

Public Spending Code

Quality Assurance Report for 2022

Donegal County Council

To Be Submitted to the National Oversight & Audit Commission in
Compliance with the Public Spending Code

Certification

This Annual Quality Assurance Report reflects Donegal County Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibility.

Signature of Chief Executive:

A handwritten signature in black ink that reads "John G. McLaughlin". The signature is written in a cursive style with a large initial 'J' and 'M'.

Date: 30th May 2023

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Appendix A – Letterkenny Southern Network Project

Appendix B – Ballyshannon Historic Towns Initiative

1. Introduction

Donegal County Council has completed this Quality Assurance (QA) Report as part of its compliance with the Public Spending Code (PSC).

The Quality Assurance procedure aims to gauge the extent to which the Council is meeting the obligations set out in the Public Spending Code. One of the objectives of the Public Spending Code is that the State achieves value for money in the use of all public funds.

The Quality Assurance Process contains five steps:

- 1. Drawing up Inventories of all projects/programmes at different stages of the Project Life Cycle.** The three sections are expenditure being considered, expenditure being incurred and expenditure that has recently ended and the inventory includes all projects/programmes above €0.5m.
- 2. Publish summary information on website of all procurements in excess of €10m** - for projects in progress or completed in the year under review.
- 3. Checklists to be completed in respect of the different stages.** These checklists allow the Council to self-assess their compliance with the code in respect of the checklists which are provided through the PSC document.
- 4. Carry out a more in-depth check on a small number of selected projects/programmes.** Capital projects selected must represent a minimum of 5% of the total value of all capital projects on the Project Inventory. Revenue projects selected must represent a minimum of 1% of the total value of all revenue projects on the Project Inventory. This minimum is an average over a three year period.
- 5. Complete a short report for the 'National Oversight & Audit Commission'** which includes the inventory of all projects, the website reference for the publication of procurements above €10m, the completed checklists, the Council's judgement on the adequacy of processes given the findings from the in-depth checks and the Council's proposals to remedy any discovered inadequacies.

This report fulfils the requirements of the QA Process for Donegal County Council for 2022. Projects and programmes which predate Circular 13/13 were subject to prevailing guidance covering public expenditure, e.g., the Capital Appraisal Guidelines 2005.

2. Interpretation of the PSC for the Local Government Sector

The Public Spending Code was written specifically with Government Departments in mind and some of the terminology is very specific to that sector. To aid Local Authorities meet their obligations in a uniform manner, a Guidance Note was prepared by the CCMA Finance Committee. The Guidance Note described each stage of Quality Assurance requirements and provided interpretations from a Local Government perspective.

This Quality Assurance Report follows the methodology outlined in the current Guidance Note (Version 4 – February 2021) that was prepared and circulated to local authorities for use initially in preparing the 2016 QA Reports.

[Note: The Guidance Note focuses on the Quality Assurance element of the PSC only.]

3. Expenditure Analysis

3.1. Inventory of Projects/Programmes

This section details the inventory drawn up by Donegal County Council (DCC) in accordance with the guidance on the Quality Assurance process. The inventory lists all of the Council's projects and programmes at various stages of the project life cycle which amount to more than €0.5m. This inventory is divided between current and capital expenditure and between three stages:

- Expenditure being considered
- Expenditure being incurred
- Expenditure that has recently ended

Deciding at what point a job/project transitions from "being considered" to "being incurred" can be subjective. The approach adopted for this QA Report is that once any expenditure commences on a job/project, it is included in the "being incurred" category.

The full inventory is included separately in the form prescribed by NOAC. Table 1 below is a summary of the full inventory.

Table1: Inventory of Relevant Projects/Programmes (Summary)

Expenditure Being Considered		
Project/ Programme Description	Revenue Expenditure	Capital Expenditure
Housing and Building		
HOUSING CAPITAL PROGRAMME		50,125,000
52 UNITS LETTERKENNY (TK 19/18)		11,500,000
35 UNITS MOVILLE (TK 18/18)		7,400,000
36 NO UNITS DONEGAL TOWN (TK 57/18)		7,400,000
LAND AT DUNFANAGHY – DESIGN & CONSTRUCTION		7,000,000
30 NO UNITS GWEEDORE (TK 45/18)		6,400,000
34 UNITS CARRIGART (TK 46/18)		7,500,000
25 UNITS LETTERKENNY (TK 15/18)		5,200,000
18 NO UNITS MILFORD (TK 55/18)		2,300,000
14 NO UNITS BALLYBOFEY (TK 34/18)		3,000,000
ACQUISITION OF 8 UNITS ANNAGRY		1,700,000
ARDARA PHASE 3 30 UNITS		6,700,000
LIFFORD COMMON 60 UNITS HCS 03/22		12,800,000
KILLYBEGS 17 UNITS HCD 01/22		4,200,000
CARRIGART 8 UNITS HCL 02/17		1,600,000
LAGHEY 4 UNITS HCD 02/22		920,000
BUNCRANA MEADOWS 1 UNIT HCI 01/21		600,000
NASMOR HOUSING DEVELOPMENT LETTERKENNY		1,500,000
CLUID HOUSING ARD NA GREINE 18 UNITS		4,000,000
HOUSING GRANTS (DISABILITY & ELDERLY)		3,081,000
LIFFORD ARMY BARRACKS PRIOR SCHOOL		1,000,000
TK WINDYHALL SITE 1 21 UNITS		4,700,000
TK WINDYHALL SITE 2 324 UNITS		70,000,000

TK GLENCAR 90 UNITS		21,000,000
TAMNEY 8 UNITS		1,600,000
GLENTIES FIRE STATION 3 UNITS		750,000
HIGH ROAD LETTERKENNY 140 UNITS		30,000,000
BALLYMACOOL LETTERKENNY 160 UNITS		34,000,000
OLDTOWN LETTERKENNY 20 UNITS		4,500,000
NEWTOWNCUNNINGHAM 25 UNITS		6,000,000
MOVILLE 28 UNITS		7,000,000
STATION ROAD BALLYSHANNON 34 UNITS		8,000,000
STATION ROAD FALCARRAGH 22 UNITS		5,200,000
RESPOND FALCARRAGH MAIN STREET 26 UNITS		5,800,000
RESPOND FAIRHILL DUNGLOE 8 UNITS(REFURBISHMENT)		1,100,000
CLUID KILTOY LETTERKENNY 14 UNITS		2,900,000
CLUID GLENCAR LETTERKENNY 16 UNITS		3,300,000
Maintenance/Improvement of LA Housing Units	857,313	
Support to Housing Capital Program	873,606	
Road Transportation and Safety		
CARNDONAGH TO THREE TREES GREENWAY		20,000,000
MULRINES LINK ROAD BALLYBOFEY		1,000,000
LETTERKENNY NORTHERN NETWORK PROJECT		5,000,000
BUNCRANA INNER RELIEF ROAD		2,000,000
NTA ACTIVE TRAVEL LIFFORD		650,000
NTA ACTIVE TRAVEL STTS SPECIFIC SCHOOLS		1,300,000
N56 GORTAHORK TO FALCARRAGH		5,000,000
N56 CREESLOUGH VILLAGE TO CASHELMORE		1,500,000
N56 MOUNTAINTOP TO ILLISTRIN PAVEMENT SCHEME		1,500,000
N56 NORTH OF TERMON		1,000,000
Local Road- Maintenance and Improvement	1,642,174	
Water Services		
Water Supply	2,334,275	
Support to Water Capital Programme	600,005	
Development Management		
LETTERKENNY 2040 RE-ENERGISE AND CONNECT THE HISTORIC TOWN CENTRE (PHASE 1)		22,900,000
PLATFORMS FOR GROWTH (BUNDORAN AND DOWNINGS)		1,500,000
ALPHA INNOVATION PROJECT LETTERKENNY		12,000,000
T& V CONVOY RAILWAY PARK		500,000
CARRIGART- DOWNINGS WALKWAY		500,000
PEACE PLUS		7,000,000
BETA BUSINESS CENTRE LETTERKENNY		18,600,000
LAND AT LIFFORD COMMON		2,900,000
Community and Enterprise Function	619,989	

Environmental Services		
BUNDORAN FIRE STATION		1,986,039
BALLYSHANNON FIRE STATION		1,986,039
GLENCOLMCILLE FIRE STATION		1,986,039
Recreation and Amenity		
DONEGAL TOWN LIBRARY		4,500,000
Operation of Library and Archival Services	678,079	
Agriculture, Education, Health and Welfare		
BUNBEG PIER		1,200,000
BURTONPORT PHASE 3		1,500,000
RANNAGH PIER DEVELOPMENT		2,300,000
INVER PIER		2,500,000
GROYNE AT MAGHERAROARTY		2,000,000
LIFEBOAT BERTH AT BUNCRANA		500,000
Miscellaneous Services		
Agency and Recoupable Services	1,996,131	
Expenditure Being Incurred		
Project/ Programme Description	Revenue Expenditure	Capital Expenditure
Housing and Building		
Maintenance/Improvement of LA Housing	8,543,095	
Housing Assessment, Allocation and Transfer	1,812,834	
Housing Rent and Tenant Purchase Administration	1,252,466	
Support to Housing Capital & Affordable Prog.	1,642,422	
Administration of Homeless Services	726,628	
RAS Programme	5,178,400	
Housing Loans	3,140,709	
Housing Grants	1,664,694	
BUNDORAN HOUSING DEVELOPMENT PHASE 1 45 UNITS		10,937,115
ORAN HILL HOUSING DEVELOPMENT LETTERKENNY 34 UNITS		8,000,000
38 NO UNITS DONEGAL TOWN (TK 09/18) BROOKFIELD		9,000,000
GALLOW LANE LIFFORD 29 UNITS		6,800,000
RAILWAY PARK DONEGAL TOWN PHASE 3 (HCD 06/17)		5,015,000
H2317A - ROCKYTOWN BUNCRANA - 21 NO. UNITS (2015)		5,200,000
COUNTY HOUSE HQ DEVELOPMENT		4,441,612
TRUSK ROAD DEVELOPMENT BALLYBOFEY 19 UNITS		5,200,000
CRANA CRESCENT BUNCRANAV 16 UNITS		3,800,000
H2227D & –DRUMROOSKE 2015 (24 NO. SOCIAL HOUSES & 2 NO SOCIAL GROUP HOMES)		5,200,000
H2034B - MEADOW HILL RAPHOE 11 NO. SOCIAL HOUSES		2,700,000
LIFFORD ARMY BARRACKS		2,500,000
PV10018B-NEWTOWNCUNNINGHAM (2015)		1,005,969
H1090B - DUNFANAGHY- 13 NO. SOCIAL HOUSES (2015)		1,300,000
H10011A - CARNDONAGH 2015 - 4 NO. SOCIAL HOUSES		786,830

H58/19 PURCHASE OF 5 HOUSES AN CRANLA BUNCRANA		670,798
HG685 DEVELOPMENT WORK AT BIG ISLE HALTING SITE		769,054
5 NO UNITS BALLYSHANNON (TK 53/18)		1,079,000
6 NO UNITS FALCARRAGH PHASE 1 & 2 (TK 26/18)		2,433,429
24 UNITS MEADOWFIELD CONVOY TK 56/18		5,200,000
58 NO UNITS CARNDONAGH (TK 12/18)		13,500,000
CHAPEL ROAD DUNGLOE 45 UNITS 01/20		10,500,000
LOUGH FERN HEIGHTS MILFORD 17 UNITS 48/18		2,200,000
KILLYLASTIN LETTERKENNY 02/20 11 UNITS		3,000,000
HOUSING GRANTS (DISABILITY & ELDERLY)		2,963,224
DEFECTIVE CONCRETE BLOCK GRANT SCHEME		40,000,000
ENERGY EFFICIENCY RETROFIT PROG 2022 DONEGAL MD		1,230,000
ENERGY EFFICIENCY RETROFIT PROG 2022 GLENTIES MD		1,085,000
ENERGY EFFICIENCY RETROFIT PROG 2022 LETTERKENNY MD		1,780,000
ENERGY EFFICIENCY RETROFIT PROG 2022 STRANORLAR MD		1,300,000
CAS MEENMORE DUNGLOE HOUSING PROJECT – V300		1,500,000
HABINTEG HOUSING ASSOCIATION PROJECT CASTLEFIN		9,900,000
Road Transportation and Safety		
NP Road - Maintenance and Improvement	1,374,236	
NS Road - Maintenance and Improvement	1,741,743	
Regional road – Maintenance and Improvement	18,267,833	
Local Road - Maintenance and Improvement	33,531,795	
Public Lighting	2,275,431	
Road Safety Engineering Improvement	1,004,918	
Maintenance & Management of Car Parking	1,344,306	
Support to Roads Capital Prog.	768,848	
Roads Management Office (RMO) operation costs	4,065,864	
SOUTHERN RELIEF ROAD LETTERKENNY		77,000,000
NORTH WEST GREENWAY NETWORK		32,000,000
PUBLIC LIGHTING CAPITAL PROGRAMME		11,000,000
FINTRA BRIDGE & ROAD REALIGNMENT		10,000,000
TRAFFIC MANAGEMENT SOLUTION LETTERKENNY (POLESTAR)		3,000,000
TYRCONNELL BRIDGE DECK REPLACEMENT		1,500,000
MEENAMULLIGAN BRIDGE REPLACEMENT		1,200,000
NTA R250 PAVEMENT SAFETY FINTOWN		1,200,000
AT- N56 LETTERKENNY URBAN		7,000,000
GLENMORE BRIDGE		1,000,000
SWAN PARK BUNCRANA		2,800,000
BALLYSHANNON BUNDORAN CYCLEWAY		1,000,000
AGHILLY ROAD LAND PURCHASE BUNCRANA TC		1,600,000
LETTERKENNY CATHEDRAL ONE WAY		1,100,000
DONEGAL TOWN ONE WAY SYSTEM		750,000
DUGS JOE BONNER LINK ROAD		2,030,832
NTA SCHEMES LETTERKENNY TOWN		11,000,000
BARNESMORE GAP GREENWAY 2022		20,000,000
CASTLETREAGH- FIVE POINTS		605,457
BALLYSHANNON REGIONAL SALT BARN		3,500,000
TEN-T PRIORITY ROUTE IMPROVEMENT - DONEGAL		750,000,000
N56 DUNGLOE TO GLENTIES		100,000,000

BSHANNON/BUNDORAN BYPASS DL 99 110		83,500,000
N56 MCHARLES TO INVER (DL00200&DL07189)		45,000,000
MOUNTAIN TOP LETTERKENNY DL 99 110		27,953,585
N15 BRIDGEND CO BOUNDARY		50,000,000
N56 COOLBOY KILMACRENNAN REALIGNMENT 2011		18,400,000
N56 FOUR LANE LETTERKENNY		10,900,000
N15 CORCAM BENDS 2021		20,000,000
N15 LAGHEY ROUNDABOUT RSIS		2,000,000
PORT BRIDGE ROUNDABOUT		5,500,000
CAPPRY TO BALLYBOFEY (PAVEMENT)		3,520,000
CALLEN BRIDGE TO TRENTABOY		2,100,000
N15 BLACKBURN BRIDGE SOUTH		5,000,000
N15 CROLLY TO MEENACUNG 2022		2,268,534
NATIONAL ROADS OFFICE ADMINISTRATION		3,225,000
DUNKINEELY TO BRUCKLESS PAVEMENT OVERLAY		1,800,000
N15 BALLYSHANNON ARDGILLEW 2022		2,220,881
N15 BUNDORAN BYPASS 2022		1,630,994
N14 DRUMOGHILL (PAVEMENT)		986,113
N56 DOONWELL TO DRUMBRICK		10,000,000
N15 MC GRORYS BRAE IMPROVEMENT SCHEME		5,000,000
MOUNTCHARLES BYPASS PAVEMENT		775,000
LOUGHANURE PAVEMENT		580,000
CROLLY TO LOUGHANURE PAVEMENT		785,000
KILCONNEL TO KILMACRENNAN PAVEMENT		1,135,000
LETTERKENNY TO BURTONPORT GREENWAY		56,000,000
INISHOWEN GREENWAY- MUFF TO QUIGLEYS POINT		5,600,000
INISHOWEN GREENWAY- BUNCRANA TO CARNDONAGH		21,000,000
CARRIGANS TO LIFFORD GREENWAY		12,000,000
INISHOWEN GREENWAY BRIDGEND, BUNCRANA, NEWTOWNCUNNINGHAM		23,000,000
3 NO. 26000KG TIPPER LORRIES		510,142
Water Services		
Operation and Maintenance of Water Supply	11,541,237	
Operation and Maintenance of Wastewater Treatment	2,789,113	
Collection of Water and Wastewater Charges	554,430	
Support to Water Capital Programme	3,232,677	
Agency & Recoupable Services	633,456	
TORY ISLAND GWS UPGR 2003		560,000
TOWNAWILLY GWS UPGR 2003		2,000,000
MAGHERA GWS UPGR 2003		750,000
Development Management		
Forward Planning	1,054,094	
Development Management	3,025,951	
Enforcement	1,104,338	
Tourism Development and Promotion	1,227,403	
Community and Enterprise Function	5,721,982	
Economic Development and Promotion	4,309,724	
Heritage and Conservation Services	1,375,608	

ISLAND HOUSE KILLYBEGS (RRDF)		4,840,000
TUS NUA CARNDONAGH REGENERATION SCHEME		9,500,000
BALLYSHANNON TOWN CENTRE		7,500,000
LETTERKENNY 2040 REGENERATION STRATEGY(URDF)		2,800,000
AILT AN CHORRAIN/ARAINN MHOR (RRDF)		1,479,260
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 1		2,700,000
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 2		2,800,000
BALLYBOFEY STRANORLAR SEED RRDF		9,700,000
REPOWERING BUNCRANA RRDF		1,460,000
RAMELTON HISTORIC CENTRE REGENERATION		7,900,000
RATHMULLAN TOWN CENTRE		10,000,000
CARRIGART/DOWNINGS DIGITAL HUB		500,000
RURAL DEVELOPMENT PROGRAMME (RDP)		17,200,000
SICAP [Lots 33-1, 33-2 & 33-3]		18,000,000
RIVERINE PROJECT		12,500,000
PEACE IV COUNCIL MANAGEMENT & IMPLEMENTATION		7,000,000
DRUMBOE COMMUNITY PARK		3,000,000
FORT DUNREE ENHANCEMENT WORKS		11,250,000
ASCENT – PROJECT NORTHERN PERIPHERY AREA (ERRIGAL)		800,000
DEVELOPED & EMERGING TOURISM DESTINATIONS		800,000
LETTERKENNY URBAN SPORTS ADVENTURE CENTRE		750,000
MUCKISH RAILWAY ENHANCEMENT (LETTERKENNY TO BURTONPORT GREENWAY)		1,000,000
BUNCRANA INNOVATION HUB		3,000,000
LINEAR PARK LETTERKENNY		850,000
EEN- ENTERPRISE EUROPE NETWORK PROJECT 2022-2025		780,045
DROMORE PARK HOUSING ESTATE TAKEOVER		950,000
ST. JUDES COURT LIFFORD TAKEOVER		650,000
Environmental Services		
Operation, Maintenance and Aftercare of Landfill	1,999,693	
Op & Mtce of Recovery & Recycling Facilities	1,015,673	
Litter Management	1,829,195	
Waste Regulations, Monitoring and Enforcement	690,184	
Safety of Structures and Places	824,447	
Operation of Fire Service	7,409,217	
Water Quality, Air and Noise Pollution	803,888	
CFRAMS		18,000,000
CATCHMENTCARE PROJECT		13,792,435
LANDFILL REMEDIAL WORKS – RECOUPABLE		1,900,000
RESTORATION WORK AT BALBANE LANDFILL		3,000,000
BALLYNACARRICK LANDFILL SITE		4,313,718
Recreation and Amenity		
Operation and Maintenance of Leisure Facilities	2,961,369	
Operation of Library and Archival Service	4,530,476	
Op, Mtce & Imp of Outdoor Leisure Areas	1,991,122	
Operation of Arts Programme	2,096,908	
BUNCRANA SWIM POOL COMM LEISURE CNTR RE-FURB 06		12,000,000

Agriculture, Education, Health and Welfare		
Operation and Maintenance of Piers and Harbours	1,800,472	
Veterinary Service	702,900	
GLENGAD PIER	1,000,000	
BURTONPORT PIER QUAY WALL	1,000,000	
PORTSALON PIER REFURBISHMENT	1,500,000	
RATHMULLEN PIER REFURBISHMENT	4,500,000	
GREENCASTLE HARBOUR DEVELOPMENT	17,500,000	
Miscellaneous Services		
Profit/Loss Machinery Account	6,736,568	
Administration of Rates	10,110,683	
Local Representation/Civic Leadership	1,646,317	
Motor Taxation	1,387,186	
Agency & Recoupable Services	6,447,035	
Stranorlar Regional Training Centre	992,798	
Expenditure recently Ended		
Project/ Programme Description	Revenue Expenditure	Capital Expenditure
Housing and Building		
H2069F KILLYBEGS EMERALD DRIVE		1,596,770
H2259C - RADHARC NA TRA BREIGE MALIN		1,731,577
H07/18 6 HOUSES AT RADHARC NA HEAGLAISE GLENTIES		500,220
8 NO APARTMENTS FIGART DUNFANAGHY		1,171,242
H2418 - LONG LANE L'KENNY - 29 SOCIAL UNITS (2015)		6,425,429
30 NO UNITS CARNAMUGGAGH LETTERKENNY (TK 39/18)		4,497,549
CHS 05/17 COIS ABHAINN ST JOHNSTON 6 NO SOCIAL HSES		1,199,437
RESPOND BALLAGHDERG LETTERKENNY PHASE 2 14 UNITS		2,444,625
ENERGY EFFICIENCY RETROFITTING PROG-21 STRANORLAR MD		941,017
RESPOND BALLAGHDERG LETTERKENNY 33 UNITS		1,454,289
FABRIC UPGRADE PROGRAMME 2013 INISHOWEN		874,735
Road Transportation and Safety		
TIRLIN TO DRUMNARAW CREESLOUGH		2,251,525
BURT CHURCH TO BRIDGE ROUNDABOUT		802,393
ARDAGHY TO DUNKINEELY SURFACE REPLACEMENT		2,737,729
DRUMOGHILL RETAINING WALL		1,075,324
BURT CHURCH-MULLENY (MONESS-SPEENOUGE) 2019		739,553
CONEBURROW PAVEMENT OVERLAY		889,667
ROSSGIER TO TULLYRAP PAVEMENT		834,518
Development Management		
EEN- ENTERPRISE EUROPE NETWORK PROJECT		1,176,043

Notes:

1. All expenditure headings at "Service" level in the 2022 Annual Financial Statement (AFS) which incurred expenditure > €0.5m are included in the report. Services in the 2023 Budget (considered

during 2022) which are either new or show an increase of €500k or more over the 2022 budget are included under the “Being Considered” heading.

2. Local government accounting practices result in some expenditure that other organisations would classify as “capital” being reported here under the “current” heading – and vice versa.
3. The cost stated in all cases for uncompleted capital projects is the estimated final total cost at completion, not expenditure to date as of the end of 2022. There are some very high-value projects included where actual expenditure incurred to date is relatively small and there is little likelihood of the project proceeding to delivery in the foreseeable future.
4. Segregation of overall projects: it can be difficult to establish what constitutes a ‘phase’ or a continuation of a multi-annual project/programme and what is a new project/programme? (E.g., Major roads projects delivered in stages that can have decades-long lifecycles). Best judgement has been used on a case-by-case basis in this report.
5. In the case of some very long-term projects, expenditure information is only readily available from as far back as the commencement of the Agresso financial management system, i.e., since 2001.
6. Figures quoted in current expenditure (programmes) include overheads and administration costs.
7. Figures quoted include transfers to/from reserves if appropriate.
8. Figures quoted include Central Management Charges (CMC).
9. Defective Concrete Block Grant Scheme figure is based on initial allocation, it is likely the full cost of the scheme will be a figure much greater than this.

4. Published Summary of Procurements

As part of the Quality Assurance process, Donegal County Council is required to publish summary information on our website of all procurements in excess of €10m.

During 2022, one such procurement above this threshold occurred. The summary information is published on Donegal County Councils website at the following address:

[https://www.donegalcoco.ie/services/procurement/.](https://www.donegalcoco.ie/services/procurement/)

Project Details	
Year:	2022
Parent Department:	Donegal County Council
Name of Contracting Body:	Donegal County Council
Name of Project/Description:	Greencastle Breakwater Project
Procurement Details	
Advertisement Date:	20/12/2022
Tender Advertised in:	eTenders – TED (v209)
Awarded to:	Foyle & Marine Dredging Limited
EU Contract Award Notice Date:	29/05/2023
Contract Price:	€16,162.949.91 inc. VAT
Progress	
Start Date:	April 2023
Expected Date of Completion per Contract:	October 2023
Spend in Year under Review:	-
Cumulative Spend to End of Year:	-
Projected Final Cost:	€16,62.949.91 inc. VAT
Value of Contract Variations:	Unknown
Date of Completion:	See above. Expected completion date is October 2023
Outputs	
Expected Output on Completion (E.G. XX kms of Road, No of units etc.)	The completion of this project will include a 150m extension to the partly constructed breakwater that will significantly improve safety of access and safety within Greencastle Harbour.
Output Achieved to date (E.G. X kms of Roads, No of Units etc.)	Contractor mobilisation on site and 5% complete

5. Assessment of Compliance

5.1. Checklist Completion: Approach Taken and Results

The third step in the Quality Assurance process involves completing a set of checklists covering all expenditure. The high-level checks in Step 3 of the QA process are based on self-assessment by the Council, in respect of guidelines set out in the Public Spending Code. There are seven checklists in total:

- Checklist 1: General Obligations not Specific to Individual Projects/Programmes
- Checklist 2: Capital Expenditure Being Considered – Appraisal and Approval
- Checklist 3: Current Expenditure Being Considered - Appraisal and Approval
- Checklist 4: Capital Expenditure Being Incurred
- Checklist 5: Current Expenditure Being Incurred
- Checklist 6: Capital Expenditure Recently Completed
- Checklist 7: Current Expenditure Completed or Discontinued

A full set of checklists 1-7 was completed by the Council – see following pages.

The scoring mechanism for these above tables is as follows:

- (i) Scope for significant improvements = a score of 1
- (ii) Compliant but with some improvement necessary = a score of 2
- (iii) Broadly compliant = a score of 3

For some questions, the scoring mechanism is not always strictly relevant.

Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.

	General Obligations not specific to individual projects/programmes.	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	All senior staff at Divisional Manager level engaged fully with the process.
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	2	Due to staff movement some additional training may be required. Internal training did not take place in the year under review.
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	2	Yes, in respect of the QA stage.
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	N/A	Requirements are not clear in this regard. The area is still under consideration by the sector.
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	In-depth checks/audits are circulated to staff where relevant.
Q 1.6	Have recommendations from previous QA reports been acted upon?	2	Enhanced awareness & IPA training will contribute to improvements in compliance over time.
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	Chief Executive has signed off on the 2022 QA Public Spending Code and report has been published on Donegal County Councils website.
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	Internal Audit completed in-depth reviews for 2022. (See appendices)
Q 1.9	Is there a process in place to plan for ex post evaluations? Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	2	Yes – where relevant and in the context of Final Accounts, Departmental Returns and Recoupment.
Q 1.10	How many formal evaluations were completed in the year under review? Have they been published in a timely manner?	3	Post project reviews normally take the format of final account reports, management reports, recoupment claims and other project materials/documents synonymous with the term 'Post Project Review'.
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	2	
Q 1.12	How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?	2	

Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	Capital Expenditure being Considered – Appraisal and Approval	Self- Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	3	
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date? Have steps been put in place to gather performance indicator data?	2	Requirement/relevance is project dependent.
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	Where applicable
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	All projects appraised appropriately depending on scale and individual requirements.
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	2	Yes.
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	2	
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost? Were appropriate budget contingencies put in place?	N/A	
Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	3	
Q 2.11	Were the Strategic Assessment Report, Preliminary and Final Business Case submitted to DPER for technical review for projects estimated to cost over €100m?	N/A	
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	NA	
Q 2.13	Were procurement rules (both National and EU) complied with?	N/A	No project at this stage.
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	N/A	No project at this stage.
Q 2.15	Were State Aid rules checked for all support?	N/A	
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	N/A	No project at this stage.
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	N/A	No project at this stage.

Q 2.18	Was approval sought from Government through a Memorandum for Government at the appropriate decision gates for projects estimated to cost over €100m?	NA	
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Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.

	Current Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 3.1	Were objectives clearly set out?	3	Budget increase for specific purposes. Central Government Grants.
Q 3.2	Are objectives measurable in quantitative terms?	3	Yes.
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	2	Arose due to identified demands and specific objectives (as well as anticipated funding availability).
Q 3.4	Was an appropriate appraisal method used?	N/A	Expansion of existing work programme. Grant-funded.
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	N/A	
Q 3.6	Did the business case include a section on piloting?	N/A	Expansion of existing programme
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	N/A	
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	N/A	
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	N/A	
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	3	Yes.
Q 3.11	Was the required approval granted?	3	Statutory Revenue Budget approved by Elected Members 21 st November 2022.
Q 3.12	Has a sunset clause been set?	N/A	
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	N/A	
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	
Q 3.15	Have steps been put in place to gather performance indicator data?	3	Yes, where appropriate.

Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

	Incurring Capital Expenditure	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	Yes, where appropriate. It is normal practice to sign contracts for major capital projects.
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	Yes.
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	Divisional managers coordinate delivery of all projects/programmes within their service division.
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	The delivery of each capital project is assigned to a staff member of appropriate grade.
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	Project progress is tracked, and regular project meetings are held involving Council representatives, contractor representatives and, where relevant, consultant representatives.
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Most projects, once they go to construction, stick as close as is practicable to budget and time schedule. Inflationary costs in 2022 were outside the control of Local Authority.
Q 4.7	Did budgets have to be adjusted?	2	On some occasion's budgets have to be adjusted to meet contingencies, but changes are kept to a minimum.
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	Yes.
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	It may be necessary to re-consider different elements/phases of ongoing projects.
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	Yes, to the relevant department where required.
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	No.

Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	Spending programme defined as part of statutory budget process.
Q 5.2	Are outputs well defined?	3	National Performance Indicators for local Government.
Q 5.3	Are outputs quantified on a regular basis?	2	Performance Indicators, Corporate Plan, Annual Report and Annual Service Delivery plan contribute to this process.
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	Yes, budget performance and monitoring are in place. Internal Audit Unit, Audit Committee and Value for Money Committee are in place.
Q 5.5	Are outcomes well defined?	3	Performance Indicators, Corporate Plan, Annual Report and Annual Service Delivery plan contribute to this process.
Q 5.6	Are outcomes quantified on a regular basis?	3	Performance Indicators, Corporate Plan, Annual Report and Annual Service Delivery plan contribute to this process.
Q 5.7	Are unit costings compiled for performance monitoring?	2	Performance indicators for some services feature performance based on units and per-capita analysis.
Q 5.8	Are other data compiled to monitor performance?	3	Yes, budget performance and monitoring are in place. There are regular financial returns made to the Department (Quarterly Returns on revenue/capital expenditure, borrowing, payroll etc.)
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	2	Yes, where relevant, measures can vary depending on service. Internal Audit Unit, Audit Committee and Value for Money Committee contribute to this. Public accountability and local democracy are also relevant here.
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	2	Many forms of financial and non-financial data are recorded during the implementation of programmes and projects.

Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	Capital Expenditure Recently Completed	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 6.1	How many Project Completion Reports were completed in the year under review?	3	Nineteen projects ended in year under review
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	
Q 6.3	How many Project Completion Reports were published in the year under review?	N/A	
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	N/A	
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	NA	
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	The usual post-project actions have been or will be carried out where relevant and in the context of the requirements and reporting demands relating to the individual schemes and as may be required by project/programme funding agencies
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	3	Reviews generally conducted by internal staff but subject to external review by funders, department etc
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation’s practices in light of lessons learned from reviews?	N/A	

DCC Notes:

1. *A local authority has a range of different projects and programmes across many services, funded through a myriad of different sources, conducted according to various and diverse regulations and requirements. Completing a single set of QA documents for the organisation is challenging and does not necessarily provide an accurate picture of compliance generally throughout the organisation.*
2. *Whilst some changes were made to the checklists in previous years, the QA Checklists are still not considered to be particularly well tailored for the local government sector – some of the questions are not applicable or are irrelevant*
3. *Some of the questions presuppose an element of choice in whether or not DCC spends money in a particular area (Value and Subject). This is not always the case – as in direct grant funding from Government to do a certain thing.*

6. In-Depth Checks

Step 4 looks at a small subset of schemes reported on the Project Inventory, looking in more detail at the quality of the Appraisal, Planning and/or Implementation stages to make a judgement on whether the work was of an acceptable standard and that they are in compliance with the Public Spending Code.

The value of the projects selected for in depth review each year must follow the criteria set out below:

- Capital Projects: Projects selected must represent a minimum of 5% of the total value of all capital projects on the Project Inventory.
- Revenue Projects: Projects selected must represent a minimum of 1% of the total value of all revenue projects on the Project Inventory.

This minimum is an average over a **three-year period**. This requirement has been met.

There now follows a summary of the in-depth checks undertaken by Donegal County Council's Internal Audit Unit in respect of the 2022 Public Spending Code Quality Assurance process.

6.1 Letterkenny Southern Network Project

Value: €77,000,000 Percentage of Inventory: 3.26%

6.1.1 Summary & Conclusions

The primary objectives of the project are to improve the transport infrastructure around Letterkenny town, ultimately easing traffic congestion and improving access to the town and surrounding areas.

Although the project is still at a relatively early phase of the overall works, the information and files provided by the relevant staff in the Roads Directorate as project managers, have provided substantial backup information on the project progress to date. This has ensured the data audit of this Quality Assurance check was completed in a timely manner and that the project would be suitable for further checks as it progresses in the future.

6.2 Ballyshannon Historic Towns Initiative

Value: €683,870 Percentage of Inventory: 0.36%

6.2.1 Summary and Conclusions

The main aims of the Ballyshannon Historic Towns Initiative is to conserve historic buildings in the town centre and return them to use thus reversing years of neglect and dereliction. Completion of the project will, in turn, enhance the aesthetic of the town centre and improve the quality of life for local residents as well as attracting tourism to the town. The success of the project is evident from the national recognition from awards bodies and the approval of a new phase of works in the town.

This Quality Assurance check found that there are generally adequate procedures and controls in place to ensure that the objectives of this project were achieved. Although accessibility to information could be somewhat improved with a central depository, it is understood that issues such as confidentiality and resources prevent implementation of this measure at this stage of the project.

7. Next Steps: Addressing Quality Assurance Issues

The compilation of information for this report remains a complex and time-consuming task.

Internal Audit Unit's process of carrying out In-depth checks has become more integrated into its regular annual work programme. A template document has been developed for the purpose of carrying out the required in-depth checks. Each individual report highlights any process shortcomings identified during the in-depth check and, where appropriate, makes recommendations for procedural changes.

As with any Internal Audit report, if/where issues requiring rectification are identified; Internal Audit will revisit the matter in due course to confirm that the matter has been addressed.

In order for the organisation as whole to learn and benefit from the QA process, issues identified and/or procedural changes recommended, which could have wider application across the organisation, will be compiled and circulated to Divisional Managers.

8. Conclusion

This QA Report has been compiled in as comprehensive a manner as possible within the timeframe and resources available. It has been prepared in line with the interpretations provided in the Guidance Note (Version 4) prepared for the local government sector.

The process of compiling this report once again highlighted a range of issues that require further consideration in terms of tailoring the PSC for the local government sector. The introduction of Guidance Note (Version 4) is welcomed. However, some issues highlighted previously remain.

The Council looks forward to the evolution of the code and developing its usefulness in future years, developing Internal Audit's role in the in-depth analysis and configuring the PSC in a more useful context for the sector.

Donegal County Council has complied to a high degree with the spirit of the PSC in terms of procurement discipline, safeguarding the public purse, achieving best value for money and managing projects in an efficient and economical manner, for the betterment of the county, the improvement of infrastructure and delivery of public services.

**Donegal County Council
Internal Audit Department**



Public Spending Code for 2022

Local Authority Quality Assurance

PSC 23/02 – Letterkenny Southern Network Project

Section A: Introduction

The Public Spending Code was developed by the Department of Public Expenditure and Reform, DPER, and it applies to both current and capital expenditure and to all public bodies in receipt of public funds.

As Local Authority (LA) funding derives from a number of sources, including grants from several Government Departments, Local Authorities are responsible for carrying out the Quality Assurance requirements of the Public Spending Code, by undertaking an in-depth review of selected projects/programmes.

One of the areas selected for an in-depth review for 2022 was the:

Letterkenny Southern Network Project

Project:	Letterkenny Southern Network Project
Start Date:	2019
Responsible Bodies:	Department of Transport
Category:	Capital expenditure being incurred
Total Value of Project:	€77,000,000
Value of Capital 2022 Inventory:	€2,364,656,876
% of in-depth review:	3.26%

Section B: Evaluation

1. Logic Model Mapping – see attached.
2. Summary Timeline of Life Cycle – see attached.
3. Analysis of Key Documents – see attached.
4. Data Audit – see attached.
5. Key Evaluation Questions – see attached.

Section C: Summary and Conclusions

Internal Audit found that the processes and controls in place as well as the detailed record keeping undertaken by the project team as the project co-ordinators for Donegal County Council have ensured that the project is in adherence to Public Spending Code guidelines.

Quality Assurance – In Depth Check

Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
Name	Letterkenny Southern Network Project
Detail	<p>The main objective of this project is the implementation of a Strategic Transport Network to cater for increased traffic volume and growth within Letterkenny Town as well as improving the overall accessibility of the area. The completion of the project will improve road safety within the town and promote physical activity for its residents.</p> <p>It is also hoped that the delivery of the project will also boost economic growth and will promote development potential in the Letterkenny area.</p>
Responsible Bodies	Department of Transport – project oversight Donegal County Council – project delivery
Current Status	Project is now entering phase 2 – Capital expenditure being incurred
Start Date	2019
End Date	2030 (Proposed)
Overall Cost	€77m

Project Description

Letterkenny is the largest town in County Donegal with a population of almost 20,000 people taken in the most recent census of 2020. The town is the healthcare, educational and retail centre of County Donegal and in recent years has experienced a major increase in development, population and traffic growth. The Southern Network Project will help alleviate the traffic congestion in the town.

In 2009 Donegal County Council and Letterkenny Town Council commissioned an Integrated Land Use & Transportation Study with traffic management in the town being a core element of the study. The final report recommended the construction of a number of relief roads around the town to aid traffic management and ease congestion problems in the town environs.

A Strategic Assessment Report (SAR) was completed in 2021, followed by a project brief for phase 1 of the project in 2023. This project forms part of National strategies such as Project

Ireland 2040 and regional planning strategies such as the Northern and Western Regional Assembly (NWRA) Regional Spatial and Economic Strategy and the Donegal County Development Plan.

Section B - Step 1: Logic Model Mapping

As part of this In-Depth Check, Internal Audit have completed a Programme Logic Model (PLM) for the Letterkenny Southern Network Project. A PLM is a standard evaluation tool and further information on their nature is available in the [Public Spending Code](#).

Objectives	Inputs	Activities	Outputs	Outcomes
<ul style="list-style-type: none"> • Integration and Strategic alignment • Promote and enhance economic growth • Improve road safety • Promote physical activity among all age groups and consider the needs of vulnerable and inexperienced road users • Improve social inclusion and accessibility to the town and surrounding areas • Consideration of the surrounding environment 	<ul style="list-style-type: none"> • Funding from Department of Transport • TII Project Management Guidelines • Staff resources • Strategic Assessment Report • Identifying project constraints and solutions • Option selection • Appraisal Framework 	<ul style="list-style-type: none"> • Concept & Feasibility of the project • Option selection • Design & Environmental evaluation • Statutory Processes • Enabling & Procurement • Construction & Implementation • Close out and Review 	<ul style="list-style-type: none"> • PSC Gate 0 Approval • PSC Gate 1 Approval in Principle • PSC Gate 2 Pre-Tender Approval • PSC Gate 3 Approval to Proceed 	<ul style="list-style-type: none"> • Improved accessibility to Letterkenny Town and the surrounding Northwest area • Reduced traffic congestion in town environs • Increased accessibility across river Swilly • Improved road safety in the town with less road collisions • Future proofing the transport network for population growth • Increased and sustainable economic growth

Description of Programme Logic Model

Objectives: The overall objectives of the Letterkenny Southern Network Project are multifaceted and serve to meet the requirements of EU, National, Regional and Local planning policy. The benefits of this scheme can be translated to SMART objectives, i.e., Specific, Measurable, Achievable, Realistic and Timebound.

Overall, there are seven main objectives for the project under five major headings:

1. Integration and Strategic Alignment
 - To provide suitable infrastructure in south of Letterkenny to permit lands zoned to be activated as primary residential in the Local Area Plan during the lifetime of the 2024-2030 Development Plan facilitating development and enabling compact growth.
 - To plan to provide suitable infrastructure within the study area to cater for increased traffic volumes as result of reassignment from the implementation of the Ten-T project and also providing connectivity from major centres to the West of Donegal.

2. Economic
 - To promote and enhance sustainable and economic growth of Letterkenny by improving network capacity and journey times within the study area, future proofing for planned strategic growth within existing town envelope towards the year 2040.
 - To complete detailed modelling to determine appropriate network interventions to the south of Letterkenny which will be successful in reducing congestion levels in the town and more specifically in the study area.

3. Safety
 - To reduce the risk of collisions in the study area by removing traffic from heavily congested sections of the network providing potential benefits in savings from accident costs to the economy.

4. Physical Activity
 - Promoting development in a compact and sustainable form which promotes the “10/15/20 minute town” concept and thus promotes modal shift, increases permeability and connectivity, reducing the car dominance that currently resides in Letterkenny.

5. Accessibility and Wellbeing
 - To improve social inclusion and enhance regional accessibility to centres of employment, healthcare and education from peripheral settlements in Letterkenny and also those commuting from the West of Donegal.

Inputs: Funding for this project to date has been provided by the Department of Transport (DoT), the original budgeted amount for completion of the project was €27.7m with a projected outturn of €75-80m. There are numerous inputs in order to bring the project its current stage:

- Securing project approval.
- TII Project Management Guidelines - these Project Management Guidelines provide a framework for management of developments and delivery of National Road and Public Transport Capital Projects and assist in ensuring consistency of approach in the delivery of major national road projects.
- Strategic Assessment Report – this identifies any potential problems arising in this area and specifies the project objectives and outcomes at the outset, considering costs, affordability and risks.
 - Identifying project constraints - a Constraints Study Report is prepared to better inform the route selection process.
 - Option selection – involves traffic surveys, identification and investigation of options and impact on land holdings.
 - Developing a common appraisal framework - demonstrates the project deliverables and different appraisal stages as the project progresses

Activities: The project is divided into seven separate phases in line with TII Project Management Guidelines with a number of key activities carried out under the initial stages to bring the project to its current stage including:

Phase 1: Concept & Feasibility - The purpose of this Phase is to develop and investigate in further detail the feasibility of the project and to implement the project management structure:

- Familiarisation - Strategic Assessment Report prepared
- Project Execution Plan - This is a core document for managing a project, it defines the roles and responsibilities of the project team, monitors progress, expenditure and compliance with standards and policy.
- Feasibility Working Cost - The TII Cost Management Manual (2020) outlines the requirements for feasibility working cost, risk and value management for major projects.
- Project Brief prepared - The Project Brief will establish via appropriate analysis, the project need, project scope and project objectives.
- Phase 1 Gate Review Statement.

Phase 2: Option Selection - Development of Feasible Route Options inclusive of “Do Minimum/Do Nothing” Option:

- Options Comparison Estimates
- Option Selection Report
- Signed Option Selection Peer Review Report
- Route appraisal and selection – Preliminary Options Assessment, Project Appraisal Matrix, Preferred Option

- Transport Modelling Report
- Public Consultation process
- Collation of Traffic Data
- Development of Transport Model
- Road Safety Audit
- Cost risk and value management procedures
- Preliminary Ground Investigations
- Structures Technical Acceptance
- Project Appraisal Balance Sheet
- Preliminary Business Case - The consultant establishes, at face value, a sufficient case exists for considering a project in more depth.
- Public Consultation – This process is intended to inform the general public about the proposed development and in particular, those who may be directly affected by the proposed scheme. There will be a minimum of three public consultation events for this project.
- Phase 2 Gate Review Statement

Outputs:

Having carried out the identified activities using the inputs, the outputs of the project to date are:

- Project Scope and Pre-Appraisal
- PSC Gate 0 Approval – Approval to proceed to Preliminary Business Case upon completion and acceptance of Strategic Assessment Report (SAR)
- TII PMG Phase 1 Gate Review Statement & Associated Deliverables – Approval to proceed to Option Selection Stage
- TII PMG Phase 1 & 2 Study Area Constraints & Option Identification combined non-statutory public consultation

Outcomes: Completion of this project will ensure several benefits for Letterkenny town and the surrounding environs under five main headings:

1. Integration and Strategic alignment
 - Implementation of Strategic Road Network
 - Strategic Planning for compact growth within the town

2. Economic
 - Improved Transport Network
 - Greater access to town centre
 - Traffic congestion within the town is reduced
 - Existing traffic conditions and journey times improved

3. Safety & Public Health
 - Improved safety within south of Letterkenny network
 - Improved use of public Transport

4. Culture Heritage & Environment


- Minimal environmental Impact
- Less noise pollution for residents
- Improved air quality

5. Accessibility and Social Inclusion

- Better access to centres of employment, healthcare and education
- Better access to West Donegal, enhanced regional accessibility

Section B - Step 2: Summary Timeline of Project/Programme

The following section tracks the Donegal Flood Relief Plan from inception to current position in terms of major project milestones.



Date	Milestone description
June 2009	Letterkenny Integrated Land Use & Transportation Study (LUTS)
June 2020	Project Appraisal Plan was submitted to the DoT in June 2020
November 2021	Strategic Assessment Report (SAR) completion
February 2022	'Gate Zero' (initial stage of project) appraisal
February 2022	Approval granted to proceed to Preliminary Business Case by the DoT
October 2022	Roughan & O'Donovan-AECOM Consulting Engineers were appointed by DCC
February 2023	Project Brief circulated
17 th May 2023	Public Consultation event
May 2023	Phase 1 Gate Review Statement

Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation relating to appraisal, analysis and Evaluation for the Letterkenny Southern Network Project.

Project/Programme Key Documents		
No.	Title	Details
1	County Donegal Development Plan, 2018-2024	This is the principal statutory land use plan for the County, and it sets out a strategic vision for the future growth and development of the County over the 6-year life of the Plan and beyond.
2	Letterkenny Integrated Land Use & Transportation Study (LUTS) - Testing of Traffic Management Schemes	This report was commissioned and produced by Atkins Ltd. for the specific purpose of informing the development of the Letterkenny Integrated Land Use & Transportation Study.
3	Technical Consultancy Services Brief	This document outlines the project background, strategic objectives and statutory requirements for the appointment of consultants for the project.
4	Strategic Assessment Report (SAR)	The SAR identifies issues and potential problems arising in relation to the project and specifies the project objectives and outcomes at the outset, considering costs, affordability and risks.
5	Project Execution Plan	This is a core document for managing a project, it defines the roles and responsibilities of the project team, monitors progress, expenditure and compliance with standards and policy.
6	Feasibility Working Cost	This spreadsheet outlines the project costs of the project as it progresses through the various stages.
7	Project Brief	The Project Brief establishes the project need, project scope and project objectives.

Key Document 1: County Donegal Development Plan, 2018-2024

This spatially based strategic framework seeks to manage and co-ordinate change in land use in Donegal setting out a clear view ahead in development terms together with clear priorities to drive growth.

One of the core objectives of the plan is improving infrastructure within the county with transportation being one of the key strategies in achieving this objective. A high quality and sustainable transport network is a crucial element in driving growth and development across all areas of social, environmental and economic development. The transportation network is particularly fundamental in attracting investment, developing the tourism industry, addressing climate change and in creating sustainable places and communities.

The Letterkenny Southern Network Project is one of the improvement projects identified as part of the County Development Plan and is part of a number of proposed transportation improvement projects across the county that are in addition to the continued upgrade and maintenance of the local county road network.

The plan sets out the following strategic objectives which are relevant to the Letterkenny Southern Network Project:

- To support the role of Letterkenny as a linked urban area in the Northwest City Region in order to drive investment and produce consequential benefits throughout the entire County and to support regional growth in the context of the Northern and Western Regional Assembly.
- To priorities key infrastructural investment required throughout the County, such as in transportation networks, water services, waste disposal, energy and communications networks, the provision of education, healthcare, retail, and a wide range of community-based facilities and to collaborate on delivery, including in the regional context.

Key Document 2: Letterkenny Integrated Land Use & Transportation Study (LUTS)

This study focused on an area-wide strategic land use and transportation study to result in a long-term strategy for transportation improvements for the Letterkenny area. The study identified a number of priority 'hot-spots' within Letterkenny which would benefit from localised traffic management proposals.

The final report outlined the results of the junction tests of the identified 'short-list' of traffic management schemes and listed the core benefits of the proposed Southern Network Project:

- Improved journey times, especially in the evening rush hour.
- Traffic flow will improve time as the town develops.
- Traffic relief for New Mills Road, Rockhill Road, Old Town Road and Pearse Road areas of the town.

Key Document 3: Technical Consultancy Services Brief

This document outlines the project background and strategic objectives. It provides the project consultants with detailed reports, maps, historical data and studies conducted in relation to the project.

The Brief also outlines the project management framework and guidelines associated with same including information in relation to:

- The different phases of the project
- Deliverables at each stage
- Statutory requirements
- Health & Safety requirements
- The preliminary business case
- Public consultation
- Surveys

Key Document 4 : Strategic Assessment Report (SAR)

This report identifies why a policy intervention is necessary, highlights potential problems and required outcomes for their resolution. The SAR gives an appraisal of the project and outlines the governance plans, looking at what analysis tools will be used to appraise the project, the proposed study area for the relevant transport model, assumptions adopted in terms of traffic growth, future years to be modelled and any non-standard assumptions in terms of transport modelling or cost benefit analysis.

The SAR also outlines strategic scheme objectives which are rooted in identified issues. These strategic scheme objectives are based on outcomes and are SMART (Specific, Measurable, Achievable, Realistic and Timebound).

This SAR addresses the following key areas:

- Project rationale
- Objectives
- Strategic alignment with Government policy
- Preliminary demand analysis
- Long-list of potential options
- Indicative range of costs
- Assessment of affordability
- Preliminary identification of risks & mitigation
- Framework for measuring inputs, outputs, results and impacts
- An appraisal plan
- An outline governance plan

Key Document 5 : Project Execution Plan (PEP)

In order to comply with the Capital Works Management Framework (CMWF) Guidance Note 1.1 a Project Execution Plan must be completed.

The Project Execution plan is initiated during phase 1 and updated throughout the Schemes development and shall be submitted to the client at the end of each phase. The consultant should complete the PEP within the first two weeks of appointment.

Key Document 6 : Feasibility Working Cost

The TII Cost Management Manual (2020) outlines the requirements for feasibility working cost, risk and value management for major projects as should be reported as a deliverable in Phase 1 of the project.

Key Document 7 : Project Brief

The project brief follows current TII Project Management and PAG/CAF/PSC guidelines at the time of development. The consultant is made aware of the SAR and develops the specificity of all objectives and in particular in relation to safety and journey time.

This stage of the project considers constraints which may inform the phase 2 route options stage and compiles information in the first phase of this project which may inform the options process.

Section B - Step 4: Data Audit

The following section details the data audit that was carried out for the Letterkenny Southern Network in County Donegal. It evaluates whether appropriate data is available for the future evaluation of the project.

Data Required	Use	Availability
Project background, processes and construction details	To determine the reasoning for the project. To ascertain details of the costs involved and how the project was funded. It was also necessary to obtain information into the planning, design, and construction stages of the project.	In-depth project details were provided by the Roads Office.
Project Appraisal documents	To ascertain more in-depth information on the nature of the project itself	Sharefile provided by the Roads Office.
Project Dashboard	This online resource provides regular updates on the project progress to DCC staff and other stakeholders. Information provided includes scheduled works, site visit details, potential issues, and upcoming meeting dates.	The most recent dashboard update was provided by Roads engineers.
Phase 1 documents	Project execution plan/project brief – these documents set out the strategic scheme objectives as well as the different processes involved in the initial stage of the project.	These documents were available in the Technical Consultancy Services Brief which was provided by the Roads Office.

Data Availability and Proposed Next Steps

Owing to the nature and size of this project, there is a large amount of data and background information detailing the various stages and process involved in the delivery of the project.

This information was then saved in a file share link and access was provided to Internal Audit to further interrogate the information, individual files for separate stages in the project were also available from the Roads office.

This approach provided Internal Audit with easy access to the information and helped expedite the whole Quality Assurance process.

Section B - Step 5: Key Evaluation Questions

The following section looks at the key evaluation questions for the Letterkenny Southern Network project based on the findings from the previous sections of this report.

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

The objectives and deliverables in place for the Letterkenny Southern Network project provide adequate assurance that there is compliance with the Public Spending Code to-date.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

Relevant staff in the Roads Office in Donegal County Council have kept thorough records of all aspects of this project to date including individual files for the different aspects of the project. This documentation was available in hard copy format and access to an online Sharefile was also provided to Internal Audit.

The project team provided Internal Audit with access to the relevant information in relation to this Quality Assurance check and based on this, the programme could be subject to a more in-depth evaluation (if required) at a later date.

What improvements are recommended such that future processes and management are enhanced?

At the outset of the project there was no medium for sharing large documents amongst the various stakeholders. Although a Share hub has now been set up to share documentation online, a resource like this at an earlier stage would help the sharing of data be more efficient.

Section C: In-Depth Check Summary

The following section presents a summary of the findings of this In-Depth Check on the Letterkenny Southern Network project.

Summary of In-Depth Check

The primary objectives of the project are to improve the transport infrastructure around Letterkenny town, ultimately easing traffic congestion and improving access to the town and surrounding areas.

Although the project is still at a relatively early phase of the overall works, the information and files provided by the relevant staff in the Roads Directorate as project managers, have provided substantial backup information on the project progress to date. This has ensured the data audit of this Quality Assurance check was completed in a timely manner and that the project would be suitable for further checks as it progresses in the future.

**Donegal County Council
Internal Audit Department**



Public Spending Code for 2022

Local Authority Quality Assurance

PSC 23/01 – Ballyshannon Historic Towns Initiative

Section A: Introduction

The Public Spending Code was developed by the Department of Public Expenditure and Reform, (DPER), and it applies to both current and capital expenditure and to all public bodies in receipt of public funds.

As Local Authority (LA) funding derives from a number of sources, including grants from several Government Departments, Local Authorities are responsible for carrying out the Quality Assurance requirements of the Public Spending Code, by undertaking an in-depth review of selected projects/programmes.

One of the areas selected for an in-depth review for 2022 was the:

Ballyshannon Historic Towns Initiative

Project:	Ballyshannon Historic Towns Initiative
Start Date:	27 th January 2021
Responsible Bodies:	Department of Housing, Local Government and Heritage and the Heritage Council
Category:	Current Expenditure
Total Value of Project:	€683,870
Value of Revenue 2022 Inventory:	€190,483,939
% of in-depth review:	0.36%

Section B: Evaluation

6. Logic Model Mapping – see attached.
7. Summary Timeline of Life Cycle – see attached.
8. Analysis of Key Documents – see attached.
9. Data Audit – see attached.
10. Key Evaluation Questions – see attached.

Section C: Summary and Conclusions

Quality Assurance – In Depth Check

Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
Name	Ballyshannon Historic Towns Initiative
Detail	The Historic Towns Initiative (HTI) promotes heritage-led regeneration and to improve the quality of historic towns and villages for residents and tourists.
Responsible Body	Department of Housing, Local Government and Heritage The Heritage Council Donegal County Council
Current Status	Expenditure Being Incurred
Start Date	March 2021
End Date	December 2021 (Phase I) Ongoing (Phase II)
Overall Cost	€683,870

Project Description

The Town Centre's First policy set out in the *Programme for Government: Our Shared Future* (2020) is supported by the Historic Towns Initiative (HTI), which is a joint undertaking by the Department of Housing, Local Government and Heritage and the Heritage Council and aims to promote the heritage-led regeneration of Ireland's historic towns.

The government strategy *Housing for All* (2021) states that *'the [Historic Towns] initiative will be adjusted to encourage private owners and/or occupiers to bring vacant floor area in historic buildings back into use and projects that address dereliction and vacancy will be particularly focused on, subject to going through the planning process as necessary.'*

The HTI pilot developed a framework approach to regenerating a town based on the principles of heritage-led regeneration. The steps in the framework include an audit of the character and identity of the town, building up local support, identifying the challenges and opportunities, developing a vision for the future of the town supported by an action plan and carrying out those actions.

Ballyshannon is one of Donegal's 'heritage towns' designated by Donegal County Council. The Ballyshannon 2021 Historic town initiative proposed to redevelop 13 historic buildings in the town concentrated on the historic Mall and one property on Main Street which was in a dangerous condition. The project was plan-led and supported the heritage-led regeneration and tourism ambitions in both the Ballyshannon Conservation Plan and County Development Plan. It built on the strong community engagement with the historic environment by the Ballyshannon Regeneration Group. The project aimed to serve as an example of best practice and impetus to other property owners and encourage greater civic pride.

Conservation works undertaken included roof and chimney repairs, addressing structural issues, installation of cast-iron rainwater goods, reinstatement of windows and doors, repair of traditional hand-painted signage, use of three vacant shopfronts and the repair and reinstatement of historic shopfronts informed by best conservation practice and historical evidence.

The Ballyshannon Historic Towns Initiative was a partnership between Donegal County Council, Ballyshannon Regeneration Group, Dedalus Architecture, local property owners, The Heritage Council and the Department of Housing, Local Government & Heritage.

Section B - Step 1: Logic Model Mapping

As part of this In-Depth Check, Internal Audit have completed a Programme Logic Model (PLM) for the Ballyshannon Historic Towns Initiative. A PLM is a standard evaluation tool and further information on their nature is available in the [Public Spending Code](#).

Objectives	Inputs	Activities	Outputs	Outcomes
<ul style="list-style-type: none"> • Build upon community-led regeneration initiatives • Conserve the historic built environment • Address building vacancy and dereliction • Enhance appearance of the town • Safeguard historic buildings • Be a catalyst for further best practice conservation works. • Ensure climate change resilience in historic built fabric of coastal town 	<ul style="list-style-type: none"> • Funding from the Heritage Council • Policies and procedures • Procurement process • Appointment of Architect, Contractor and other construction staff • Community partnership 	<ul style="list-style-type: none"> • Building surveys • Works methodology • Budget and costing • Scheduling works • Construction works • Liaison with funders and other stakeholders • Social media promotion • Oversight and sign off 	<ul style="list-style-type: none"> • Adaptive reuse of heritage buildings • Repair and restoration of historic buildings • Improved appearance of town centre 	<ul style="list-style-type: none"> • Improving local knowledge of sustaining and protecting a heritage town • Demonstrating best practice in conservation • Enhancing the vibrancy & attractiveness of an historic town centre • Visible transformation of the town • National recognition

Description of Programme Logic Model

Objectives: Recent environmental initiatives in Ireland such as the Climate Action and Low Carbon Development (Amendment) Act 2021 have emphasized the importance of conservation and repurposing of buildings as the Government sets out a roadmap for Ireland's transition to a more climate resilient and climate neutral economy.

The sustainable use of historic buildings in towns also has benefits in increasing the quality of life for the local population by offering reduced commuting as these buildings are generally closer to amenities and services.

The main aims and objectives of the Ballyshannon Historic Towns Initiative were:

- To build upon community-led regeneration initiatives and work in partnership with the local community.
- Conserve the historic built environment, reversing neglect and advancing decay.
- Address vacancy and dereliction bringing life back to the historic core.
- Enhance historic streetscapes using targeted & historically informed restoration and repair.
- Safeguard three 'at risk' historic buildings.
- Showcase and increase public confidence in best practice sustainable heritage-led regeneration and traditional building skills.
- Build capacity using local contractors and tradespeople.
- Be a catalyst for further best practice conservation works.
- Ensure climate change resilience in historic built fabric of coastal town.

Inputs: All schedules of work for the 12 buildings involved in the project were completed to the highest conservation standards including stabilising three buildings identified as being 'at risk'.

After funding was secured for the project, the procurement and appointment of various contractors and sub-contractors carried out. Appointments included:

- Grade 1 Architect
- 3 x contractors
- Joiner
- 2 x Structural Engineers

Local Community Groups were also involved in a consultancy role as the project progressed and the overall project was overseen by the Conservation Officer, Heritage Office and an Administrative Officer from Donegal County Council.

Activities: Property owners benefitted from support, specialist advice & expertise and funding to help tackle the conservation of challenging 'at risk' buildings.

The project process included a detailed survey of the buildings in question; preparation of methodology & specification of prioritised work; estimated costs to suit individual budgets; preparation of tender documentation; procurement of contractors such as

builders & joiners; scheduling works & liaison with funders: overseeing and sign off on capital works ensuring the highest building standards & advice on viable sustainable futures for their buildings.

Outputs: The Historic Towns Initiative in Ballyshannon challenged vacancy and dereliction in the town, enabling adaptive reuse of heritage buildings which helped enhance the vibrancy & attractiveness of an historic town centre.

The project team worked directly with the various stakeholders involved and through social media promotion, the initiative educated and engaged the local public on several key areas of conservation and heritage:

- Conservation, protection and reuse of buildings
- Promotion of traditional buildings skills, methods and materials
- Effective use of available grants
- Maladaptation
- Increased knowledge on maintenance and the repair cycle

On completion of the project, 12 historic buildings were repaired/restored including the prevention loss of 3 'at risk' buildings.


Outcomes: This project strengthened the people of Ballyshannon's appreciation of their unique historic town increasing community knowledge in how to sustain & protect their heritage. It is an exemplar for demonstrating how best practice conservation can be visually transformational.

The impact of the project can be measured as follows:

- Phase II of the project was approved with further public/private investment in nine historic properties.
- New and improved tourism & hospitality uses in the immediate area.
- Donegal County Council won the Community & Heritage Award for Ballyshannon Historic Towns Initiative 2021 at the 2022 KPMG/Irish Independent Property Industry Excellence Awards.

Section B - Step 2: Summary Timeline of Project/Programme

The following section tracks the Ballyshannon Historic Towns Initiative from inception to conclusion in terms of major project/programme milestones



Date	Milestone description
March 2021	Confirmation of project funding received from the Heritage Council of Ireland.
May/June 2021	Tender preparation and analysis.
19 th July 2021	Legal agreement and works contracts signed
August – November 2021	Contract works on phase 1 of the project - Invoices, certification and sign off on part payments over this period.
6 th October 2021	Extra funding confirmed.
12 th November 2021	Project funding drawdown sent to the Heritage Council.
19 th November 2021	Recoupment received from Heritage Council.
8 th March 2022	Funding relating to Phase II of the project is announced.
April 2022	Phase II commences concentrating on the Diamond in the historic core of the town and other key buildings.

Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation relating to the appraisal, analysis, and evaluation for the Ballyshannon Historic Towns Initiative.

Project/Programme Key Documents		
No.	Title	Details
1	Funding application to the Heritage Council	Online application form detailing all relevant information pertaining to the project.
2	Conservation Works Methodology	This document outlines the scope of the project and the methodology of how the works are to be carried out.
3	Works Schedule	Schedule of work for each individual building together with estimated costs.
4	Legal documents	Legal Agreement between the Council and each of the individual property owners.
5	Tender documents	Schedules of work are put into tender packages and put out to tender by architect on behalf of residents.
6	Building works contracts	Building contracts are entered into by individual building owners and the building contractor. Health and safety documents are dealt with by individual project architect and building contractor.

Key Document 1 : Funding application to Heritage Council

The application form provides details on all aspects of the proposed project:

- Project background
- Project objective and aims
- Timeframe
- Deliverables and projected works
- Benefits to the local community
- Land ownership details
- Projected project costs

Key Document 2 : Conservation Works Methodology

This document outlines key information in relation to the overall scope and the methodology for the works being carried out.

In particular it details:

- An overview of the project
- The scope and preliminary costs estimate
- Procurement issues and other potential works
- Works to be carried out and expected standards
- An assessment of the proposed project and methodology

Key Document 3 : Works Schedule

This document contains all relevant information in relation to the programme of works for the project. This information includes:

- Location of works
- Building photographs
- Relevant maps
- Recommended works and details of same
- Priority rating for the works in question
- Individual and total costs of the works

Key Document 4 : Legal Documents

The main Legal Agreement was signed by Donegal County Council and the owners of the relevant buildings which were scheduled for upgrade as part of the project. This agreement sets out the background of the HTI project, the specification of the project works and the costs of the works in question.

Key Document 5: Tender Documents

There are several key documents included as part of the tendering process for this project:

- Invitation to tender
- Schedule of works
- Form of tender package
- Contract specifications
- Pre-Qualifying Competency Questionnaire
- Site maps

Tenders were scored on the basis of competence, prior experience, price and the ability to complete the works within the required timeframe.

Key Document 6: Building Works Contracts

The contract works were separated into four separate packages with each contract specifying key details such as:

- Appointment of Project Supervisor (PSCS) information
- Insurance information
- Preliminaries for materials costs

The Preliminary Health & Safety Plan is prepared in accordance with S.I. No. 291/2013 – Safety, Health and Welfare at Work (Construction) Regulations 2013. This document details the consultants involved in the project, a description of the project itself, the works involved and other works activities.

The plan also details potential risks in carrying out the project, rules and guidance for the main contractor and the Health & Safety Authority safety certificates.

Section B - Step 4: Data Audit

The following section details the data audit that was carried out for the Ballyshannon Historic Towns Initiative. It evaluates whether appropriate data is available for the future evaluation of the programme.

Data Required	Use	Availability
Project background, processes and construction details	To determine the reasoning for the project. To ascertain details of the costs involved and how the project was funded. It was also necessary to obtain information into the planning, design and construction stages of the project.	In-depth project details included as part of the funding application were provided by Donegal County Council Heritage Office in both hard copy and soft copy format.
Project Appraisal documents	To ascertain more in-depth information on the nature of the project itself.	Tender packages were provided by the Heritage Office.
Legal Agreement	To ascertain more in-depth information on the legal aspects of the construction works	The Legal Agreement was provided by the Heritage Office.
Financial data	To assess expenditure for the project from the Department and Donegal County Council.	Agresso Financial System was interrogated, and other expenditure figures were provided by the Heritage Office.

Data Availability and Proposed Next Steps

Donegal County Council utilises the Agresso Financial System to manage its expenditure and financial aspect of the programme. The Heritage and Planning offices in Donegal County Council Headquarters keep physical files to record details in relation to projects of this nature.

Contract details between the building owners and the contractors for the project are kept by the project Architect and are made available to Donegal County Council on request.

All appropriate data is available for the future evaluation of the project if required.

Section B - Step 5: Key Evaluation Questions

The following section looks at the key evaluation questions for Ballyshannon Historic Towns Initiative based on the findings from the previous sections of this report.

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

The objectives and deliverables in place for the Ballyshannon Historic Towns Initiative provide adequate assurance that there is compliance with the Public Spending Code to-date.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

The necessary data is available to enable the project to be evaluated at a later date. This data is available from the Heritage Office in Donegal County Council and the Architect appointed to oversee the project.

Information for Phase II of the project which commenced in 2023 will also be made available for evaluation as it becomes available.

What improvements are recommended such that future processes and management are enhanced?

Due to the nature of the works being carried out, financial and technical information for the project were stored by Donegal County Council and the project Architect. A central information depository for appropriate information would be beneficial for stakeholders to access appropriate information.

However, due to confidentiality issues in relation to some contract information and a lack of resources currently available, it is understood that a database of this nature may not be practical at this stage of the project. - - might consider rewording

Section C: In-Depth Check Summary

The following section presents a summary of the findings of this In-Depth Check on the Ballyshannon Historic Towns Initiative.

Summary of In-Depth Check

The main aims of the Ballyshannon Historic Towns Initiative is to conserve historic buildings in the town centre and return them to use thus reversing years of neglect and dereliction. Completion of the project will, in turn, enhance the aesthetic of the town centre and improve the quality of life for local residents as well as attracting tourism to the town. The success of the project is evident from the national recognition from awards bodies and the approval of a new phase of works in the town.

This Quality Assurance check found that there are generally adequate procedures and controls in place to ensure that the objectives of this project were achieved. Although accessibility to information could be somewhat improved with a central depository, it is understood that issues such as confidentiality and resources prevent implementation of this measure at this stage of the project.

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Housing and Building							
HOUSING CAPITAL PROGRAMME	Housing				TBC	€ 50,125,000	
52 UNITS LETTERKENNY (TK 19/18)	Housing				TBC	€ 11,500,000	
35 UNITS MOVILLE (TK 18/18)	Housing				TBC	€ 7,400,000	
36 NO UNITS DONEGAL TOWN (TK 57/18)	Housing				TBC	€ 7,400,000	
LAND AT DUNFANAGHY - DESIGN & CONSTRUCTION	Housing				TBC	€ 7,000,000	
30 NO UNITS GWEEDORE (TK 45/18)	Housing				5 Years	€ 6,400,000	
34 UNITS CARRIGART (TK 46/18)	Housing				5 Years	€ 7,500,000	
25 UNITS LETTERKENNY (TK 15/18)	Housing				5 Years	€ 5,200,000	
18 NO UNITS MILFORD (TK 55/18)	Housing				4 Years	€ 2,300,000	
14 NO UNITS BALLYBOFEY (TK 34/18)	Housing				5 Years	€ 3,000,000	
ACQUISITION OF 8 UNITS ANNAGRY	Housing				TBC	€ 1,700,000	
ARDARA PHASE 3 30 UNITS	Housing				5 Years	€ 6,700,000	
LIFFORD COMMON 60 UNITS HCS 03/22	Housing				5 Years	€ 12,800,000	
KILLYBEGS 17 UNITS HCD 01/22	Housing				5 Years	€ 4,200,000	
CARRIGART 8 UNITS HCL 02/17	Housing				5 Years	€ 1,600,000	
NASMOR HOUSING DEVELOPMENT, LETTERKENNY	Housing				6 Years	€ 1,500,000	
LAGHEY 4 UNITS HCD 02/22	Housing				4 Years	€ 920,000	
BUNCRANA, MEADOWS 1 UNIT HCI 01/21	Housing				3 Years	€ 600,000	
CLUID HOUSING ARD NA GREINE 18 UNITS	Housing				3 Years	€ 4,000,000	
HOUSING GRANTS (DISABILITY & ELDERLY)	Housing Grant		€ 3,081,000		Annual Programme	€ 3,081,000	Annual Programme 80% Dept. (F
LIFFORD ARMY BARRACKS PRIOR SCHOOL	Heritage				4 Years	€ 1,000,000	
TK WINDYHALL SITE 1 21 UNITS	Housing				3 Years	€ 4,700,000	
TK WINDYHALL SITE 2 324 UNITS	Housing				5 Years	€ 70,000,000	
TK GLENCAR 90 UNITS	Housing				4 Years	€ 21,000,000	
TAMNEY 8 UNITS	Housing				4 Years	€ 1,600,000	
GLENTIES FIRE STATION 3 UNITS	Housing				5 Years	€ 750,000	
HIGH ROAD LETTERKENNY 140 UNITS	Housing				5 Years	€ 30,000,000	
BALLYMACOOL LETTERKENNY 160 UNITS	Housing				7 Years	€ 34,000,000	
OLDTOWN LETTERKENNY 20 UNITS	Housing				4 Years	€ 4,500,000	
NEWTOWNCUNNINGHAM 25 UNITS	Housing				4 Years	€ 6,000,000	
MOVILLE 28 UNITS	Housing				4 Years	€ 7,000,000	
STATION ROAD BALLYSHANNON 34 UNITS	Housing				5 Years	€ 8,000,000	
STATION ROAD FALCARRAGH 22 UNITS	Housing				5 Years	€ 5,200,000	
RESPOND FALCARRAGH MAIN STREET 26 UNITS	Housing				4 Years	€ 5,800,000	
RESPOND FAIRHILL DUNGLOE 8 UNITS(REFURBISHMENT)	Housing				2 Years	€ 1,100,000	
CLUID KILTOY LETTERKENNY 14 UNITS	Housing				3 Years	€ 2,900,000	
CLUID GLENCAR LETTERKENNY 16 UNITS	Housing				2 Years	€ 3,300,000	

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Maintenance/Improvement of LA Housing Units		€ 857,313					
Support to Housing Capital Program		€ 873,606					
Road Transportation and Safety							
CARNDONAGH TO THREE TREES GREENWAY	Greenway				10 Years	€ 20,000,000	
MULRINES LINK ROAD BALLYBOFEY	Link Road				5 Years	€ 1,000,000	
LETTERKENNY NORTHERN NETWORK PROJECT	Road Scheme				5 Years	€ 5,000,000	
BUNCRANA INNER RELIEF ROAD	Relief Road				7 Years	€ 2,000,000	
NTA ACTIVE TRAVEL LIFFORD	Active Travel				4 Years	€ 650,000	
NTA ACTIVE TRAVEL STTS SPECIFIC SCHOOLS	Active Travel				4 Years	€ 1,300,000	
N56 GORTAHORK TO FALCARRAGH	Pavement scheme				6 Years	€ 5,000,000	
N56 CRESLOUGH VILLAGE TO CASHELMORE	Pavement scheme				3 Years	€ 1,500,000	
N56 MOUNTAINTOP TO ILLISTRIN PAVEMENT SCHEME	Pavement scheme				3 Years	€ 1,500,000	
N56 NORTH OF TERMON	Pavement scheme				3 Years	€ 1,000,000	
Local Road- Maintenance and Improvement		€1,642,174					
Water Services							
Water Supply		€2,334,275					
Support to Water Capital Programme		€600,005					
Development Management							
LETTERKENNY 2040 RE-ENERGISE AND CONNECT THE HISTORIC TOWN CENTRE	Regeneration & Enhancement Letterkenny				6 Years	€ 22,900,000	
PLATFORMS FOR GROWTH(BUNDORAN AND DOWNINGS)	Funded Grants for Large Scale Visitor Attractions				3 Years	€ 1,500,000	
ALPHA INNOVATION PROJECT LETTERKENNY	Innovation & Business Centre				3 Years	€ 12,000,000	
BETA BUSINESS CENTRE LETTERKENNY	Innovation & Business Centre				3 Years	€ 18,600,000	
LAND AT LIFFORD COMMON	Mixed Use Development				1.5 Years	€ 2,900,000	
T&V CONVOY RAILWAY PARK	Towns and Village improvement				3 Years	€ 500,000	
CARRIGART- DOWNINGS WALKWAY	Walking Trail				3 Years	€ 500,000	
PEACE PLUS	EU Funded Programme				5 Years	€ 7,000,000	
Community and Enterprise Function		€ 619,989					
Environmental Services							
BUNDORAN FIRE STATION					TBC	€ 1,986,039	
BALLYSHANNON FIRE STATION					TBC	€ 1,986,039	
GLENCOLMCILLE FIRE STATION					TBC	€ 1,986,039	

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Recreation and Amenity							
DONEGAL TOWN LIBRARY					3 Years	€ 4,500,000	
Operation of Library and Archival Services		€ 678,079					
Agriculture, Education, Health and Welfare							
BUNBEG PIER	Pontoon development				3 Years	€ 1,200,000	
BURTONPORT PHASE 3	Slipway/ pontoon				3 Years	€ 1,500,000	
INVER PIER	Pier Development				2 Years	€ 2,500,000	
RANNAGH PIER	Pier Development				5 Years	€ 2,300,000	
GROYNE AT MAGHERAROARTY	Pier Development				6 Years	€ 2,000,000	
LIFEBOAT BERTH AT BUNCRANA	Pier Development				3 Years	€ 500,000	
Miscellaneous Services							
Agency and Recoupable Services		€ 1,996,131					
Totals		€ 9,601,572	€ 3,081,000	€ -		€ 477,084,117	
<i>DCC Notes:</i>							
<i>For Project/Programme Anticipated Timeline TBC has been inserted where the timeline is not known, or to be confirmed.</i>							

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
Housing and Building								
Maintenance/Improvement of LA Housing		€ 8,543,096						
Housing Assessment, Allocation and Transfer		€ 1,812,834						
Housing Rent and Tenant Purchase Administration		€ 1,252,466						
Administration of Housing Services		€ 726,628						
Support to Housing Capital & Affordable Prog.		€ 1,642,422						
RAS Programme		€ 5,178,400						
Housing Loans		€ 3,140,709						
Housing Grants		€ 1,664,694						
BUNDORAN HOUSING DEVELOPMENT PHASE 1 45 UNITS	Housing		€ 1,360,568		8 Years	€ 1,388,534	€ 10,937,115	
ORAN HILL HOUSING DEVELOPMENT LETTERKENNY 03/18 34 UNITS	Housing		€ 22,314		6 Years	€ 105,946	€ 8,000,000	
38 NO UNITS DONEGAL TOWN (TK 09/18) BROOKFIELD	Housing		€ 4,050,238		6 Years	€ 4,550,250	€ 9,000,000	
GALLOW LANE LIFFORD 29 UNITS 02/19	Housing		€ 45,624		6 Years	€ 1,092,098	€ 6,800,000	
RAILWAY PARK DONEGAL TOWN PHASE 3 (HCD 06/17)	Housing		€ 1,658,100		7 Years	€ 3,119,915	€ 5,015,000	
H2317A - ROCKYTOWN BUNCRANA 21 NO UNITS	Housing		€ 413,497		7 Years	€ 4,838,699	€ 5,200,000	
COUNTY HOUSE HQ DEVELOPMENT	Headquarters Development		€ -		TBC	€ 278,008	€ 4,441,612	
TRUSK ROAD DEVELOPMENT BALLYBOFEY 19 UNITS	Housing		€ 328,725		7 Years	€ 1,693,109	€ 5,200,000	
CRANA CRESCENT BUNCRANA 16 UNITS	Housing		€ 39,093		5 Years	€ 58,428	€ 3,800,000	
H2227D - DRUMROOSKE 2015 (24 NO. SOCIAL HOUSES)	Housing		€ 2,735,235		5 Years	€ 4,945,874	€ 5,200,000	Combined with H2227D DRUMROOSKE
H2034B - MEADOW HILL RAPHOE 11 NO. SOCIAL HOUSES	Housing		€ 521,078		8 Years	€ 1,470,156	€ 2,700,000	
LIFFORD ARMY BARRACKS	Office accomodation		€ -		5 Years	€ 1,436,669	€ 2,500,000	
PV10018B - NEWTOWNCUNNINGHAM (2015)	Housing		€ 32,595		5 Years	€ 1,005,969	€ 1,005,969	
H1090B - DUNFANAGHY - 13 NO. SOCIAL HOUSES (2015)	Housing		€ 573,413		8 Years	€ 1,118,992	€ 1,300,000	
H10011A - CARNDONAGH 2015 - 4 NO. SOCIAL HOUSES	Housing		€ 8,610		5 Years	€ 786,830	€ 786,830	
H58/19 PURCHASE OF 5 HOUSES AN CRANNA BUNCRANA	Housing		€ 59,581		3 Years	€ 670,798	€ 670,798	
HG685 DEVELOPMENT WORK AT BIG ISLE HALTING SITE	Halting Site Upgrades		€ 25,967		3 Years	€ 769,054	€ 769,054	
5 NO UNITS BALLYSHANNON (TK 53/18)	Housing		€ 55,816		4 Years	€ 66,197	€ 1,079,000	
6 NO UNITS FALCARRAGH PHASE 1 & 2 (TK 26/18)	Housing		€ 72,454		4 Years	€ 2,368,852	€ 2,433,429	
24 NO UNITS AT MEADOWFIELD CONVOY (TK 56/18)	Housing		€ 578		7 Years	€ 6,120	€ 5,200,000	
58 NO UNITS CARNDONAGH (TK 12/18)	Housing		€ 13,333		6 Years	€ 40,553	€ 13,500,000	
01/20 CHAPEL RD DUNGLOE 45 UNITS	Housing		€ 10,028		5 Years	€ 352,058	€ 10,500,000	
48/18 LOUGH FERN HEIGHTS MILFORD 17 UNITS	Housing		€ 718		5 Years	€ 2,442	€ 2,200,000	
02/20 KILLYLASTIN LETTERKENNY 11 UNITS	Housing		€ 4,304		5 Years	€ 31,846	€ 3,000,000	
HOUSING GRANTS (DISABILITY & ELDERLY)	Grant		€ 2,963,224		Annual Programme	€ -	€ 2,963,224	Annual Programme 80% Dept. (Housi
DEFECTIVE CONCRETE BLOCK GRANT SCHEME	Grant to Assist Homeowners		€ 6,962,374		TBC	€ 15,060,133	€ 40,000,000	
ENERGY EFFICIENCY RETROFITTING PROG 2022 DONEGAL MD	Retrofit Programme		€ 1,017,083		Rolling	€ 1,017,083	€ 1,230,000	
ENERGY EFFICIENCY RETROFITTING PROG 2022 GLENTIES MD	Retrofit Programme		€ 758,006		Rolling	€ 758,006	€ 1,085,000	
ENERGY EFFICIENCY RETROFITTING PROG 2022 LETTERKENNY MD	Retrofit Programme		€ 641,993		Rolling	€ 641,993	€ 1,780,000	
ENERGY EFFICIENCY RETROFITTING PROG 2022 STRANORLAR MD	Retrofit Programme		€ 1,285,322		Rolling	€ 1,285,322	€ 1,300,000	
CAS MEENMORE DUNGLOE HOUSING PROJECT - V300	Group homes for people with disabilities		€ 548,386		3 Years	€ 1,426,675	€ 1,500,000	
HABINTEG HOUSING ASSOCIATION PROJECT CASTLEFIN	Housing Scheme		€ 109,280		4 Years	€ 109,280	€ 9,900,000	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
Road Transportation and Safety								
NP Road - Maintenance and Improvement		€ 1,374,236						
NS Road - Maintenance and Improvement		€ 1,741,743						
Regional Road - Maintenance and Improvement		€ 18,267,833						
Local Road - Maintenance and Improvement		€ 33,531,795						
Public Lighting		€ 2,275,431						
Road Safety Engineering Improvement		€ 1,004,918						
Maintenance & Management of Car Parking		€ 1,344,306						
Support to Roads Capital Prog.		€ 768,848						
Roads Management Office (RMO) operation costs		€ 4,065,864						
SOUTHERN RELIEF ROAD LETTERKENNY	Road Scheme		€ -		11 Years	€ 61,558	€ 77,000,000	
NORTH WEST GREENWAY NETWORK	Greenway		€ 858,089		7 Years	€ 3,529,574	€ 32,000,000	
PUBLIC LIGHTING CAPITAL PROGRAMME	LED Upgrades of Defunct SOX Lanterns		€ 523,913		2 Years	€ 1,391,161	€ 11,000,000	
FINTRA BRIDGE & ROAD REALIGNMENT	Road & Bridge upgrade		€ 74,159		8 Years	€ 548,726	€ 10,000,000	
TRAFFIC MANAGEMENT SOLUTION LETTERKENNY (POLESTAR)	Traffic Management		€ 144,199		4 Years	€ 1,025,849	€ 3,000,000	
TYRCONNELL BRIDGE DECK REPLACEMENT	Bridge replacement		€ 51,604		5 Years	€ 1,503,563	€ 1,500,000	
MEENAMULLIGAN BRIDGE REPLACEMENT	Bridge replacement		€ 782		5 Years	€ 1,127,725	€ 1,200,000	
NTA R250 PAVEMENT SAFETY FINTOWN	NTA Road Safety scheme		€ 210,478		2 Years	€ 431,536	€ 1,200,000	
AT-N56 LETTERKENNY URBAN	NTA Road Safety scheme		11266		2 Years	€ 11,266	€ 7,000,000	
GLENMORE BRIDGE	Bridge replacement		€ 52,428		5 Years	€ 52,428	€ 1,000,000	
BALLYSHANNON BUNDORAN CYCLEWAY	Cycle Path		€ 43,721		4 Years	€ 43,721	€ 1,000,000	
SWAN PARK BUNCRANA	Public Park - Repairs		€ 947,837		5 Years	€ 2,771,478	€ 2,800,000	
AGHILLY ROAD LAND PURCHASE BUNCRANA TC	Road Scheme		€ 415,983		TBC	€ 577,551	€ 1,600,000	
LETTERKENNY CATHEDRAL ONE WAY	Road Scheme		€ 1,040,396		5 Years	€ 1,044,935	€ 1,100,000	
DONEGAL TOWN ONE WAY SYSTEM	Road Scheme		€ 45,842		3 Years	€ 45,842	€ 750,000	
NTA SCHEMES LETTERKENNY TOWN	Active Travel schemes		€ 46,888		7 Years	€ 46,888	€ 11,000,000	
DUGS JOE BONNER LINK ROAD	Link Road		€ 46,888		5 Years	€ 2,030,832	€ 2,030,832	
BARNESMORE GAP GREENWAY 2022	Greenway		€ 39,328		10 Years	€ 94,428	€ 20,000,000	
CASTLETREAGH- FIVE POINTS	Road Scheme		€ -		TBC	€ 605,457	€ 605,547	
BALLYSHANNON REGIONAL SALT BARN	Co located Salt Barn		€ 184,950		5 Years	€ 196,271	€ 3,500,000	
TEN-T PRIORITY ROUTE IMPROVEMENT - DONEGAL	Road Scheme		€ 456,873		18 Years	€ 10,128,984	€ 750,000,000	
N56 DUNGLOE TO GLENTIES	Road Scheme		€ 17,708,517		9 Years	€ 99,129,019	€ 100,000,000	
BSHANNON/BUNDORAN BYPASS DL 99 110	Road Scheme		€ 184		TBC	€ 83,414,852	€ 83,500,000	
N56 MCHARLES TO INVER (DLO0200&DLO7189)	Road Scheme		€ 257,650		4 Years	€ 38,294,923	€ 45,000,000	
N56 MOUNTAIN TOP LETTERKENNY DL 99 110	Road Scheme		€ 3,759		23 Years	€ 27,953,585	€ 27,953,585	
N15 BRIDGEND CO BOUNDARY	Road Scheme		€ 197,229		5 Years	€ 225,561	€ 50,000,000	
N56 COOLBOY KILMACRENNAN REALIGNMENT 2011	Road Scheme		€ 25,067		2 Years	€ 18,371,311	€ 18,400,000	
N56 FOUR LANE LETTERKENNY	Road Scheme		€ 4,426,259		3 Years	€ 9,408,124	€ 10,900,000	
N15 CORCAM BENDS 2021	Road Scheme		€ 24,322		10 Years	€ 91,387	€ 20,000,000	
N15 LAGHEY ROUNDABOUT RSIS	Road Scheme		€ 29,851		3 Years	€ 82,729	€ 2,000,000	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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N15 BALLYSHANNON ARDGILLEW 2022	Road Scheme		€ 2,220,881		1 Year	€ 2,220,881	€ 2,220,881	
N56 CROLLY TO MEENACUNG 2022	Road Scheme		€ 2,268,534		1 Year	€ 2,268,534	€ 2,268,534	
N15 BUNDORAN BYPASS 2022	Road Scheme		€ 1,630,994		1 Year	€ 1,630,994	€ 1,630,994	
PORT BRIDGE ROUNDABOUT	Road Scheme		€ 10,801		9 Years	€ 4,500,889	€ 5,500,000	
CAPPRY TO BALLYBOFEY (PAVEMENT)	Road Scheme		€ 5,400		1 Year	€ 3,444,339	€ 3,520,000	
CALLEN BRIDGE TO TRENTABOY	Road Scheme		-		1 Year	€ 1,960,516	€ 2,100,000	
N15 MC GRORYS BRAE IMPROVEMENT SCHEME	Road Scheme		€ 32,335		3 Years	42,011	5,000,000	
N15 BLACKBURN BRIDGE SOUTH	Road Scheme		€ 11,661		5 Years	€ 261,690	€ 5,000,000	
NATIONAL ROADS OFFICE ADMINISTRATION	Admin		€ 2,173,399		N/A	N/A	€ 3,255,000	
DUNKINEELY TO BRUCKLESS PAVEMENT OVERLAY	Road Scheme		€ 82,130		2 Years	€ 1,771,406	€ 1,800,000	
N14 DRUMOGHILL (PAVEMENT)	Road Scheme		€ 15,912		3 Years	€ 986,113	€ 986,113	
N56 DOONWELL TO DRUMBRICK	Road Scheme		€ 218,840		6 Years	€ 258,351	€ 10,000,000	
MOUNTCHARLES BYPASS PAVEMENT	Road Scheme		€ 38,645		1 Year	€ 774,110	€ 775,000	
LOUGHANURE PAVEMENT	Road Scheme		€ 33,985		1 Year	€ 578,608	€ 580,000	
CROLLY TO LOUGHANURE PAVEMENT	Road Scheme		€ 33,985		1 Year	€ 782,036	€ 785,000	
KILCONNEL TO KILMACRENNAN PAVEMENT	Road Scheme		€ 56,657		1 Year	€ 1,134,350	€ 1,135,000	
BURTONPORT TO LETTERKENNY GREENWAY	Greenway		€ 56,369		10 Years	€ 85,805	€ 56,000,000	
INISHOWEN GREENWAY- MUFF TO QUIGLEYS POINT	Greenway		€ 273		4 Years	€ 6,412	€ 5,600,000	
INISHOWEN GREENWAY- BUNCRANA TO CARNDONAGH	Greenway		€ 77,842	€ -	5 Years	€ 125,784	€ 21,000,000	
CARRIGANS TO LIFFORD GREENWAY	Greenway		-		6 Years	€ 20,100	€ 12,000,000	
INISHOWEN GREENWAY- BRIDGEND/BUNCRANA/NEWTOWNCUNN	Greenway		€ 132,851		6 Years	€ 210,664	€ 23,000,000	
3 NO. 26000KG TIPPER LORRIES	Vehicle Purchase		€ 510,142		1 Year	€ 510,142	€ 510,142	
Water Services								
Operation and Maintenance of Water Supply		€ 11,541,237						
Operation and Maintenance of Waste Water Treatment		€ 2,789,113						
Collection of Water and Waste Water Charges		€ 554,430						
Support to Water Capital Programme		€ 3,232,677						
Agency & Recoupable Services		€ 633,456						
TORY ISLAND GWS UPGR 2003	Group Water Scheme		€ -		TBC	€ 310,021	€ 560,000	
TOWNAWILLY GWS UPGR 2003	Group Water Scheme		€ 3,821		TBC	€ 290,087	€ 2,000,000	
MAGHERA GWS UPGR 2003	Group Water Scheme		€ -		TBC	€ 84,235	€ 750,000	
Development Management								
Forward Planning		€ 1,054,094						
Development Management		€ 3,025,951						
Enforcement		€ 1,104,338						
Tourism Development and Promotion		€ 1,227,403						
Community and Enterprise Function		€ 5,721,982						
Economic Development and Promotion		€ 4,309,724						
Heritage and Conservation Services		€ 1,375,608						

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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ISLAND HOUSE KILLYBEGS (RRDF)	Civic Space, Tourist Information	€	€ 485,289		2 Years	€ 850,959	€ 4,840,000	
TUS NUA CARNDONAGH REGENERATION PROJECT	Fablab, Remote working Hub, Co	€	€ 5,361		6 Years	€ 26,125	€ 9,500,000	
BALLYSHANNON TOWN CENTRE	Town Clock Acquisition, Markey	€	€ 163,699		6 years	€ 164,191	€ 7,500,000	
LETTERKENNY 2040 REGENERATION STRATEGY(URDF)	Regeneration Strategy	€	€ 77,575		TBC	€ 101,102	€ 2,800,000	
ALITAN CHORRAIN/ARAINN MHOR (RRDF)	Amenity Space/New Harbour En	€	€ 1,479,260		4 Years	€ 1,479,260	€ 1,479,260	
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 1	Car park, demolition of buildings	€	€ 1,102,242		4 Years	€ 1,176,313	€ 2,700,000	
BURTONPORT HARBOUR DEVELOPMENT PROJECT PHASE 2	Ferry Terminal	€	-		5 Years	€ 32,804	€ 2,800,000	
BALLYBOFEY STRANORLAR SEED RRDF	Public Realm	€	€ -		5 Years	€ 43,023	€ 9,700,000	
REPOWERING BUNCRANA RRDF	Shore front, Public Realm	€	€ 19,188		5 Years	€ 19,188	€ 1,460,000	
LETTERKENNY URBAN SPORTS ADVENTURE CENTRE	Sports Adventure area		€ 18,612		2 Years	€ 19,592	€ 750,000	
RAMELTON HISTORIC CENTRE REGENERATION	Public Realm	€	€ 116,402		5 Years	€ 224,231	€ 7,900,000	
RATHMULLAN REGENERATION PROJECT	Public Realm		€ 101,626		5 Years	€ 105,900	€ 10,000,000	
CARRIGART/DOWNINGS DIGITAL HUB	Digital Hub		€ 21,702		4 Years	€ 474,029	€ 500,000	
DEVELOPED & EMERGING TOURISM DESTINATIONS	Tourism Promotion		€ 20,448		2 Years	€ 32,834	€ 800,000	
RURAL DEVELOPMENT PROGRAMME (RDP) 2014 - 2020	Support Rural Development		€ 3,708,135		7 Years	€ 16,520,974	€ 17,200,000	
SICAP (LOTS 33-1, 33-2 & 33-3)	Social Inclusion & Community Activation Programme		€ 2,075,794		7 Years	€ 14,788,999	€ 18,000,000	
RIVERINE PROJECT	Shared Public Space (Lifford - Strabane)		€ 351,330		3 Years	€ 1,126,044	€ 12,500,000	
PEACE IV MANAGEMENT & IMPLEMENTATION	EU funding		€ 220,082		7 Years	€ 3,475,875	€ 7,000,000	
DRUMBOE COMMUNITY PARK	Park		€ 3,952		3 Years	€ 7,068	€ 3,000,000	
FORT DUNREE ENHANCEMENT WORKS	Tourist Attraction		€ 181,733		5 Years	€ 280,319	€ 11,250,000	
SUSTAINABLE ACCESS & HABITAT RESTORATION ERRIGAL	Walking Trail		€ 545,812		3 Years	€ 560,370	€ 800,000	
LINEAR PARK LETTERKENNY	Park		€ 365,488		3 Years	€ 825,273	€ 850,000	
MUCKISH RAILWAY WALK ENHANCEMENT(LETTERKENNY TO BURTONPORT GREENWAY)	Greenway		€ 186,503		3 years	€ 227,713	€ 1,000,000	
BUNCRANA INNOVATION HUB	Innovation Hub		€ 945,399		3 Years	€ 1,900,000	€ 3,000,000	
EEN-ENTERPRISE EUROPE NETWORK PROJECT 2022-2025	Supports for SME's with International Ambition		€ 78,622		4 Years	€ 104,559	€ 780,045	
DROMORE PARK HOUSING ESTATE TAKEOVER	Housing Estate Takeover		-		2 Years	€ 778	€ 950,000	
ST. JUDES COURT LIFFORD TAKEOVER	Housing Estate Takeover		-		2Years	€ 22,000	€ 650,000	
Environmental Services								
Operation, Maintenance and Aftercare of Landfill		€ 1,999,693						
Op & Mtce of Recovery & Recycling Facilities		€ 1,015,673						
Litter Management		€ 1,829,195						
Waste Regulation, Monitoring and Enforcement		€ 690,184						
Safety of Structures and Places		€ 824,447						
Operation of Fire Service		€ 7,409,217						
Water Quality, Air and Noise Pollution		€ 803,888						

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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CFRAMS	Flood Risk Assessment and Management		€ 1,016,358		7 Years	€ 2,670,935	€ 18,000,000	
CATCHMENTCARE PROJECT	Cross Border Water Quality Improvement Project		€ 3,888,944		5 Years	€ 12,987,331	€ 13,792,435	
LANDFILL REMEDIAL WORKS - RECOUPABLE	Landfill Remediation		€ 131,525		TBC	€ 1,527,207	€ 1,900,000	
RESTORATION WORK AT BALBANE LANDFILL	Landfill Remediation		€ 1,864,130		4 Years	€ 2,903,004	€ 3,000,000	
BALLYNACARRICK LANDFILL SITE	Landfill Remediation		€ 65,199		5 Years	€ 170,300	€ 4,313,718	
Recreation and Amenity								
Operation and Maintenance of Leisure Facilities		€ 2,961,369						
Operation of Library and Archival Service		€ 4,530,476						
Op, Mtce & Imp of Outdoor Leisure Areas		€ 1,991,122						
Operation of Arts Programme		€ 2,096,908						
BUNCRANA SWIM POOL COMM LEISURE CNTR RE-FURB 06	Leisure Centre		€ 78,649		5 Years	€ 403,600	€ 12,000,000	
Agriculture, Education, Health and Welfare								
Operation and Maintenance of Piers and Harbours		€ 1,800,472						
Veterinary Service		€ 702,900						
GLENGAD PIER	Quay wall refurbishment		€ 14,229.00		2 Years	€ 28,439	€ 1,000,000	
BURTONPORT PIER	Quay wall refurbishment		€ 5,328		2 Years	€ 41,767	€ 1,000,000	
PORTSALON PIER REFURBISHMENT	Quay wall refurbishment		€ 3,053		1 Year	€ 8,154	€ 1,500,000	
GREENCASTLE HARBOUR DEVELOPMENT	Breakwater Development		€ -		4 Years	€ 16,297	€ 17,500,000	
RATHMULLEN PIER REFURBISHMENT	Pier refurbishment		€ 62,206		2 Years	€ 62,206	€ 4,500,000	
Miscellaneous Services								
Profit/Loss Machinery Account		€ 6,736,568						
Adminstration of Rates		€ 10,110,683						
Local Representation/Civic Leadership		€ 1,646,317						
Motor Taxation		€ 1,387,186						
Agency & Recoupable Services		€ 6,447,035						
Stranorlar Regional Training Centre		€ 992,798						
Totals		€ 180,882,367	€ 83,205,331	€ -		€ 446,403,994	€ 1,854,229,117	

DCC Notes:

For Project/Programme Anticipated Timeline TBC has been inserted where the timeline is not known, or to be confirmed.

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Housing and Building							
H2069F KILLYBEGS EMERALD DRIVE	Housing		€ -		2022	€ 1,596,770	
H2259C - RADHARC NA TRA BREIGE MALIN	Housing		€ -		2022	€ 1,731,577	
H07/18 PURCHASE OF 6 HOUSES AT RADHARC NA HEAGLAISE GLENTIES	Housing		€ -		2022	€ 500,220	
8 NO APARTMENTS FIGART DUNFANAGHY	Housing		€ -		2022	€ 1,171,242	
H2418 - LONG LANE LETTERKENNY - 29 SOCIAL UNITS (2015)	Housing		€ -		2022	€ 6,425,429	
30 NO UNITS CARNAMUGGAGH LETTERKENNY (TK 39/18)	Housing		€ -		2022	€ 4,497,549	
CHS 05/17 COIS ABHAINN ST JOHNSTON 6 NO SOCIAL HSES	Housing		€ -		2022	€ 1,199,437	
RESPOND BALLAGHADERG LETTERKENNY 14 UNITS (PHASE 2)	Social Housing		€ -		2022	€ 2,444,625	
ENERGY EFFICIENCY RETROFITTING PROG 2021 STRANORLAR MD	Energy retrofitting		€ -		2022	€ 941,017	
RESPOND BALLAGHADERG LETTERKENNY 33 UNITS	Social Housing		€ -		2022	€ 1,454,289	
FABRIC UPGRADE PROGRAMME 2013 INISHOWEN	Energy efficiency Upgrades for Social Housing				2022	€ 874,735	
Road Transportation and Safety							
TIRLIN TO DRUMNARAW CREESLOUGH	Road Scheme		€ -		2022	€ 2,251,525	
BURT CHURCH TO BRIDGE ROUNDABOUT	Road Scheme		€ -		2022	€ 802,393	
ARDAGHY TO DUNKINEELY SURFACE REPLACEMENT	Road Scheme		€ -		2022	€ 2,737,729	
N14 DRUMOGHILL RETAINING WALL	Road Scheme		€ -		2022	€ 1,075,324	
BURT CHURCH-MULLENY (MONESS-SPEENOUGE) 2019	Road Scheme		€ -		2022	€ 739,553	
CONNEBURROW PAVEMENT OVERLAY	Road Scheme		€ -		2022	€ 889,667	
ROSSGIER TO TULLYRAP PAVEMENT	Road Scheme		€ -		2022	€ 834,518	
Development Management							
EEN -ENTERPRISE EUROPE NETWORK PROJECT	Supports for SME's with International Ambition		€ -		2022	€ 1,176,043	
Totals		€ -	€ -	€ -		€ 33,343,642	