Document 7: Preliminary Business Case**

This document and its appendices present the Preliminary Business Case for the TEN-T Priority Route Improvement Project, Donegal outlining the rationale behind and justification for the project. It sets out how the project provides best value for money to the Exchequer as well as options appraisal and the expected programme for implementation.

#### **Key Document 8: Approval Letter for Approval Gate 1**

This letter from the Department of Transport to the Chief Executive of the TII confirms the Department's approval in principle for the Donegal TEN-T Project, (Approval Gate 1).

#### **Key Document 9: Minutes of Steering Group Meetings**

These are records of Steering Group Meetings held with the TII as the scheme progresses.

#### Section B - Step 4: Data Audit

The following section details the data audit that was carried out on the TEN-T Priority Route Improvement Project, Donegal. It evaluates whether appropriate data is available for the future evaluation of the programme.

Data Required	Use	Availability
Cost- Benefit Analysis and other Project Appraisal documents including options analysis	To ascertain details of the costs involved and the estimated benefits arising from the Project and to ensure that the best value for money was achieved through detailed options analysis.	Sharefile provided by NRO
Risk Register	Obtaining an overview of potential risks involved in the project and mitigating controls to minimize their impact	Sharefile provided by NRO
Steering Group Minutes	To ensure the Project Management Team effectively manage the project and the associated key risks as the various phases of works are implemented	A sample of steering group minutes was provided by the NRO via Sharefile.

#### **Data Availability and Proposed Next Steps**

All appropriate data is available for the future evaluation of the project if required and is located at the National Roads Office in Donegal County Council.

#### Section B - Step 5: Key Evaluation Questions

The following section looks at the key evaluation questions for TEN-T Priority Route Improvement Project Donegal based on the findings from the previous sections of this report.

Does the delivery of the programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

The controls in place for the TEN-T Project provide adequate assurance that there is compliance with the Public Spending Code/ Infrastructure Guidelines to-date.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

The necessary data is available to enable the TEN-T Project to be evaluated at a later date if required.

What improvements are recommended such that future processes and management are enhanced?

No recommendation.

#### **Section: In-Depth Check Summary**

The following section presents a summary of the findings of the in-depth check on the TEN-T Priority Route Improvement Project Donegal.

#### **Summary of In-Depth Check**

The objectives of the TEN-T Priority Route Improvement Project are to enhance regional accessibility and geographic integration to and within the Northwest and enhance all Ireland connectivity, whilst delivering improved journey times and road safety.

The key activities are obtaining TII/ Departmental approval for each phase of the project, Project Appraisal, procurement of consultancy services and works, conducting environmental assessments, construction, land acquisition by compulsory purchase orders, project management and post project review.

The necessary data and information is available to enable the TEN-T Project to be subjected to a full evaluation at a later date if required.

The procedures and controls in place for the management and governance of the TEN-T Project provide adequate assurance that there is compliance with the Public Spending Code/Infrastructure Guidelines to-date.

#### Expenditure being Considered - Greater than €0.5m (Capital and Current) Capital Expenditure Current Expenditure Capital Expenditure Amount in Project/Programme Anticipated Projected Lifetime Explanatory Amount in Amount in Reference Reference Year Timeline **Expenditure Notes** Project/Scheme/Programme Name **Short Description** Reference Year Year (Non Grant ) (Grant) Housing and Building HOUSING CAPITAL PROGRAMME € € € €304,000,000 - 3 years Housing € € € 5 Years €9,500,000 34 UNITS CARRIGART (TK 46/18) Housing € 25 UNITS LETTERKENNY (TK 15/18) Housing € € - 5 Years €7,500,000 € € € - 6 Years NASMOR HOUSING DEVELOPMENT, LETTERKENNY Housing €4,600,000 € € € ARDARA PHASE 3 20 UNITS Housing 5 Years €5,000,000 € € KILLYBEGS 16 UNITS HCD 01/22 Housing € - 5 Years €4,200,000 € € € - 5 Years €2,400,000 CARRIGART 8 UNITS HCL 02/17 Housing € € LAGHEY 2 UNITS HCD 02/22 Housing € - 3 years €1,000,000 € € GLENCOLMCILLE 5 UNITS Housing - 3 Years €1,500,000 KILCAR 5 UNITS Housing € € € - 3 Years €1,500,000 DUNKINEELY 16 UNITS Housing € € \_ € - 3 Years €4,800,000 € € € - 3 Years €2,400,000 BALLINTRA 8 UNITS Housing € € € TAMNEY 10 UNITS - 3 Years €2,800,000 Housing € € € ST JOHNSTON 30 UNITS - 3 Years €10,000,000 Housing € € € - 3 Years €2,500,000 STRANORLAR (FIRE STATION) 8 UNITS Housing € € KERRYKEEL 5 UNITS € - 3 Years €1,500,000 Housing MOVILLE 24 UNITS € € € - 3 Years €7,500,000 Housing € € € MILLBRAE STRANORLAR 20 UNITS Housing - 3 Years €6,500,000 € €. €. - 3 Years €3,800,000 FINTOWN 15 UNITS Housing € € € - 4 years €27,000,000 TK LETTERKENNY 90 UNITS Housing € € € - 3 Years €3,500,000 TK CREESLOUGH 11 UNITS Housing TK 05/23 MANORCUNNINGHAM 12 UNITS Housing € € € - 3 Years €4,500,000 TK LETTERKENNY 200 UNITS (WINDYHALL) Housing € € € - 4 years €62,000,000 TK LETTERKENNY 28 UNITS Housing € € € - 3 years €8,400,000 TK 18/18 MOVILLE 35 UNITS € € € - 3 years €8,000,000 Housing

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TK 06/23 CHAPEL ROAD DUNGLOE 31 UNITS

TK 07/23 KILDERRY MUFF 38 UNITS

TK 08/23 AN FAL CARRACH

TK 11/23 OLDTOWN

€9,000,000

€7,800,000

€11,000,000

€7,000,000

		1					
				Capital Expenditure			
		Current Expenditure		Amount in	Project/Programme		
		Amount in	Amount in Reference		Anticipated	Projected Lifetime	
Project/Scheme/Programme Name	Short Description	Reference Year	Year (Non Grant )	(Grant )	Timeline	Expenditure	
TK 03/23 COLLEGE FARM ROAD	Housing	€ -	€ -	€ -	3 years	€4,500,000	
TK 10/23 MALIN RD CARNDONAGH	Housing	€ -	€ -		3 years	€15,500,000	
TK 12/23 LIFFORD APARTMENTS	Housing	€ -	€ -	€ -	2 years	€6,000,000	
TK 09/23 LUDDEN, BUNCRANA	Housing	€ -	€ -	€ -	3 years	€6,800,000	
DERRYBEG 12 UNITS	Housing	€ -	€ -	€ -	3 years	€3,500,000	
ARD NA GLAISE KILMACRENNAN	Housing	€ -	€ -	€ -	3 years	€6,000,000	
GLENFIN LINK (MULRINES) 8 UNITS	Housing	€ -	€ -	€ -	4 years	€2,400,000	
RESPOND FAIRHILL LODGE DUNGLOE	Housing	€ -	€ -	€ -	2 years	€1,052,019	
ARDAN RUA KILLYLASTIN	Housing	€ -	€ -	€ -	3 years	€7,816,200	
LOUGH FERN HEIGHTS MILFORD	Housing	€ -	€ -	€ -	1 year	€1,218,438	
ENERGY EFFICIENCY RETROFITTING PROG 2025 ALL MDS	Housing	€ -	€ -	€ -	1 year	€5,644,000	
Housing Rent and Tenant Purchase Administration		€ 594,153					
RAS and Leasing Programme		€ 1,098,661					
Housing Grants - Croí Conaithe		€ 6,002,848					
_							
Road Transportation and Safety							
N13 LURGYBRACK TO LISTILLION	Pavement scheme	€ -	€ -	€ -	1 year	€2,215,000	
N15 LISCOOLEY TO CASTLEFIN	Pavement scheme	€ -	€ -	€ -	1 year	€2,100,000	
N56 ARDARA TO DOOHILL	Pavement scheme	€ -	€ -	€ -	1 year	€1,300,000	
MULRINES LINK ROAD BALLYBOFEY	Link Road	€ -	€ -	€ -	3 years	€500,000	
BUNCRANA INNER RELIEF ROAD	Relief Road	€ -	€ -	€ -	4 years	€2,000,000	
ACTIVE TRAVEL LK Convent Rd	Active Travel	€ -	€ -	€ -	2 years	€500,000	
ACTIVE TRAVEL LK Circular Rd	Active Travel	€ -	€ -	€ -	2 years	€1,000,000	
ACTIVE TRAVEL LK Ballyraine Rd	Active Travel	€ -	€ -	€ -	2 years	€1,000,000	
ACTIVE TRAVEL High Rd	Active Travel	€ -	€ -	€ -	2 years	€1,000,000	
ACTIVE TRAVEL Old Farm Rd	Active Travel	€ -	€ -	€ -	2 years	€1,000,000	
ACTIVE TRAVEL Ballymacool Rd	Active Travel	€ -	€ -	€ -	2 years	€1,000,000	

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Bridges	€ -	€ -	€ -	2 years	€500,000	
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	€ -	€ -	€ -	2 Years	€500,000	
	€ -	€ -	€ -	2 Years	€1,000,000	
	€ -	€ -	€ -	6 years	€15,000,000	
	€ -	€ -	€ -	5 years	€4,218,281	
	€ -	€ -	€ -	5 years	€500,000	
	€ -	€ -	€ -	5 years	€500,000	
FACILITY	€ -	€ -	€ -	5 years	€500,000	
RDEN AND CANOPY SE	€ -	€ -	€ -	5 years	€500,000	
	€ -	€ -	€ -	2 years	€13,000,000	
	€ -	€ -	€ -	2 Years	€1,000,000	
	€ -	€ -	€ -	2 Years	€1,000,000	
	€ 1.763.355					
	N FACILITY	Amount in   Reference Year	Short Description         Reference Year         Year (Non Grant )           Active Travel         €         -         €         -           Bridges         €         -         €         -           E         1,483,898         -         -           E         2,351,677         -         -           E         -         €         -           E         -         €         -           E         -         €         -           E         -         €         -           F         -         €         -           F         -         €         -           F         -         €         -           F         -         €         -           F         -         €         -           F         -         €         -           F         -         €         -           F         -         €	Amount in   Reference   Reference   Reference   Year   (Grant   Year (Non Grant   Year (Non Grant	Current Expenditure Amount in Reference Year   Amount in Reference Year (Non Grant )   Reference Year (Non Grant )   Reference Year (Non Grant )   Timeline	Current Expenditure Amount in Reference Year   Amount in Reference Year   Amount in Reference Year   Year (Non Grant )   Project/Programme Anticipated   Timeline   Expenditure   Exp

			Capital Expenditure				
		Project/Programme	Amount in		Current Expenditure		
	Projected Lifetime	Anticipated		Amount in Reference	Amount in		
re Notes	Expenditure	Timeline	(Grant )	Year (Non Grant )	Reference Year	Short Description	Project/Scheme/Programme Name
							Recreation and Amenity
00	€4,500,000	5 years	€ -	€ -	€ -		DONEGAL TOWN LIBRARY
00	€500,000	1 year	€ -	€ -	€ -		BIOMASS BURNER AT AURA LETTERKENNY SSRH
00	€500,000	1 year	€ -	€ -	€ -		WATERWORLD REFURB CHANGING/ENTRANCE
00	€2,500,000	2 years	€ -	€ -	€ -		PATHFINDER ENERGY PROJECT 5 LOCATIONS - WATERWORL
00	€29,025,000	7 years	€ -	€ -	€ -		CFRAMS - DONEGAL & LETTERKENNY
00	€1,034,000	3 years	€ -	€ -	€ -		LURGANBOY GWS
00	€1,257,000	3 years	€ -	€ -	€ -		GWS - 4 LOCATIONS MEENATOLE
00	€2,000,000	5 years	€ -	€ -	€ -		PRIOR SCHOOL
							Agriculture, Education, Health and Welfare
00	€1,500,000	3 years	€ -	€ -	€ -	Slipway/ pontoon	BURTONPORT PHASE 3
00	€500,000	2 years	€ -	€ -	€ -	Pier Development	RANNAGH PIER
00	€2,000,000	2 years	€ -	€ -	€ -	Pier Development	GROYNE AT MAGHERAROARTY
00	€500,000	1 year	€ -	€ -	€ -	Pier Development	LIFEBOAT BERTH AT BUNCRANA
		<b></b>					
							Miscellaneous Services
38	€697,279,938		€ -	€ -	€ 13,294,592		Totals
							DCC Notes:
				to be confirmed.	meline is not known, o	inserted where the tin	For Project/Programme Anticipated Timeline TBC has been in
				to be confirmed.	neline is not known, o	inserted where the tin	

		Current Expenditure		Capital Expenditure	- 1 - 1-		Projected Lifetime	
Desirable hand Desirable Name		Amount in Reference				Cumulative Expenditure		
, , , ,	Short Description	Year	Year (Non Grant)	Year (Grant)	Anticipated Timeline	to-date	Only)	Notes
Housing and Building								
Maintenance/Improvement of LA Housing		€8,934,527						
Housing Assessment, Allocation and Transfer		€1,930,571						
Housing Rent and Tenant Purchase Administration		€1,877,551						
Administration of Homeless Services		€1,648,376						
Support to Housing Capital & Affordable Prog.		€2,474,805						
RAS Programme		€6,834,004						
Housing Loans		€1,014,561						
Housing Grants		€7,328,014						
HCD 01/18 DRUMACRIN BUNDORAN 45 SOCIAL HOUSING UNITS (PHASE 1)	Housing		€ 4,738,908	€ -	3 years	€7,760,962	€11,500,000	
ORAN HILL HOUSING DEVELOPMENT LETTERKENNY 03/18 34 UNITS	Housing		€ 900,933	€ -	3 years	€2,534,601	€9,500,000	
GALLOW LANE LIFFORD 29 UNITS 02/19	Housing		€ 2,202,380	€ -	1 year	€6,379,874	€6,800,000	
RAILWAY PARK DONEGAL TOWN PHASE 3 (HCD 06/17)	Housing		€ 360	€ -	1 year	€5,698,665	€5,700,000	
COUNTY HOUSE HQ DEVELOPMENT	Headquarters Development		€ -	€ -	3 years	€773,199	€4,441,612	
TRUSK ROAD DEVELOPMENT BALLYBOFEY 19 UNITS	Housing		€ 2,547,161	€ -	2 years	€6,235,175	€6,500,000	
CRANA CRESCENT BUNCRANA 16 UNITS	Housing		€ 3,519,042	€ -	2 years	€4,518,007	€4,700,000	
H2034B - MEADOW HILL RAPHOE 11 NO. SOCIAL HOUSES	Housing		€ 679,182	€ -	2 years	€2,876,176	€4,000,000	
LIFFORD ARMY BARRACKS	Office accommodation		€ 89,258	€ -	5 Years	€1,972,066	€2,500,000	
H1090B - DUNFANAGHY - 13 NO. SOCIAL HOUSES (2015)	Housing		€ 495	€ -	1 year	€1,203,099	€1,203,099	
24 NO UNITS AT MEADOWFIELD CONVOY (TK 56/18)	Housing		€ 319,460	€ -	2 years	€2,887,013	€5,500,000	
01/20 CHAPEL RD DUNGLOE 45 UNITS	Housing		€ 1,053,433	€ -	3 years	€2,727,033	€13,500,000	
48/18 LOUGH FERN HEIGHTS MILFORD 17 UNITS	Housing		€ 315	€ -	5 Years	€3,766	€2,200,000	
02/20 KILLYLASTIN LETTERKENNY 11 UNITS	Housing		€ 404,821	€ -	2 years	€1,812,966	€3,400,000	
HCI 01/21 SINGLE HOUSE, THE MEADOWS, ARDARAVAN, BUNCRANA	Housing		€ 141,738	€ -	1 year	€564,935	€564,935	
BR 01/21 PUR OF HSE'S AT 23 & 24 CLAREDEN DRIVE, DRUMLONAGHER, DON	Housing		€ 341,461		1 year	€501,867	€501,867	
HCI 04/18 - ROCKYTOWN, BUNCRANA (PHASE 2) 54 SOCIAL HOUSING UNITS	-		€ 187,024		2 years	€2,005,877	€15,700,000	
	Housing		€ 90		1 year	€1,234,022	€1,234,022	
HCL 04/23 - 175 UNITS AT HIGH ROAD LETTERKENNY	Housing		€ 8,811	€ -	4 years	€3,258,811	€55,000,000	
HCL 05/23 170 UNITS AT BALLYMACOOL LETTERKENNY	Housing		€ 31,123		3 years	€3,960,582	€170,000,000	_
PV 01/22 - PURCHASE OF 8 NO PART V'S @ THE MULLANS, DONEGAL TOWN			€ 1,496,767		1 year	€1,505,919	€1,505,919	

		Current Expenditure		Capital Expenditure			Projected Lifetime	
		Amount in Reference	Amount in Reference	Amount in Reference	Project/Programme	Cumulative Expenditure	Expenditure (Capital	Explanatory
Project/Scheme/Programme Name	Short Description	Year	Year (Non Grant)	Year (Grant)	Anticipated Timeline	to-date	Only)	Notes
TK 01/23 ACQUISITION OF 7 NO. UNITS GLEN ROAD, ANAGAIRE	Housing		€ 8,493	€ -	2 years	€1,757,253	€2,000,000	
HCS0322 6 UNITS AT LIFFORD COMMON	Housing		€ 24,148	€ -	3 years	€97,611	€19,000,000	
TK 57/18 - TURNKEY ACQUISITION - 35 NO. UNITS DRUMROOSKE	Housing		€ 454,646	€ -	3 years	€457,586	€9,100,000	
TK 45/18 - 29 NO. SOCIAL HOUSING UNITS BUNBEG GWEEDORE	Housing		€ 388,325	€ -	5 years	€402,270	€8,200,000	
TK 31/20 - 21 NO. SOCIAL HOUSING UNITS AT WINDYHALL	Housing		€ 265,805	€ -	3 years	€269,733	€6,500,000	
TK 34/18 - 14 NO. SOCIAL HOUSING UNITS AT DONEGAL ROAD, BALLYBOFEY	Housing		€ 182,842	€ -	3 years	€197,962	€3,800,000	
HCL 01/24 16 UNITS AT OLDTOWN LETTERKENNY	Housing		€ 12,872	€ -	3 years	€278,283	€4,500,000	
HCI 06/22 -21 UNITS AT BARRICK HILL CARNDONAGH	Housing		€ 214,513	€ -	2 years	€256,543	€5,994,000	
HCI 01/23 - RADHARC NA TRA BREIGE MALIN	Housing	€	€ 59,337	€ -	2 years	€129,532	€2,700,000	
SR 02/23 FORMER GARDA STATION AND RESIDENCE (2 UNITS)	Housing	€	€ 183,712	€ -	2 years	€188,078	€700,000	
HCI 05/22 10 UNITS AT CARN ROAD, GLENEELY	Housing	€	€ 93,754	€ -	2 years	€142,552	€2,300,000	
HCI 03/24 - 40 UNITS AT BALLYHASKEY, NEWTOWNCUNNINGHAM	Housing	€	€ 400,000	€ -	3 years	€406,213	€11,000,000	
HCG 04/22 -3 UNITS AT MASINESS CREESLOUGH	Housing	€	€ 14,803	€ -	3 years	€42,839	€1,000,000	
SI 30080 - 1 UNIT AT CRUCKAKEEHAN, ANNAGRY	Housing	€	€ 7,265	€ -	2 years	€20,726	€700,000	
HCS 03/19 - 30 UNITS AT COIS ABHAINN, ST JOHNSTON	Housing	€	€ 28,093	€ -	3 years	€74,097	€10,000,000	
HCS 11/22 - 8 UNITS AT OLD FIRE STATION, STRANORLAR	Housing	€	€ 11,887	€ -	3 years	€39,998	€2,500,000	
HCG 12/22 - 3 UNITS AT GLENTIES FIRE STATION	Housing	€	€ 6,962	€ -	3 years	€8,069	€1,000,000	
HOUSING GRANTS (DISABILITY & ELDERLY)	Grant	€	€ 3,548,772	€ -	Annual Programme	€3,548,772	€3,548,772	
HOUSING GRANTS (LA HOUSING)	Grant	€	€ 1,101,267	€ -	Annual Programme	€1,101,267	€1,101,267	
DEFECTIVE CONCRETE BLOCK GRANT SCHEME	Grant to Assist Homeowners	€	€ 47,705,154	€ -	TBC	€92,425,887	€338,728,848	
CAS MEENMORE DUNGLOE HOUSING PROJECT - V300	Group homes for people wit	€	€ 178,915	€ -	1 year	€1,694,590	€1,694,590	
HABINTEG HOUSING ASSOCIATION PROJECT CASTLEFIN	Housing Scheme	€	€ 349,063	€ -	2 years	€1,424,502	€8,954,771	
EXTENSIONS TO COUNCIL HOUSES INISHOWEN	Housing	€	€ 130,495	€ -	Ongoing	€646,466	€730,000	
REPLACEMENT SCHEME INISHOWEN, DONEGAL, LETTERKENNY, GLENTIES &	Replacing Kitchens/Roofs/Bo	€	€ 687,197	€ -	Ongoing	€3,411,533	€4,200,000	
EXTENSIONS TO COUNCIL HOUSES LETTERKENNY	Housing	€	€ 3,136	€ -	Ongoing	€502,941	€788,000	
ENERGY EFFICIENCY RETROFITTING PROG 2024 - INISHOWEN MD	Housing	€	€ 810,849	€ -	1 year	€810,849	€810,849	
ENERGY EFFICIENCY RETROFITTING PROG 2024 - GLENTIES MD	Housing	€	€ 1,409,277	€ -	1 year	€1,440,628	€1,440,628	
ENERGY EFFICIENCY RETROFITTING PROG 2024 - LETTERKENNY MD	Housing	€	€ 1,091,608	€ -	1 year	€1,091,608	€1,091,608	
ENERGY EFFICIENCY RETROFITTING PROG 2024 - LIFFORD STRANORLAR MD	Housing	€	€ 1,961,170	€ -	1 year	€1,961,170	€1,961,170	
ENERGY EFFICIENCY RETROFITTING PROG 2024 - DONEGAL MD	Housing	€	€ 1,275,731	€ -	1 year	€1,275,731	€1,275,731	
CALF CLUID ARD NA GREINE LETTERKENNY 18 UNITS	Housing	€	€ 127,202	€ -	1 year	€1,272,021	€1,272,021	

			Capital Expenditure Amount in Reference	Capital Expenditure Amount in Reference	Project/Programme	Cumulative Expenditure	Projected Lifetime Expenditure (Capital	Explanatory
Project/Scheme/Programme Name	Short Description	Year	Year (Non Grant)	Year (Grant)	Anticipated Timeline	to-date	Only)	Notes
MICA/DEFECTIVE BLOCKWORK REMEDIAL WORKS ALL MDS	Housing	€	€ 604,876	€ -	10 years	€2,322,318	€326,000,000	
SHRP 2022 – 12 - NAS MOR, LETTERKENNY - 18 SOCIAL HOUSING UNITS	Housing	€	€ 1,167	€ -	4 years	€32,870	€5,400,000	
EXTENSIONS TO COUNCIL HOUSES - STRANORLAR	Housing	€	€ 170,590	€ -	Ongoing	€565,087	€565,087	
EXTENSIONS TO COUNCIL HOUSES - DONEGAL	Housing	€	€ 256,865	€ -	Ongoing	€464,833	€842,833	
IMRPOVEMENTS IN LIEU OF LA HOUSING	Housing	€	€ 69,821	€ -	1 year	€5,154,874	€5,220,000	
Road Transportation and Safety								
NP Road - Maintenance and Improvement		€1,896,149						
NS Road - Maintenance and Improvement		€1,513,788						
Regional Road - Maintenance and Improvement		€21,031,967						
Local Road - Maintenance and Improvement		€33,738,932						
Public Lighting		€2,032,956						
Road Safety Engineering Improvement		€855,170						
Maintenance & Management of Car Parking		€1,856,536						
Support to Roads Capital Prog.		€929,304						
Agency and Recoupable Services		€796,075						
Roads Management Office (RMO) operation costs		€3,331,515						
SOUTHERN RELIEF ROAD LETTERKENNY	Road Scheme		€ 208,226	€ -	7 years	€441,478	€90,000,000	
FINTRA BRIDGE CAPITAL REALIGNMENT	Bridge replacement		€ 113,276	€ -	3 years	€789,481	€10,000,000	
NTA R250 PAVEMENT SAFETY FINTOWN	NTA Road Safety scheme		€ 67,689	€ -	1 year	€825,901	€826,000	
AT - N56 LETTERKENNY URBAN	Active Travel schemes		€ 337,515	€ -	6 years	€578,717	€3,700,000	
GLENMORE BRIDGE	Bridge replacement		€ 71,815	€ -	3 years	€185,020	€1,100,000	
BALLYSHANNON BUNDORAN CYCLEWAY	Cycle Path		€ 61,363	€ -	2 years	€150,565	€3,500,000	
SWAN PARK BUNCRANA	Public Park - Repairs		€ 1,000	€ -	1 year	€2,332,341	€2,331,341	
AGHILLY ROAD LAND PURCHASE BUNCRANA TC	Road Scheme		€ -	€ -	3 years	€578,319	€1,600,000	
DONEGAL TOWN ONE WAY SYSTEM	Road Scheme		€ 745,200	€ -	1 year	€1,425,206	€1,426,000	
BARNESMORE GAP GREENWAY 2022	Greenway		€ 612,780	€ -	6 years	€1,026,742	€48,000,000	
BALLYSHANNON REGIONAL SALT BARN	Co located Salt Barn		€ 17,120	€ -		€226,399	€2,000,000	
TEN-T PRIORITY ROUTE IMPROVEMENT - DONEGAL	Road Scheme		€ 1,072,093	€ -	10 years	€15,290,933	€915,000,000	
N56 DUNGLOE TO GLENTIES	Road Scheme		€ 1,850,042	€ -	4 years	€104,286,956	€110,000,000	

Project/Scheme/Programme Name	Short Description		Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date		Explanatory Notes
N56 MCHARLES TO INVER (DL00200&DL07189)	Road Scheme	€ 10,369	· · ·	2 years	€38,763,088	•	
N15 BRIDGEND CO BOUNDARY	Road Scheme	€ 129,876	€ -	7 years	€800,216		
N56 COOLBOY KILMACRENNAN REALIGNMENT 2011	Road Scheme	€ 9,411	€ -	2 years	€18,383,614	€18,400,000	
N56 FOUR LANE LETTERKENNY	Road Scheme	€ 187,987	€ -	2 years	€15,858,197	€16,000,000	
N15 CORCAM BENDS 2021	Road Scheme	€ 136,582	€ -	9 years	€371,601	€20,000,000	
N15 LAGHEY ROUNDABOUT RSIS	Road Scheme	€ 285,617	€ -	2 years	€666,877	€4,800,000	
N15 BALLYSHANNON ARDGILLEW 2022	Road Scheme	€ .	€ -	2 years	€2,220,882	€2,336,461	
N56 CROLLY TO MEENACUNG 2022	Road Scheme	€ 124,547	€ -	1 year	€2,496,811	€2,496,811	
N15 BUNDORAN BYPASS 2022	Road Scheme	€ 88,130	€ -	1 year	€1,753,932	€1,753,923	
PORT BRIDGE ROUNDABOUT	Road Scheme	€ 6,382	€ -	2 years	€4,507,271	€5,500,000	
N15 BLACKBURN BRIDGE SOUTH	Road Scheme	€ 3,694,193	€ -	2 years	€4,964,627	€5,400,000	
N56 MOUNTAIN TOP TO ILLISTRIN PAVEMENT 2023	Road Scheme	€ 1,230	€ -	2 years	€1,181,799	€1,244,000	
N56 NORTH OF TERMON PAVEMENT 2023	Road Scheme	€ 1,230	€ -	2 years	€930,118	€980,000	
N56 CREESLOUGH VILLAGE TO CASHELMORE PAVEMENT 2023	Road Scheme	€ 1,230	€ -	2 years	€1,534,974	€1,615,698	
N56 DOONWELL TO DRUMBRICK 2020	Road Scheme	€ 55,836	€ -	9 years	€589,954	€10,000,000	
BURTONPORT TO LETTERKENNY GREENWAY	Greenway	€ 1,019,439	€ -	10 years	€1,492,260	€220,000,000	
INISHOWEN GREENWAY- MUFF TO QUIGLEYS POINT	Greenway	€ 4,025,398	€ -	1 year	€4,573,056	€5,000,000	
INISHOWEN GREENWAY - BUNCRANA TO CARNDONAGH	Greenway	€ 495,278	€ -	6 years	€764,474	€44,000,000	
CARRIGANS TO LIFFORD GREENWAY	Greenway	€ 106,213	€ -	1 year	€11,087,231	€12,000,000	
INISHOWEN GW - BRIDGEND TO BUNCRANA & NEWTOWNCUNNINGHAM	Greenway	€ 176,480	€ -	10 years	€440,103	€34,000,000	
BALAMI 2022-23 BUNBEG INFRASTRUCTURE	Road Scheme	€ 962,574	€ -	1 year	€971,037	€1,000,000	
GW23 INISHOWEN GW THREE TREES TO CARDONAGH	Greenway	€ 349,754	€ -	7 years	€448,625	€50,000,000	
GW23 CARRIGANS TO LIFFORD	Greenway	€ 271,034	€ -	7 years	€346,622	€25,000,000	
N14 TULLYRAP BALLYHOLEY	Road Scheme	€ 2,746,067	€ -	5 years	€2,991,928	€3,000,000	
N56 GORT AN CHOIRCE GO DTI AN FAL CARRACH 2022	Road Scheme	€ 382,290	€ -	8 years	€401,279	€5,000,000	
N15 LAGHEY TO DRUMNACROIL PAVEMENT 2024	Footpath Repairs	€ 2,090,865	€ -	1 year	€2,090,865	€2,240,000	
NTA AT DL230012 SRTS R1 RAMELTON NS	Road Scheme	€ 218,128	€ -	1 year	€500,291	€501,000	
ACTIVE TRAVEL LK (KILMACRENNAN RD)	Active Travel schemes	€ 16,440	€ -	2 years	€16,440	€1,000,000	
SG2024 LETTERKENNY NORTHERN NETWORK PROJECT	Road Scheme	€ 162,305	€ -	4 years	€171,918	€15,000,000	
NTA SCHEMES LETTERKENNY TOWN	Road Scheme	€ 146,614	€ -	3 years	€400,636	€500,000	
DORE BUNBEG FOOTPATH LIGHTING	Footpath Repairs	€ 115,409	€ -	1 year	€916,675	€1,000,000	

				•	Capital Expenditure			Projected Lifetime	
		Amount in Reference	Amoun	t in Reference	Amount in Reference	Project/Programme	Cumulative Expenditure	Expenditure (Capital	Explanatory
Project/Scheme/Programme Name	Short Description	Year	Year (N	on Grant)	Year (Grant)	Anticipated Timeline	to-date	Only)	Notes
BEGGARS BRIDGE	Bridge replacement		€	267,592	€ -	1 year	€594,993	€810,000	
NTA - NEWTOWNCUNNINGHAM MAIN FOOTPATH	Footpath Repairs		€	197,176	€ -	1 year	€575,149	€600,000	
NTA DL240001 LETTERKENNY ACTIVE TRAVEL - CONVENT RD	Active Travel schemes		€	1,040,243	€ -	1 year	€1,076,631	€1,100,000	
NTA AT DL230008 N15 LIFFORD CYCLEWAY	Cycle Path		€	233,636	€ -	1 year	€395,470	€650,000	
Water Services									
Operation and Maintenance of Water Supply		€11,801,235							
Operation and Maintenance of Waste Water Treatment		€2,708,993							
Collection of Water and Waste Water Charges		€629,284							
Support to Water Capital Programme		€2,735,798							
Agency & Recoupable Services		€822,131							
Local Authority Water and Sanitary Services		€575,460							
TOWNAWILLY GWS UPGR 2003	Group Water Scheme	€	€	-	€ -	2 years	€297,186	€2,897,297	
TORY ISLAND GWS UPGR 2003	Group Water Scheme	€	€	-	€ -	2 years	€311,180	€560,000	
MAGHERA GWS UPGR 2003	Group Water Scheme	€	€	-	€ -	2 years	€84,236	€3,250,000	
MEENABOLL GWS UP GR 2022	Group Water Scheme	€	€	17,300	€ -	3 years	€44,623	€504,000	
Development Management									
Forward Planning		€1,122,021							
Development Management		€3,554,479							
Enforcement		€1,413,422							
Tourism Development and Promotion		€1,735,436							
Community and Enterprise Function		€5,851,157							
Economic Development and Promotion		€18,781,925							
Heritage and Conservation Services		€979,830							
ISLAND HOUSE KILLYBEGS (RRDF)	Civic Space, Tourist Informat	€	€	1,880,996	€ -	2 years	€4,884,228	€5,500,000	
TUS NUA CARNDONAGH REGENERATION PROJECT	Fablab, Remote working Hul	€	€	128,878	€ -	3 years	€516,445	€14,000,000	
BALLYSHANNON TOWN CENTRE	Town Clock Acquisition, Mar	€	€	430	€ -	5 years	€11,705	€10,000,000	

	l								
			Capital Exp		Capital Expenditure			Projected Lifetime	
					Amount in Reference		Cumulative Expenditure		
Project/Scheme/Programme Name	Short Description	Year	Year (Non	•	Year (Grant)	Anticipated Timeline	to-date		Notes
LETTERKENNY 2040 REGENERATION STRATEGY(URDF)	Regeneration Strategy	€	€	1,010,660		1 year	€1,597,243		
LETTERKENNY 2040 RE-ENERGISE AND CONNECT THE HISTORIC TOWN CENTI		€	€	251,502		4 years	€275,940	€18,000,000	
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 1	Car park, demolition of build	€	€	717,989	€ -	3 years	€2,079,504	€2,700,000	
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 2	Ferry Terminal	€	€	506,829	€ -	3 years	€857,015	€3,700,000	
BALLYBOFEY STRANORLAR SEED RRDF	Public Realm	€	€	237,579	€ -	4 years	€636,779	€9,700,000	
REPOWERING BUNCRANA RRDF	Shore front, Public Realm	€	€	250,000	€ -	4 years	€274,570	€17,500,000	
BURTONPORT RRDF LAND AQUISITION - RF0090		€	-€	42,585	€ -	2 years	€0	€900,000	
RAMELTON HISTORIC CENTRE REGENERATION	Public Realm	€	€	-	€ -	3 years	€252,669	€8,600,000	
RATHMULLAN REGENERATION PROJECT	Public Realm	€	€	52,306	€ -	3 years	€158,206	€11,000,000	
RURAL DEVELOPMENT PROGRAMME (RDP) 2014-2020		€	€	1,701,474	€ -	1 year	€19,862,303	€19,862,303	
RURAL DEVELOPMENT PROGRAMME (RDP) 2023-2027		€	€	405,807	€ -	10 Years	€557,759	€10,400,000	
SICAP PHASE 1 [LOTS 33-1, 33-2 & 33-3]		€	€	33,940	€ -	1 year	€19,201,098	€19,201,098	
SICAP PHASE 2 [LOTS 33-1, 33-2 & 33-3]		€	€	3,217,505	€ -	5 years	€4,830,975	€17,873,774	
RIVERINE PROJECT	Shared Public Space (Lifford	€	€	12,522	€ -	3 years	€1,280,044	€18,200,000	
PEACE IV MANAGEMENT & IMPLEMENTATION	EU funding	€	€	20,545	€ -	5 Years	€3,733,963	€3,733,963	
DRUMBOE COMMUNITY PARK	Park	€	€	1,338	€ -	5 years	€220,265	€2,500,000	
FORT DUNREE ENHANCEMENT WORKS	Tourist Attraction	€	€	412,589	€ -	3 years	€1,362,493	€21,000,000	
SUSTAINABLE ACCESS & HABITAL RESTORATION ERRIGAL	Walking Trail	€	€	116,124	€ -	3 Years	€982,911	€982,911	
MUCKISH RAILWAY WALK ENHANCEMENT( LETTERKENNY TO BURTONPORT	_								
GREENWAY)	Greenway	€	€	208,915	€ -	3 years	€436,629	€1,500,000	
BUNCRANA INNOVATION HUB	Innovation Hub	€	€	-	€ -	3 Years	€1,900,000	€3,000,000	
EEN -ENTERPRISE EUROPE NETWORK PROJECT 2022-2025	Supports for SME's with Inte	ı€	€	266,443	€ -	4 Years	€485,778	€780,045	
DROMORE PARK HOUSING ESTATE TAKEOVER	Housing Estate Takeover	€	€	1,020,307	€ -	2 years	€1,021,653	€1,500,000	
ST. JUDES COURT LIFFORD TAKEOVER	Housing Estate Takeover	€	€	379,324	€ -	2 years	€544,723	€800,000	
MARKET SQUARE LETTERKENNY URDF	· ·	€	€	46,548	€ -	2 years	€62,884	€2,600,000	
DEVELOPED & EMERGING TOURISM DESTINATIONS		€	€	312,810		1 year	€636,521	€800,000	
COMMUNITY RECOGNITION FUND 2023		€	€	1,492,792	€ -	1 year	€1,995,416	€2,300,000	
PEACEPLUS - ADMINISTRATION COSTS		€	€	45,582		5 years	€71,213	€1,417,114	
PLATFORMS FOR GROWTH - BUNDORAN		€	€	20,017		3 years	€53,098	€1,200,000	
PLATFORMS FOR GROWTH - DOWNINGS		€	€	18,042		3 years	€18,042	€1,200,000	
ALPHA INNOVATION PROJECT LETTERKENNY	Innovation & Business Centr	· €	€	-		3 Years	€641,717	€12,809,245	

		Current Expenditure	Capital Expenditure	Capital Expenditure			Projected Lifetime	
		Amount in Reference	Amount in Reference	Amount in Reference	Project/Programme	<b>Cumulative Expenditure</b>	Expenditure (Capital	Explanator
Project/Scheme/Programme Name	Short Description	Year	Year (Non Grant)	Year (Grant)	Anticipated Timeline	to-date	Only)	Notes
BETA BUSINESS CENTRE LETTERKENNY	Innovation & Business Centr	€	€ -	€ -	3 Years	€711,160	€20,000,000	
LAND AT THE COMMON LIFFORD DEVELOPMENT		€	€ 25,251	€ -	2 years	€218,414	€3,400,000	
DONEGAL TOWN OUTDOOR PUBLIC SPACE SCHEME		€	€ 770,980	€ -	1 year	€841,151	€899,000	
LETTERKENNY 2040 - REVIVAL AT THE COURT HOUSE		€	€ 123,957	€ -	4 years	€155,090	€7,000,000	
LETTERKENNY 2040 - LK GREEN CONNECT PHASE 2/CULTURAL CORRIDOR		€	€ 4,428	€ -	4 years	€16,543	€2,500,000	
HISTORIC TOWNS INITIATIVE - GLENTIES 2024		€	€ 437,409	€ -	1 year	€448,085	€500,000	
LETTERKENNY 2040 - ENABLING A REGIONAL TRANSPORT HUB ACQUISITION		€	€ 3,997	€ -	5 years	€3,997	€4,000,000	
LETTERKENNY 2040 - LK PHASE 2 LINEAR PARK		€	€ 15,190	€ -	3 years	€15,190	€1,900,000	
Environmental Services								
Operation, Maintenance and Aftercare of Landfill		€4,091,158						
Op & Mtce of Recovery & Recycling Facilities								
		€1,139,624 €1,030,153						
Litter Management Waste Regulation, Monitoring and Enforcement		€1,929,152 €775,565						
Safety of Structures and Places		€775,565 €941,669						
Operation of Fire Service		€9,495,887						
		€9,495,887 €786,075						
Water Quality, Air and Noise Pollution  Climate Change and Flooding		€786,073						
Climate Change and Flooding		€8/0,/32						
CFRAMS		€	€ 582,697		7 years	€3,368,033	€40,513,000	
BALBANE REMEDIATION/RESTORATION PROJECT		€	€ 133,806	€ -	1 year	€3,037,179	€3,100,000	
BALLYNACARRICK ICW		€	€ 82,993	€ -	5 years	€253,818	€4,313,718	
CATCHMENTCARE PROJECT		€	€ 333,290	€ -	1 year	€12,225,074	€13,792,435	
LANDFILL REMEDIAL WORKS - RECOUPABLE		€	€ 39,676	€ -	Ongoing	€1,529,735	€1,900,000	
PURCHASE OF 2023 CLASS B FIRE APPLIANCE - NO1		€	€ 374,321	€ -	1 year	€289,254	€534,000	
PURCHASE OF 2023 CLASS B FIRE APPLIANCE - NO 2		€	€ 374,321	€ -	1 year	€374,321	€534,000	
CONSTRUCTION OF HGV VEHICLE STORE FIRE BRIGADE HQ		€	€ 54,585	€ -	3 years	€58,793	€500,000	

			Capital Expenditure	Capital Expenditure			Projected Lifetime	
				Amount in Reference		Cumulative Expenditure		
Project/Scheme/Programme Name	Short Description	Year	Year (Non Grant)	Year (Grant)	Anticipated Timeline	to-date	Only)	Notes
Recreation and Amenity								
Operation and Maintenance of Leisure Facilities		€1,356,135						
Operation of Library and Archival Service		€5,082,012						
Op, Mtce & Imp of Outdoor Leisure Areas		€1,890,806						
Operation of Arts Programme		€2,193,251						
BUNCRANA SWIM POOL COMM LEISURE CNTR RE-FURB 06		€0	€ 209,015	€ -	4 years	€629,129	€17,500,000	)
SPORT CAPITAL GRANT - BALLYSHANNON LEISURE CENTRE		€0	€ 548,167	€ -	1 year	€915,995	€915,995	i
Agriculture, Education, Health and Welfare								
Operation and Maintenance of Piers and Harbours		€1,526,064						
Veterinary Service		€918,468						
GLENGAD PIER	Quay wall refurbishment	€	€ 1,321,460	€ -	1 year	€1,350,687	€1,351,000	)
BURTONPORT PIER	Quay wall refurbishment	€	€ 1,142,539	€ -	1 year	€1,688,787	€1,900,000	)
PORTSALON PIER REFURBISHMENT	Quay wall refurbishment	€	€ 881,379	€ -	1 year	€1,998,560	€2,000,000	)
GREENCASTLE HARBOUR DEVELOPMENT	Breakwater Development	€	€ 230,274	€ -	1 year	€16,691,543	€16,800,000	)
PIERS & HARBOURS - RATHMULLAN PIER REHABILITATION	Quay wall refurbishment	€	€ 4,709,144	€ -	1 year	€4,954,899	€5,000,000	)
Miscellaneous Services								
Profit/Loss Machinery Account		€7,843,550						
Adminstration of Rates		€6,622,055						
Franchise Costs		€554,570						
Local Representation/Civic Leadership		€2,103,979						
Motor Taxation		€1,603,064						
Agency & Recoupable Services		€12,069,890						
Stranorlar Regional Training Centre		€1,128,578						
Totals		€217,664,256	€ 134,560,434	€ -		€563,706,060	€3,330,807,761	

#### Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

		Current Expenditure Amount in	Capital Expenditure Amount in	Capital	Project/Programme		
Project/Scheme/Programme Name	Short Description	Reference Year	Reference Year (Non Grant)	Expenditure	Completion Date	Final Outturn Expenditure	<b>Explanatory Notes</b>
lousing and Building							
12317A - ROCKYTOWN BUNCRANA - 21 NO.UNITS (2015)		€ .	. €	. € -	2023	€5,026,629	
12227D - DRUMROOSKE 2015 (24 NO.SOCIAL HOUSES)		€ -	. €	. € -	2023	€5,458,847	,
K53/18 TURNKEY ACQUISITION - 5 NO UNITS AT ROCKVIEW BALLYSHANNON		€ -	. €	. € -	2023	€1,065,516	i
K12/18 TURNKEY - 58 NO. UNITS AT CONVENT RD, CARNDONAGH		€ -	. €	. € -	2023	€44,212	
K09/18 TURNKEY - 38 NO. UNITS AT BROOKFIELD, DONEGAL TOWN		€ -	. €	. € -	2023	€8,476,599	
NERGY EFFICIENCY RETROFITTING PROG 2023 - LETTERKENNY MD		€ .	. €	. € -	2023	€1,404,088	
NERGY EFFICIENCY RETROFITTING PROG 2023 - STRANORLAR MD		€ .	. €	. € -	2023	€1,147,092	
NERGY EFFICIENCY RETROFITTING PROG 2023 - INISHOWEN MD		€ .	. €	. € -	2023	€703,565	
NERGY EFFICIENCY RETROFITTING PROG 2023 - DONEGAL MD		€ .	. €	. € -	2023	€1,272,109	
NERGY EFFICIENCY RETROFITTING PROG 2023 - GLENTIES MD		€ -	. €	. € -	2023	€1,163,710	
RAVELLERS EXT/REFURB PROGRAMME		€ -	. €	. € -	2023	€921,667	'
oad Transportation and Safety							
APPRY TO BALLYBOFEY (PAVEMENT)		€ .	. €	. € -	2023	€3,612,774	ı
113 CALLEN BRIDGE TO TRENTABOY		€ .	. €	. € -	2023	€1,960,516	i
ETTERKENNY CATHEDRAL ONE WAY		€ .	. €	- € -	2023	€1,167,768	
OUCGS JOE BONNER LINK ROAD		€ .	. €	. € -	2023	€1,479,492	
UCGS LETTERKENNY TC LINKAGES		€ .	. €	. € -	2023	€551,340	)
ASTLETREAGH - 5 POINTS		€ .	. €	. € -	2023	€605,457	'
RAFFIC MANAGEMENT SOLUTION LETTERKENNY (POLESTAR)		€ .	. €	. € -	2023	€1,031,609	)
POLE RD DUNGLOE FOOTPATH		€ -	. €	. € -	2023	€604,775	
evelopment Management							
&V - CARRIGART/DOWNINGS - DIGITAL HUB		€ .	. €	. € -	2023	€514,088	
ETTERKENNY PUBLIC REALM URDF001A - CAPITAL		€ -	. €	. € -	2023	€1,011,484	
otals		€ .	. €	. € -		€39,223,338	
					Capital	€4,067,311,037	,
					Current	€230,958,848	